

# WIRRAL COUNCIL

## CABINET

23 JUNE 2011

<b>SUBJECT</b>	<b>DEPARTMENTAL BUDGETS 2011/12</b>
<b>WARD/S AFFECTED</b>	<b>ALL</b>
<b>REPORT OF</b>	<b>DIRECTOR OF FINANCE</b>
<b>RESPONSIBLE PORTFOLIO HOLDER</b>	<b>COUNCILLOR STEVE FOULKES</b>
<b>KEY DECISION</b>	<b>YES</b>

### 1.0 EXECUTIVE SUMMARY

- 1.1 This report provides details of the departmental revenue budgets following the setting of the Budget 2011/12.

### 2.0 RECOMMENDATIONS

- 2.1 That the revised departmental budgets which take account of the decisions by Council on 1 March 2011 be agreed.
- 2.2 That Chief Officers and the Director of Finance monitor and report to Cabinet as part of the quarterly Performance Report and that the monthly Financial Monitoring Statement be sent to all Members.

### 3.0 REASONS FOR RECOMMENDATIONS

- 3.1 The Council Constitution and the statutory responsibilities placed upon the Director of Finance require that the Authority operates under robust budget management procedures. The financial regulations within the Constitution include the responsibilities of Chief Officers for financial management:-

*3.2.17. Budget management is the preparation, monitoring and control of budgets. It ensures that allocated resources are used for their intended purpose and are properly accounted for. Budgetary control is a continuous process, enabling the Authority to review and adjust its budget targets during the financial year. It provides the mechanism that makes managers responsible for defined elements of the budget.*

*3.2.18. By continuously reviewing and explaining variances against budgetary targets, the Authority can identify changes in trends and resource requirements at the earliest opportunity. The Authority operates within an annual cash limit, approved when setting the overall budget. Each service is required to manage its own expenditure within the budget allocated to it.*

*3.2.19. Chief Officers are expected to exercise their discretion in managing their budgets responsibly and prudently.*

### 3.2.25 It is the responsibility of Chief Officers:-

(i) to maintain budgetary control within their departments, in adherence to the principles outlined above, and to ensure that all income and expenditure is properly recorded and accounted for;

(ii) to ensure that an accountable budget manager is identified for each item of income and expenditure under the control of the Chief Officer. Budget responsibility should be aligned as closely as possible to the decision making which commits expenditure;

(iii) to ensure that spending remains within the service's overall cash limit, and that individual budget heads are not overspent, by monitoring the budget and taking appropriate corrective action where significant variations from the approved budget are forecast;

(iv) to ensure that an effective monitoring process is in place to review performance levels/levels of service in conjunction with the budget;

(v) to prepare and submit to the Cabinet, reports on the service's projected expenditure compared with its budget, in consultation with the Director of Finance.

3.2 The Budget 2011/12, and supporting Departmental budgets, ensure resources are directed to achieve the aims and objectives in the Corporate Plan. Regular monitoring of both the financial position and performance assesses progress against the Corporate Plan.

## 4.0 BACKGROUND AND KEY ISSUES

4.1 Council agreed the Revenue Budget for 2011/12 on 1 March 2011. This has been analysed across Departments including the policy options for one year only and the agreed savings:-

4.2 The detailed revenue budget for each Department is as follows:-

<b>Department</b>	<b>Base Budget 2011/12</b>	<b>Policy Options 2011/12</b>	<b>Savings 2011/12</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Adult Social Services	63,431,500	20,000	16,906,600
Children and Young People	74,753,300	392,000	7,954,200
Corporate Services	25,407,400	757,500	3,486,600
Finance	26,637,700	250,000	7,811,900
Law, HR, Asset Management	16,224,500	314,400	2,896,300
Technical Services	59,972,500	1,032,000	2,813,600
<b>Departmental Totals</b>	<b>266,426,900</b>	<b>,2,765,900</b>	<b>41,869,200</b>

- 4.3 The Appendix includes the Summary of General Fund Estimates (Gold Sheet), Savings Agreed 2011/12, the Policy Options 2011/12 (one year options) as well as the Departmental budgets 2011/12 showing Budget Changes from 2011/12, the Subjective Summary and the Objective Summary.
- 4.4 The Estimates 2011/12 ('the blue book') has been produced post Budget Council this year to reflect the final agreed revenue budget. Consolidating the supporting reports, it has been placed within the Library and is available on the Council internet site. The Estimates include:-
- **Revenue Budget:** Funding of regular day-to-day spending on Council Services.
  - **Capital Programme:** Funding of the purchase, upgrading or improvement of assets such as buildings and roads.
  - **Schools Budget:** Funding specifically provided for Wirral schools.
  - **Insurance Fund Budget:** Funding of external and internal risks relating to Council services and responsibilities.
  - **Carbon Budget:** Details carbon targets to assist the achievement of the carbon reduction targets.
- 4.5 The approved budgets will be subject to regular monitoring as detailed in the Delivering the Corporate Plan report agreed by Cabinet on 14 April 2011.

## **5.0 RELEVANT RISKS**

- 5.1 The identification of Departmental budgets helps to ensure that services are delivered in accordance with Council priorities and within the overall budget.

## **6.0 OTHER OPTIONS CONSIDERED**

- 6.1 This report provides a summary of the agreed Departmental budgets for 2011/12 with additional information available in the Estimates 2011/12 ('the blue book') in the Council Library.

## **7.0 CONSULTATION**

- 7.1 The Budget 2011/12 was informed by the outcomes of the Wirral's Future - Be A Part of It consultation exercise.

## **8.0 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS**

- 8.1 There are none arising directly from this report.

## **9.0 RESOURCE IMPLICATIONS**

- 9.1 This report provides details of the agreed Council Budget 2011/12 analysed over the departmental budgets. There are no additional financial implications and this contributes towards the key controls of budget planning and monitoring.

9.2 There are no staffing or IT implications arising from this report.

## **10.0 LEGAL IMPLICATIONS**

10.1 There are none arising directly from this report.

## **11.0 EQUALITIES IMPLICATIONS**

11.1 There are none arising directly from this report.

## **12.0 CARBON REDUCTION IMPLICATIONS**

12.1 There are none arising directly from this report.

## **13.0 PLANNING AND COMMUNITY SAFETY IMPLICATIONS**

13.1 There are none arising directly from this report.

FNCE/100/11

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## **APPENDIX**

The Appendix includes:-

- Summary of General Fund Estimates (Gold Sheet)
- Savings Agreed 2011/12
- Policy Options 2011/12 (one year options)
- Departmental budgets 2011/12 showing Budget Changes from 2011/12, the Subjective Summary and the Objective Summary.

## **REFERENCE MATERIAL / SUBJECT HISTORY**

<b>Council Meeting</b>	<b>Date</b>
Cabinet – Council Budget 2011/12	21 February 2011
Council – Council Budget 2011/12	1 March 2011

## WIRRAL COUNCIL

### SUMMARY OF GENERAL FUND ESTIMATES

	<b>BASE ESTIMATE 2010/11 £</b>	<b>CURRENT ESTIMATE 2010/11 £</b>	<b>BASE ESTIMATE 2011/12 £</b>
<b>EXPENDITURE</b>			
Adult Social Services	85,896,500	83,104,400	63,431,500
Children & Young People	78,215,000	79,113,400	74,753,300
Schools	493,200	308,200	0
Corporate Services	33,865,000	29,488,200	25,407,400
Finance	33,925,300	28,463,400	26,637,700
Law,HR, Asset Management	15,874,800	17,966,300	16,224,500
Technical Services	60,992,500	62,355,000	59,972,500
<b>Departmental budgets</b>	<b>309,262,300</b>	<b>300,798,900</b>	<b>266,426,900</b>
Merseytravel	27,344,000	27,344,000	28,817,000
Local Pay Review	1,130,800	956,300	956,300
LABGI & LAA Grants	(1,600,000)	0	0
Council Tax Freeze Grant	0	0	(3,285,000)
Contribution to fund EVR / VS Scheme	0	4,048,300	5,794,700
<b>Net budget</b>	<b>336,137,100</b>	<b>333,147,500</b>	<b>298,709,900</b>
Contribution from balances	(4,354,000)	(3,919,400)	(2,765,900)
Contribution from balances (EVR / VS)	0	(2,600,000)	(4,400,000)
<b>BUDGET REQUIREMENT</b>	<b>331,783,100</b>	<b>326,628,100</b>	<b>291,544,000</b>
<b>INCOME</b>			
Revenue Support Grant	20,016,300	20,016,300	37,498,000
National Non Domestic Rate	137,844,200	137,844,200	121,312,000
Area Based Grant	42,725,000	37,570,000	0
Council Tax Income	131,197,600	131,197,600	131,434,000
Collection Fund Surplus	0	0	1,300,000
<b>TOTAL INCOME</b>	<b>331,783,100</b>	<b>326,628,100</b>	<b>291,544,000</b>
<b>STATEMENT OF GENERAL BALANCE</b>			
General Balance at 1 April	10,723,000	10,723,000	14,070,600
Adjustment (following 2009/10 outturn)	0	3,035,000	0
Contribution from Insurance Fund	0	3,400,000	0
Contribution from Reserves / Provisions	0	3,432,000	0
Budgeted contribution	(4,354,000)	(6,519,400)	(7,165,900)
<b>GENERAL BALANCE AT 31 MARCH</b>	<b>6,369,000</b>	<b>14,070,600</b>	<b>6,904,700</b>

## WIRRAL COUNCIL

### SAVINGS AGREED 2011/12

Department and scheme	£
<b>Adult Social Services</b>	
Employees under EVR/VS Scheme	10,550,400
Market Management Review	5,368,000
Reprovision Respite and Interim Care	487,700
Area Based Grant	50,000
Transport	130,000
Car allowances, office supplies, overtime and consultancy costs	320,500
<b>Children and Young People</b>	
Employees under EVR/VS Scheme	5,100,000
Area Based Grant / Early Intervention Grant	2,390,200
Transfer Extended Schools	87,000
Contribution to Healthy Schools	94,000
Family Group Conferencing	70,000
Car allowances, office supplies, overtime and consultancy costs	212,500
<b>Corporate Services</b>	
Employees under EVR/VS Scheme	892,000
Area Based Grant	2,483,000
Working Neighbourhood Fund	239,000
Car allowances, office supplies, overtime and consultancy costs	111,600
<b>Finance</b>	
Employees under EVR/VS Scheme	3,510,800
Procurement (to be allocated over departments)	2,000,000
Contracts Review (to be allocated over departments)	500,000
Printing Review (to be allocated over departments)	250,000
Electronic Payment Development	200,000
Discretionary Rate Relief	337,000
Insurances	526,000
Reduction in Capital Financing	370,000
Car allowances, office supplies, overtime and consultancy costs	118,100
<b>Law, HR and Asset Management</b>	
Employees under EVR/VS Scheme	1,651,700
Transfer and disposal of Assets	479,000
Office Rationalisation	368,700
Energy Efficiency	80,000
Area Based Grant	2,000
Car allowances, office supplies, overtime and consultancy costs	75,900

**Technical Services**

Employees under EVR/VS Scheme	2,096,200
Parks Procurement	200,000
Traffic Management	150,000
Highways Asset Management System	100,000
Street Lighting	50,000
Area Based Grant	66,000
Car allowances, office supplies, overtime and consultancy costs	151,400

**Total Savings****41,869,200**

## WIRRAL COUNCIL

### POLICY OPTIONS 2011/12

The following have been agreed for 2011/12 only as part of the 2011/12 Budget.

<b>Department and scheme</b>	<b>£</b>	<b>Actions</b>
<b>Adult Social Services</b>		
Armed Forces Veterans Support	20,000	Establishment of Armed Forces Community Welfare Pathway
<b>Children and Young People</b>		
Sure Start	32,000	Additional support and equipment grant for every centre
Children in Care Conference	20,000	Communication and engagement services.
Youth Hub	50,000	Support for On-side organisation to develop a hub in Birkenhead.
Anti-Social Behaviour Team	290,000	Funding for 12 months whilst full review of Council / partner services takes place
<b>Corporate Services</b>		
Child Poverty Action Plan	10,000	Development of plan and engagement with communities.
Empty Shops	192,500	Funding for Area Forums to address empty shop issues
Business Support	500,000	£250,000 for 2011/12 & 2012/13 on dedicated support and 'Wirral Business Angels' scheme.
Area Forums	55,000	To assist forums with community consultation
<b>Finance</b>		
Library Engagement	20,000	A campaign to communicate about library services
Library Equipment	120,000	Installation of wi-fi, information screens and an e-book services.
Get Into Reading	100,000	Further year funding for the project



Fair Trade	10,000	Wirral Fair Trade project
<b>Law, HR and Asset Mgt</b>		
Pacific Road Theatre	250,000	For retention of the facility whilst review of options is undertaken
Community Energy Efficiency Fund	57,000	Top up funding made available to support community groups.
Dog Kennels	7,400	Improvements to dog kennels
<b>Technical Services</b>		
Car Parking	482,000	Free after three campaign
Allotments	50,000	Improvement and investment fund for allotments.
Street Cleansing	500,000	Programme of cleansing in local and district shopping areas
<b>Total</b>	<b>2,765,900</b>	

## ADULT SOCIAL SERVICES

BUDGET CHANGES	Base Estimate 2011/12	
	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>85,896.5</b>
<u>Adjustments To Base</u>		
Pay Inflation 1% in 2010/11	(325.1)	
Personal Care	(2,600.0)	
Assistive Technology Grant	(400.0)	
		<b>(3,325.1)</b>
<u>Transfers Between Departments</u>		
Corporate – Marketing	(25.0)	
		<b>(25.0)</b>
<u>Inflation</u>		
Pay	372.4	
Income	(592.3)	
		<b>(219.9)</b>
<u>Increased Expenditure</u>		
Capital Charges	162.4	
Energy Contracts	31.2	
		<b>193.6</b>
<u>Reduced Expenditure</u>		
Social Care Reform Grant	(1,872.8)	
Support Services	(415.4)	
Insurance	(66.7)	
		<b>(2,354.9)</b>
<u>Increased Income</u>		
Emergency Duty Team	(267.9)	
		<b>(267.9)</b>
<u>Reduced Income</u>		
Social Care Reform Grant	1,872.8	
Aids Support Grant	48.0	
		<b>1,920.8</b>

Policy Options

One Year Policy Option:

Armed Forces Veterans Support 20.0

Permanent Policy Options:

Increasing Older People Demand 2,000.0

Learning Disabilities Transitional  
Arrangements 800.0

DASS Restructure 600.0

**3,420.0**

Health Care Grant (4,900.0)

**(4,900.0)**

Savings

Employees under EVR/VS Scheme (10,550.4)

Market Management Review (5,368.0)

Reprovision Respite and Interim Care (487.7)

Area Based Grant (50.0)

Transport (130.0)

Car Allowances, Office Supplies, Overtime  
and Consultancy Costs (320.5)

**(16,906.6)**

**ESTIMATE 2011/12**

**63,431.5**

## ADULT SOCIAL SERVICES

### SUBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### Expenditure

Employees	21,631,000
Premises	1,207,500
Transport	109,400
Supplies and Services	75,083,400
Third Party Payments	4,483,400
Transfer Payments	104,500
Support Services	17,418,200
Financing Costs	1,155,100
	<b>126,192,500</b>

#### LESS Income

Government Grants	(6,367,800)
Other Grants and Reimbursements	(10,505,000)
Customer and Client Receipts	(20,896,900)
Recharge to Other Revenue Accounts	(24,991,300)
	<b>(62,761,000)</b>

### ADULT SOCIAL SERVICES TOTAL

**63,431,500**

## ADULT SOCIAL SERVICES

### OBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### FINANCE AND PERFORMANCE

Management	-
Property Management	56,300
Savings	(540,000)
Finance Support	-
Service Manager	-

#### INTEGRATED COMMUNITIES & WELLBEING

I C and W Support	98,600
Service Manager	-
Assessment and Care Management	2,158,700
Community Care	4,152,500

#### ACCESS & ASSESSMENT

Service Manager	(4,300,000)
Bebington and West Wirral Locality	11,866,100
Birkenhead Locality	15,151,100
Wallasey Locality	9,017,400
Mental Health	5,217,600
Learning Disabilities	10,525,300
Equipment and Adaptations	1,295,300
Home Care	266,600
Emergency Duty Team	259,400
Other Services	717,400

#### DIRECT LOCALITY SUPPORT SERVICES

Service Manager	-
Day Care	5,663,100
Residential Homes	2,514,800
Supported Employment	1,028,800
Supported Living	(404,000)
Transport	(1,313,500)

### ADULT SOCIAL SERVICES TOTAL

**63,431,500**

## CHILDREN & YOUNG PEOPLE

	Base Estimate	
	2011/12	
BUDGET CHANGES	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>78,215.0</b>
<u>Adjustment To Base</u>		
Pay Inflation 1% in 2010/11	(352.4)	<b>(352.4)</b>
<u>Transfers Between Departments</u>		
Finance –2009/10 Early Retirements	(62.7)	
Law, HR, Asset Mgt – Union Staff	(65.4)	
Efficiency Investment Budget Reallocation	(100.0)	<b>(228.1)</b>
<u>Inflation</u>		
Pay	356.4	<b>356.4</b>
<u>Increased Expenditure</u>		
Capital Charges	1,975.6	
Further Education - Learning and Skills Council	369.2	
Local Pay Review	163.2	
Private Finance Initiative	305.0	
Energy Contracts	11.1	
Finance – Family Group Conferencing	138.1	
Fostering National Minimum Allowance	90.0	
Teachers Pensions	60.0	<b>3,112.2</b>
<u>Reduced Expenditure</u>		
Further Education- Services returned	(17,237.6)	
Support Services	(27.9)	<b>(17,265.5)</b>
<u>Increased Income</u>		
Young Peoples Substance Misuse Grant	(72.0)	<b>(72.0)</b>
<u>Reduced Income</u>		
Further Education- Services returned	17,237.6	<b>17,237.6</b>

Policy Options

One Year Policy Options:

Anti Social Behaviour Team	290.3
Onside Youth Hub	50.0
Sure Start	32.0
Children In Care Conference	20.0

Permanent Policy Options:

Early Intervention Grant activities	1,000.0
Foster Care Fees	130.0
Independent Care Inflation	95.0
Stop Gap play outside	87.0

**1,704.3**

Savings

Employees under EVR/VS Scheme	(5,100.5)
Transfer Extended Schools	(87.0)
Contribution to Health Schools	(94.0)
Family Group Conferencing	(70.0)
Area Based / Early intervention Grants	(2,390.2)
Car Allowances, Office Supplies, Overtime and Consultancy Costs	(212.5)

**(7,954.2)**

**ESTIMATE 2011/12**

**74,753.3**

## CHILDREN & YOUNG PEOPLE

### SUBJECTIVE SUMMARY

	£	Base Estimate 2011/12 £
<u>Expenditure</u>		
Employees		42,613,300
Premises		2,187,900
Transport		1,164,300
Supplies and Services		26,450,200
Third Party Payments		11,099,000
Transfer Payments		2,406,100
Support Services		24,339,000
Financing Costs		17,696,500
		<b>127,956,300</b>
<u>LESS</u> Income		
Government Grants		(25,097,100)
Other Grants and Reimbursements		(5,243,000)
Customer and Client Receipts		(892,300)
Recharge to Other Revenue Accounts		(21,970,600)
		<b>(53,203,000)</b>
<b>CHILDREN &amp; YOUNG PEOPLE TOTAL</b>		<b>74,753,300</b>



## CHILDREN & YOUNG PEOPLE

### OBJECTIVE SUMMARY

### Base Estimate 2011/12

	£	£
<u>CHILDREN'S SERVICES</u>		
Looked After Child Educational Services		119,300
Adoption Services		1,586,700
Assessment and Care Management		24,831,200
Commissioning		1,350,100
Children's Homes		1,715,400
Family Centres		2,876,400
Foster/Family Placements		1,466,600
Home Care		562,500
Leaving Care		1,126,100
Social Care Management & Training		-
Youth Offending Service		937,200
Carers Grant		224,700
Multi Disciplinary Area Teams		546,000
<u>LEA SCHOOL COSTS</u>		
Regulation		2,067,300
Premature Retire Costs		3,562,600
Other SEN Costs		106,800
School Improvement		2,210,900
Asset Management		3,148,600
Home to School Transport		5,140,400
Pupil Support		-
Oaklands Centre		78,400
Social Welfare Service		687,000
Psychology Service		1,070,400
Curriculum Advice	-	-
<u>MANAGEMENT &amp; SUPPORT SERVICES</u>		
Inspect & Advisory Service		-
Building Cleaning DSO		-
Debt Management		14,808,500
Professional Development Centre		-

**CHILDREN & YOUNG PEOPLE****Base Estimate  
2011/12  
£****OBJECTIVE SUMMARY  
(continued)****NON SCHOOL COSTS**

Adult & Community Learning	72,000
Youth Service	2,210,800
Community Services	583,300
Positive Activities for Young People	625,800
16-19 Education & Training	-
Instrumental Music Services	-
LEA Initiatives	48,600
Safeguarding Board	-
Merseyside Connexions	460,300
Integrated Youth Support	497,400

**EARLY INTERVENTION GRANT**

Children's Centres	32,000
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**CHILDREN & YOUNG PEOPLE TOTAL****74,753,300**

## CORPORATE SERVICES

	Base Estimate 2011/12	
BUDGET CHANGES	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>33,865.0</b>
<u>Adjustments To Base</u>		
Pay Inflation 1% in 2010/11	(78.5)	<b>(78.5)</b>
<u>Transfers Between Departments</u>		
Technical – Planning and Building Control	591.0	
Technical – Marketing	23.5	
DASS – Marketing	25.0	
Finance –2009/10 EVRs	(129.2)	
		<b>(510.3)</b>
<u>Inflation</u>		
Pay	62.0	
Income	(5.2)	
		<b>56.8</b>
<u>Increased Expenditure</u>		
Your Economy Task Force recommendations	2,845.0	
Winter Resilience Funding	55.0	
Home Insulation	1,049.0	
Insurance	35.3	
		<b>3,984.3</b>
<u>Reduced Expenditure</u>		
You Decide Option 2010/11	(55.0)	
Promotion CRED Scheme Option 2010/11	(30.0)	
BME Strategic Post Option 2010/11	(30.0)	
New Apprenticeships Option 2010/11	(500.0)	
Working Neighbourhoods Fund (net)	(8,228.8)	
Capital Charges	(636.0)	
Support Services	(589.7)	
		<b>(10,269.5)</b>
<u>Increased Income</u>		
European Social Fund Grant	(740.0)	
		<b>(740.0)</b>
<u>Reduced Income</u>		
Regeneration departmental recharges	808.1	
		<b>808.1</b>

Policy Options

One Year Policy Options:

Business Support	500.0
Empty Shops	192.5
Area Forum Development of Local Plans	55.0
Child Poverty Action Plan	10.0

**757.5**

Savings

Employees under EVR/VS Scheme	(892.0)
Area Based Grant	(2,483.0)
Car Allowances, Office Supplies, Overtime and Consultancy Costs	(111.6)
Digital Infrastructure re-phasing	-

**(3,486.6)**

**ESTIMATE 2011/12**

**25,407.4**

## CORPORATE SERVICES

### SUBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### Expenditure

Employees	8,218,400
Premises	329,100
Transport	108,300
Supplies and Services	5,978,700
Third Party Payments	8,263,800
Transfer Payments	3,984,300
Support Services	6,562,100
Financing Costs	14,837,100
	<b>48,281,800</b>

#### LESS Income

Government Grants	(15,521,400)
Other Grants and Reimbursements	(607,700)
Customer and Client Receipts	(2,217,000)
Interest	(4,500)
Recharge to Other Revenue Accounts	(4,523,800)
	<b>(22,874,400)</b>

### CORPORATE SERVICES TOTAL

**25,407,400**

## CORPORATE SERVICES

### OBJECTIVE SUMMARY

Base Estimate  
2011/12

	£	£
<u>CENTRAL SERVICES</u>		
Central Support Administration		-
<u>CORPORATE POLICY</u>		
Grants to Voluntary Bodies		540,300
Performance Management & Consultation		1,582,700
Merseyside Information Service		101,600
<u>Departmental Savings</u>		
Departmental Savings		(31,300)
<u>STRATEGIC DEVELOPMENT</u>		
Economic & Strategic Development		2,539,300
West Wirral Schemes		200,000
<u>TOURISM AND MARKETING</u>		
Graphics PR Tourism		1,295,000
Tourism Events		116,400
Corporate Marketing Strategy		18,500
<u>HOUSING &amp; REGENERATION SERVICES</u>		
Housing Market Renewal Initiative		155,200
Housing Strategy		608,000
Private Sector Housing		2,417,800
Regeneration Implementation		630,000
Rehousing Services		738,100
Supporting People		10,679,200
Working Neighbourhoods Fund		3,225,600
Management & Support		-
<u>PLANNING &amp; BUILDING CONTROL</u>		
Building Control		591,000
<b>CORPORATE SERVICES TOTAL</b>		<b>25,407,400</b>

## FINANCE

	Base Estimate	
	2011/12	
BUDGET CHANGES	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>33,925.3</b>
<u>Adjustments To Base</u>		
Pay Inflation 1% in 2010/11	(295.0)	
		<b>(295.0)</b>
<u>Transfers Between Departments</u>		
Law, HR, Asset Mgt – Libraries Maintenance	-	
Law, HR, Asset Mgt – Planned Maintenance	(200.0)	
Law, HR, Asset Mgt – Libraries	(777.6)	
Technical Services – Change Team	(310.8)	
Efficiency Investment Budget – From Depts	190.0	
All Departments – 2009/10 Early Retirements	432.3	
		<b>(666.1)</b>
<u>Inflation</u>		
Pay	314.5	
Income	(36.4)	
		<b>278.1</b>
<u>Increased Expenditure</u>		
Efficiency Investment Budget	2,000.0	
Housing Benefits	6,146.7	
Capital Finance Costs	1,900.0	
Support Services	844.0	
Energy Contracts	16.0	
Discretionary Rate Relief	190.0	
		<b>11,096.7</b>
<u>Reduced Expenditure</u>		
Capital Charges	(3,855.0)	
Efficiency Investment Budget – To Depts	(138.1)	
Libraries Maintenance Option 2010/11	(1,200.0)	
Libraries Option 2010/11	(100.0)	
Insurance	(58.5)	
		<b>(5,352.6)</b>
<u>Increased Income</u>		
Housing Benefits Grant	(5,828.6)	
Recharge to Pension Fund	(8.0)	
		<b>(5,836.6)</b>

Reduced Income

Housing Benefits Admin Grant	152.8	
		<b>152.8</b>

Policy Options

One Year Policy Options:

Library Equipment	120.0	
Get Into Reading	100.0	
Library Engagement	20.0	
Fair Trade	10.0	
		<b>250.0</b>

Savings

Employees under EVR/VS Scheme	(3,510.8)	
Discretionary Rate Relief	(337.0)	
Procurement (to be allocated to departments)	(2,000.0)	
Contracts review (to be allocated to depts)	(500.0)	
Printing (to be allocated to departments)	(250.0)	
Electronic Payment Development	(200.0)	
Car Allowances, Office Supplies, Overtime and Consultancy Costs	(118.1)	
		<b>(6,915.9)</b>

**ESTIMATE 2011/12**

**26,637.7**



## FINANCE

### SUBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### Expenditure

Employees	30,031,900
Premises	894,800
Transport	215,100
Supplies and Services	5,398,300
Third Party Payments	11,507,100
Transfer Payments	164,945,900
Support Services	18,646,550
Financing Costs	28,156,150
	<b>259,795,800</b>

#### LESS Income

Government Grants	(162,754,300)
Other Grants and Reimbursements	(986,800)
Customer and Client Receipts	(3,279,400)
Interest	(1,300,000)
Recharge to Other Revenue Accounts	(64,837,600)
	<b>(233,158,100)</b>

### FINANCE TOTAL

**26,637,700**

## FINANCE

### OBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### FINANCIAL SERVICES

Financial Services -

#### INTERNAL AUDIT

Internal Audit -

#### IT SERVICES

IT Services 750,000

Printing -

IT Quality Services -

IT Technical Support Services -

Infrastructure -

Superstructure -

Business Architecture -

Central Telephones -

#### OTHER OPERATIONS

Efficiency Fund 5,500,000

Pensions and Funding Costs 3,419,000

Strategic Change Programme Savings - (2,950,000)

#### PENSION FUND

Pension Fund -

#### SUPPORT SERVICES

Information Management 579,800

Pay & Tax Control -

Central Administration -

Procurement -

Management -

#### TREASURY MANAGEMENT

Treasury Management (2,248,450)

#### CUSTOMER SERVICES & LIBRARIES

Call Centre (71,200)

One Stop Shops & Libraries 7,127,900

Customer Services Development 329,600

#### BENEFITS AND REVENUE SERVICES

Benefits 9,319,500

Income 190,600

Council Tax 4,690,950

### FINANCE TOTAL

**26,637,700**

## LAW, HR, ASSET MANAGEMENT

	Base Estimate	
	2011/12	
BUDGET CHANGES	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>15,874.8</b>
<u>Adjustments To Base</u>		
Pay Inflation 1% in 2010/11	(134.9)	<b>(134.9)</b>
<u>Transfers Between Departments</u>		
Technical – Design Consultancy	(86.5)	
Finance – Libraries	777.6	
Technical – Cultural Properties	5,565.4	
Finance – Libraries and Culture	200.0	
Technical – Birkenhead Town Hall	1,313.1	
Finance –2009/10 Early Retirements	(137.1)	
All Departments – Union Staff	158.7	
		<b>7,791.2</b>
<u>Inflation</u>		
Pay	63.8	
Income	(20.2)	
		<b>43.6</b>
<u>Increased Expenditure</u>		
Re-instate Leasowe and Guinea Gap	1,172.4	
Carbon Reduction Initiative	532.0	
Energy Contracts	131.5	
Re-engineering Reallocation Regeneration	782.7	
Capital Charges	827.2	
Trade Union Representation	32.0	
		<b>3,477.8</b>
<u>Reduced Expenditure</u>		
Community Asset Transfer Option	(1,362.0)	
Energy Efficiency Grants Option 2010/11	(66.0)	
Prevention of Underage Sales Option 2010/11	(40.0)	
Support Services	(560.0)	
Insurance	(71.6)	
		<b>(2,099.6)</b>

<u>Increased Income</u>		
Support Services(operational Buildings)	(6,326.5)	
		<b>(6,326.5)</b>
<u>Policy Options</u>		
One Year Policy Options		
Pacific Road Theatre	250.0	
Community Energy Efficiency Fund	57.0	
Dog Kennels	7.4	
Permanent Policy Options:		
Prevention of Under Age Sales	40.0	
Daytime Staff CCTV Control Room	60.0	
Dog Fouling Enforcement	80.0	
		<b>494.4</b>
<u>Savings</u>		
Employees under EVR/VS Scheme	(1,651.7)	
Office Rationalisation	(368.7)	
Asset Rationalisation	(479.0)	
Funding change on grants	(239.0)	
Energy Efficiency	(80.0)	
Area Based Grant	(2.0)	
Car Allowances, Office Supplies, Overtime and Consultancy Costs	(75.9)	<b>(2,896.3)</b>
<b>ESTIMATE 2011/12</b>		<b>16,224.5</b>

**LAW, HR AND ASSET MANAGEMENT**

**SUBJECTIVE SUMMARY**

**Base Estimate  
2011/12  
£**

Expenditure

Employees	13,010,900
Premises	9,738,600
Transport	462,700
Supplies and Services	3,628,300
Third Party Payments	1,764,300
Transfer Payments	(215,500)
Support Services	10,784,300
Financing Costs	6,802,500
	<b>45,976,100</b>

LESS Income

Government Grants	(283,600)
Other Grants and Reimbursements	(84,100)
Customer and Client Receipts	(6,586,700)
Interest	(10,000)
Recharge to Other Revenue Accounts	(22,787,200)
	<b>(29,751,600)</b>

**LAW, HUMAN RESOURCES AND  
ASSET MANAGEMENT TOTAL**

**16,224,500**

## LAW, HR AND ASSET MANAGEMENT

### OBJECTIVE SUMMARY

Base Estimate  
2011/12  
£

#### AGREED SAVINGS

Strategic Asset Review (216,300)

#### ASSET MANAGEMENT

Corporate Assets	61,900
Industrial & Commercial Props	(311,100)
Estates Management	426,000
Managed Properties	(275,400)
Property Maintenance	1,610,000
Disabled Access	100,000
Administrative Buildings	1,308,900
Community Buildings	57,000
Halls	666,300
Community Services	980,800
Property Maintenance - Cultural Assets	-
Property Maintenance - Libraries	-
Property Maintenance - Sport & Culture	-
Allotments	137,400
Design Consultancy	(86,500)

#### CENTRAL SERVICES

Central Support Administration	-
Wallasey Complex Management	85,500

#### HUMAN RESOURCES

Human Resources	191,000
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#### LEGAL & DEMOCRATIC

Coroners	485,900
Electoral & Member Services	496,900
Legal Services	-
Registrar	70,500

#### MANAGEMENT AND ADMINISTRATION

Departmental Management and Administration	-
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## **LAW, HR AND ASSET MANAGEMENT**

### **OBJECTIVE SUMMARY (continued)**

**Base Estimate  
2011/12  
£**

#### REGULATORY SERVICES

Community Safety	2,248,900
Environmental Health	2,026,100
Licensing	(3,600)
Neighbourhood Nuisance	17,400
North Western and North Wales Sea Fisheries Committee	45,000
Port Health Authorities	128,500
Trading Standards and Consumer Advice	780,900

#### Departmental Savings

Departmental Savings	(69,000)
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#### CORPORATE AND DEMOCRATIC CORE

Democratic Representation and Management	2,120,000
Corporate Management	3,141,500

### **LAW, HUMAN RESOURCES AND ASSET MANAGEMENT TOTAL**

**16,224,500**

## TECHNICAL SERVICES

	Base Estimate 2011/12	
BUDGET CHANGES	£000	£000
<b>BASE ESTIMATE 2010/11</b>		<b>60,992.5</b>
<u>Adjustments To Base</u>		
Pay Inflation 1% in 2010/11	(251.2)	<b>(251.2)</b>
<u>Transfers Between Departments</u>		
Finance – Change Team	310.8	
Law, HR, Asset Mgt – Birkenhead Town Hall	(1,313.1)	
Law, HR, Asset Mgt – Cultural Properties	(5,565.4)	
Law, HR, Asset Mgt – Union Staff	(93.3)	
Law, HR, Asset Mgt – Design Consultancy	86.5	
Corporate – Planning and Building Control	(591.0)	
Corporate – Marketing	(23.5)	
Finance –2009/10 Early Retirements	(103.3)	
Finance – Consultants	(90.0)	
		<b>(7,382.3)</b>
<u>Inflation</u>		
Pay	319.5	
Income	(323.4)	
		<b>(3.9)</b>
<u>Increased Expenditure</u>		
Culture Property Recharge	5,825.0	
Capital Charges	2,725.2	
Car Parking and Related Charges	100.0	
Waste Collection to additional properties	12.0	
Energy Contracts	178.0	
Support Services	8.5	
		<b>8,848.7</b>
<u>Reduced Expenditure</u>		
Waste Disposal Levy	(1,057.0)	
Insurance	(443.3)	
		<b>(1,500.3)</b>
<u>Reduced Income</u>		
Waste Infrastructure Grant	202.0	
Free Swimming	293.6	
		<b>495.6</b>



Policy Options

One Year Policy Options

Street Cleansing	500.0	
Car Parking Charges	482.0	
Allotments	50.0	

Permanent Policy Options:

Waste Inflation	400.0	
Recycling Project Officers	95.0	
Football Pitches – Cleaning and Inspection	40.0	
Football Pitches – Equipment	20.0	

**1,587.0**

Savings

Employees under EVR/VS Scheme	(2,096.2)	
Parks Procurement	(200.0)	
Traffic Management	(150.0)	
Highways Management	(100.0)	
Street Lighting	(50.0)	
Car Allowances, Office Supplies, Overtime and Consultancy Costs	(151.4)	
Area Based Grant	(66.0)	<b>(2,813.6)</b>

**ESTIMATE 2011/12**

**59,972.5**

## TECHNICAL SERVICES

### SUBJECTIVE SUMMARY

**Base Estimate  
2011/12  
£**

#### Expenditure

Employees	20,774,700
Premises	12,199,100
Transport	2,145,000
Supplies and Services	5,144,800
Third Party Payments	31,363,200
Transfer Payments	23,100
Support Services	15,849,700
Financing Costs	4,356,000
	<b>91,855,600</b>

#### LESS Income

Government Grants	-
Other Grants and Reimbursements	(20,000)
Customer and Client Receipts	(16,583,000)
Recharge to Other Revenue Accounts	(15,280,100)
	<b>(31,883,100)</b>

### TECHNICAL SERVICES TOTAL

**59,972,500**

## TECHNICAL SERVICES

### OBJECTIVE SUMMARY

**Base Estimate  
2011/12  
£**

#### CULTURE & HERITAGE

Art Galleries and Museums	714,600
Theatre, Arts and Culture	957,200
Tramway	169,100

#### PARKS & OPEN SPACES

Beach Lifeguards	348,900
Birkenhead Park	580,600
Cemeteries and Crematorium	(341,800)
Golf	(152,500)
Parks and Open Spaces	3,745,100
Ranger Service	710,100

#### SPORT & RECREATION

Health & Sports Grant Funded Initiatives	-
Sports Centres	8,504,100
Sports Development	260,000

#### PLANNED MAINTENANCE AND SUPPORT

Planned Maintenance and Support	900,000
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#### TRANSPORT

Transport	(96,800)
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#### ENGINEERS

Emergency Planning	370,200
Change Management and Administration	490,700
Levies & Financing	2,893,500
Traffic	2,326,700
Car Parks	(1,200,900)
Drainage & Sea Defences	784,100
Street Lighting	2,343,400
Highway Maintenance	5,885,800
Departmental Savings	(350,000)

#### WASTE

Waste and Environmental Services	14,141,900
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#### WASTE DISPOSAL AUTHORITY LEVY

Waste Disposal Authority Levy	15,988,500
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### **TECHNICAL SERVICES TOTAL**

**59,972,500**