



CABINET

17 FEBRUARY 2020

CAPITAL PROGRAMME AND FINANCING 2020/25

Councillor Janette Williamson (Cabinet Member for Finance and Income Generation) said:

“The aim of our capital programme is ensuring we continue to improve services for residents. Capital planning is one of the main drivers for future cost avoidance, such as helping our population with more complex needs and exploring how we can support people to remain independent sooner and for longer with smart technology. The programme is also a key element in the Council’s partnership with Wirral Growth Company. This will see significant investment right across the borough that will enable revenue income to be received that will replace lost central government funding and enable vital services to continue to be provided.”

REPORT SUMMARY

This report provides Cabinet with the draft Capital Programme 2020/25 for consideration and referral to Council for approval. It also includes information regarding the revenue implications of this Programme and an update on the latest forecast for capital receipts.

The 2020/25 Capital Programme represents a combination of schemes originally approved as part of the 2019/22 Programme, updated through the Capital Monitoring reports in 2019/20 and new bids for inclusion as detailed in this report.

This matter affects all Wards within the Borough.

The decisions in this report are key decisions.

RECOMMENDATIONS

1. The Cabinet recommends to Council the approval of the new bids as detailed in Appendix 2 requiring £16.054 million borrowing for inclusion in the Capital Programme.
2. The Cabinet recommends to Council the approval of any new bids supported by grant funding do not commence until written confirmation has been received from the granting authority.
3. The Cabinet recommends to Council the approval of the Capital Programme 2020/25 (as detailed in Appendix 3).
4. The Cabinet recommends to Council the approval that progress on delivering the Capital Programme is presented in accordance with the agreed Capital Monitoring arrangements.



SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 The purpose of the Capital Programme is to transform the way it operates in the medium to long term by taking opportunities from investment in digitalisation, assistive technology and a modern and efficient asset portfolio. This will enable the Council to prioritise and effectively deliver capital investment that contributes to the achievement of Council objectives.
- 1.2 Links to the revenue budget ensure that revenue funding is provided to meet the financing costs, and any running costs, as a result of the Capital Programme investment.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 For a scheme to be included in the Capital Programme it must be supported by a Business Case which includes consideration of alternative options and has been reviewed by the Capital and Asset Group (CAG) and for further consideration by the Investment & Change Board (ICB).

3.0 BACKGROUND INFORMATION

CAPITAL STRATEGY

- 3.1 The Capital Strategy is a key document that sets out the Council's medium to long term ambition. As the Medium-Term Financial Strategy sets out the plans for revenue, the capital strategy describes the strategic plan for economic growth, digitalisation and the use of assets and how these will support the Council to achieve its objectives.
- 3.2 An extensive and long-term capital programme is the key to prevention, better run services and a reduced revenue commitment over time. Significant investment in assets will enable those assets to be used more efficiently and effectively and where there is a need, to generate a revenue return to support the revenue budget.
- 3.3 The way the council transacts with staff, residents and business has changed and will continue to do so at pace over coming years. Worksmart presents an opportunity for staff to work in different ways and from anywhere to be able to reach-out to customers when it is convenient for them. Not all our customers are able to transact with the Council during normal business hours but investing in technology to enable them to do this whenever suits them provides for a more enhanced customer journey and to transact with the Council only once, to a satisfactory conclusion. The windows 10 rollout was accelerated in 2019/20 to support this.
- 3.4 We are currently in the process of compiling our digital strategy. This will map the digital interaction within and outside the Council and provide a roadmap as to the Council's digital ambition over the medium to long term. The strategy

will provide a tool for the removal of human intervention as much as possible to ensure our systems and processes are fit for purpose into the future. A significant element of this is our critical business systems replacement which will see our internal systems for finance, HR, Procurement, Payroll etc replaced with a smarter integrated Enterprise Resource Planning (ERP) system

- 3.5 Capital planning is one of the main drivers in future cost avoidance. With a population with more complex needs we have an opportunity to explore how we can support people to remain independent at an earlier stage and for longer with smart technology. By using insight and intelligence we can predict with more certainty where capital funding can be targeted to support those to support themselves. By investing early on in things like smart homes this will not only see a reduction in reactive revenue costs in future years but will provide an opportunity for people to remain independent for longer.
- 3.6 Over the term of the last Capital Strategy there has been significant investment in regeneration to support economic growth. The strategic acquisitions programme has enabled the Council to acquire key sites in the Borough to support the longer-term ambition for economic growth and housing. Capital funding is a key deliverable to regenerating the borough over the next decade. The Council's partnership with Wirral Growth Company will see significant investment right across the borough that will enable revenue income to be received that will replace lost grant funding and enable vital services to continue to be provided. As developments start to take shape, further income will be realised from new homes and new businesses in council tax and business rates which in turn will be re-invested to grow the local economy. Capital funding is the catalyst to making this happen.
- 3.7 The capital strategy does not stand alone. It is intrinsically linked to a suite of other documents which together will enable the achievement of the Council's long-term strategic ambition. These are:
- 3.8 The Strategic Asset Management Plan which sets out how the council and its partners will make the best use of its buildings and land in the future.
- 3.9 The Economic Growth Strategy which sets out the ambition for the regeneration and redevelopment of the Borough in conjunction with support from the Liverpool City Region.
- 3.10 The Treasury Management Strategy which is concerned with keeping sufficient but not excessive cash available to meet the Council's spending needs, while managing the risks involved.
- 3.11 The Commercial Strategy where ensuring that everything we do inside and outside the Council is done with a commercial mindset that will ensure we either generate a financial return or can demonstrate value for money in all activities.

- 3.12 The Medium-Term Financial Strategy in supporting the council to remain financial sustainable by investing in cost saving and income generating projects to avoid high cost reactive activity in future years.

CAPITAL AND ASSETS GROUP (CAG)

- 3.13 The role of the CAG is to improve the co-ordination and management of the Capital Programme with its remit extended to include the Council's asset portfolio. The Group includes representatives from various Directorates and the Terms of Reference include:
- Develop, monitor and keep under review the Council's capital investment appraisal system.
 - To assess, recommend, acceptance or rejection of capital bids in accordance with the above appraisal system.
 - Ensure that all bids for capital funding are aligned to Wirral Council strategies and the Wirral 2025 Plan.

INVESTMENT AND CHANGE BOARD (ICB)

- 3.14 The role of the ICB is to ensure alignment of investments against corporate priorities giving due consideration to risk. Amongst its responsibilities is the development, monitoring and review of the capital investment appraisal system, providing guidance when bids are submitted.

CAPITAL PROGRAMME

- 3.15 The Capital Programme details the schemes being undertaken over the medium term which help the Council achieve its objectives. It is aligned to the Wirral Plan and Medium-Term Financial Strategy. It is reviewed, updated and considered by Council each year as part of the annual budget setting process.
- 3.16 Government announcements may include grant support for specific themes, but other investment is based upon affordability. Additional grant funding may be announced during the year. The inclusion of any schemes funded from new grant notifications will be reported through the capital monitoring process.
- 3.17 The Autumn Statement 2015 introduced additional funding flexibility. Capital receipts generated between 1 April 2016 and 31 March 2022 can be used to fund Transformation Programmes. It is assumed that new bids requiring Council funding will be financed from borrowing, enabling capital receipts to be used in funding further transformation projects which have a benefit to the revenue budget.

NEW SUBMISSIONS

- 3.18 Each scheme should be supported by a business case which enables an assessment to be undertaken to ensure that it is either targeted to Council priority areas or fulfils statutory obligations. Individual bids have been scrutinised by the CAG, with suitable bids progressed to the ICB for review. Schemes that are deemed suitable for progression are then sent on to

Cabinet, before Council for full formal approval as per the requirements of the Council constitution.

- 3.19 Capital bids can be submitted throughout the financial year for consideration, rather than just having one fixed programme at the start of the year. This enables to Council to better react to changing service requirements or incidents as they occur. Likewise, this flexibility in bid submissions allows for the possibility of new bids or supplementary bids, should the resource requirements of an existing bid change after inception. There may also be new opportunities for the Council to bid for external resource e.g. grants that become apparent during the year and the Council needs to be able to react to such potential.
- 3.20 As a consequence of adopting this flexible approach to allowing and assessing bids, the Capital Programme will evolve further as the financial year progresses. This will include new schemes that require funding in the current year as well as potentially funding in future years, along with schemes that they may require re-profiling in terms of their projected expenditure and timing.
- 3.21 The new capital submissions are included within Appendix 1.

2020/23 CAPITAL PROGRAMME

- 3.22 The 2020/23 Capital Programme represents a combination of:
- a) Schemes approved as part of the 2019/20 Programme and updated through the Capital Monitoring reports in 2019/20. The table below reflects the Quarter 3 position 2019/20.

Table 1: Capital Programme (per Quarter 3 Monitoring Report)

Analysis of Capital Programme	2019/20	2020/21	2021/22	2022/23
	£'000	£'000	£'000	£'000
Adult Care & Health	2,417	7,747	1,000	-
Business Management	23,435	13,514	2,860	-
Children's Services	5,847	5,500	2,550	-
Delivery Services	23,179	34,774	1,439	930
Economic & Housing Growth	6,169	32,125	2,350	-
Total Expenditure	61,047	93,660	10,199	930
Financing				
Borrowing	28,166	45,778	7,649	930
Capital Receipts	12,359	4,500	-	-
Grants/Loans	20,147	28,081	2,550	-
Revenue/Reserve Contribution	-	21	-	-
Business Rates (Ring Fenced)	375	15,280	-	-
Total Financing	61,047	93,660	10,199	930

- b) New bids for consideration at this meeting. The emphasis has been to ensure that the bids support the delivery of the Wirral Plan and the 20 Pledges. Appendix 1 provides a brief description of each scheme. Appendix 2 provides details of the borrowing requirement and revenue implications of funding each scheme.

Table 2: New bids for inclusion in the Programme

Service Area	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Business Management	1,000	-	-	-	-
Delivery Services	9,183	5,871	-	-	-
Total	10,183	5,871	-	-	-

Note – there are fewer bids to be considered at this meeting compared to in previous years as the bid submission process has been amended to allow bid submission throughout the year, rather than at one deadline for inclusion in this programme setting report. See 3.20 – 3.21 above. A number of new bids are seeking Council approval via the Quarter 3 2019/20 Capital Monitoring report. This would allow works on successful bids to commence in 2019/20 rather than having to wait for 2020/21.

- 3.23 The proposed Capital Programme combines Tables 1 and 2 together with an estimate for continued grant to be received for Schools Modernisation of £2.5 million through to 2024/25. Included in the estimate of 2023/24 is the potential for a food waste scheme, although at this time this scheme is deferred pending a full review, once complete full details will be presented for approval. The detail of the programme can be found in Appendix 3.

Table 3: Proposed Capital Programme 2020/25

Analysis of Capital Programme	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Adult Care & Health	7,747	1,000	-	-	-
Business Management	14,514	2,860	-	-	-
Children's Services	5,500	2,500	2,500	2,500	2,500
Delivery Services	43,957	7,360	930	3,200	-
Economic & Housing Growth	32,125	2,350	-	-	-
Total Expenditure	103,843	16,070	3,430	5,700	2,500
Financing					
Borrowing	55,617	13,520	930	3,200	-
Capital Receipts	4,500	-	-	-	-
Grants/Loans	28,425	2,550	2,500	2,500	2,500
Revenue/Reserve Contributions	21	-	-	-	-
Business Rates (Ring Fenced)	15,280	-	-	-	-
Total Financing	103,843	16,070	3,430	5,700	2,500

3.24 In forecasting a 5-year Programme it is recognised that there are many variables and factors that will impact on future requirements. The Programme will be subject to regular review to ensure the most effective use of resources whilst providing the opportunity to update agreed schemes, bring forward deferred schemes as necessary and add any new schemes which will arise as new funding is identified and delivery plans are developed along with Council partners.

CAPITAL RECEIPTS

3.25 Available receipts at 1 April 2019 were £0.91 million. Table 4 assumes the proposed spend in Table 3 is agreed. Longer term projections can be updated as and when more information becomes available e.g. the interaction with the Property Company.

3.26 Additional flexibilities regarding the use of receipts were confirmed following the Chancellor's Autumn Statement 2015. Receipts generated between 1 April 2016 and 31 March 2022 can be used to fund agreed Transformation Programmes.

3.27 The Council's asset portfolio is constantly under review in order to highlight those assets that Members may wish to consider for disposal, a critical decision given that funding for any Transformation Programmes are reliant upon the generation of capital receipts.

Table 4: Projected Capital Receipts position

	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000	£000
Opening Capital Receipts Reserve	912	0	0	0	0	0
Cash Received to date	3,132	0	0	0	0	0
Anticipated receipts	8,315	4,500	0	0	0	0
Required to fund Transformational schemes & EVR	(12,359)	(4,500)	0	0	0	0
Required to fund capital programme	0	0	0	0	0	0
Closing Balance	0	0	0	0	0	0

Receipts, and their utilisation, for 2021/23 onward are still to be determined.

4.0 FINANCIAL IMPLICATIONS

4.1 The proposed 2020/23 Capital Programme is a combination of the currently approved Capital Programme, new bids and estimated Children's grant. As the Programme stands this will require up to £73.0 million unsupported borrowing from 2020/21 to 2024/25.

- 4.2 The revenue borrowing costs associated with any re-profiled schemes had already been included in the 2019/20 and subsequent revenue budgets and therefore do not represent an additional requirement.
- 4.3 The expenditure and funding of the Capital Programme are linked to Treasury Management. With the low interest available for investments the policy of temporary borrowing from positive internal cash flows has been continued. This policy, and the re-profiling of the Programme, defers the need for external borrowing delivering in-year savings but is not sustainable in the medium term. Where advantageous short-term borrowing will be used to fund the programme.
- 4.4 The revenue impact of the additional borrowing required to fund all the new bids, including those that it is proposed to defer, is:

Table 6: Additional financing costs to fund new bids

	2020/21	2021/22	2022/23	2023/24	2024/25
	£000	£000	£000	£000	£000
Additional revenue cost	255	673	771	779	787

- 4.5 It is estimated that these costs will peak in 2030/31 at £0.838 million reflecting the fact that the principal repayment associated with debt (the Minimum Revenue Provision) increases over the expected life of the asset funded from borrowing.
- 4.6 These projections might change during the year and the Programme and related Prudential Indicators will be updated accordingly.

5.0 LEGAL IMPLICATIONS

- 5.1 There are none arising directly from this report as they will be identified as each scheme is progressed.

6.0 RESOURCE IMPLICATIONS: ICT, STAFFING AND ASSETS

- 6.1 The Programme is about investment into the Council assets so does include schemes relating to IT and assets.

7.0 RELEVANT RISKS

- 7.1 The Programme will not be delivered as projected. This could see individual schemes progressing ahead of, or being behind, the projected timetable. The regular monitoring and reporting of the Programme allows action to be taken to manage the financial position.
- 7.2 Capital receipts are below the level estimated. Regular reporting to CAG on progress of asset disposals allows the Capital Programme to be reviewed should this eventuality arise.

7.3 Interest rates increase to a level greater than budgeted for. Regular monitoring of economic forecasts should assist in determining the best time to borrow to fund the Programme.

8.0 ENGAGEMENT/CONSULTATION

8.1 There has been no specific consultation with regards to this report. In terms of the delivery of schemes consultation will take place as part of the scheme development and implementation.

9.0 EQUALITY IMPLICATIONS

9.1 There are none arising directly from this report as they will be identified as each scheme is progressed. Individual schemes within the Programme will have a direct impact upon groups for example the Aids and Adaptations investment within Regeneration.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 Capital bids are welcomed that support the Council's Climate Emergency Plan that was compiled following the declaration of a Climate Emergency by the Council in May 2019. Within the requests for new capital funding there are elements within the projects that positively contribute to environmental issues such as the Leisure Improvement Project and the West Kirby Marine Lake scheme.

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APPENDICES

Appendix 1 – Capital Bids for the 2020/21 to 2021/23 Capital Programme
Appendix 2 – Financial Summary of Capital Bids
Appendix 3 – Proposed Capital Programme 2020/21 to 2021/23.

BACKGROUND PAPERS

SUBJECT HISTORY

Council Meeting	Date
Cabinet - Capital Programme 2019/22	18 February 2019
Council – Capital Programme 2019/22	4 March 2019
Cabinet / Council - Capital Monitoring 2019/20	Quarterly reports

Capital Bids for the 2020/21 to 2022/23 Capital Programme

Birkenhead Park Event Infrastructure Development (Funding required £0.164m)

Funding is required to repair damage caused by the hosting of previous events at the site. Investment in the infrastructure of the park is necessary to protect the park and the landscaping. The park is also aiming for World Heritage status in the near future. This project would provide the park the facilities to enable space to be rented out to hold future events, making the park more commercially viable and providing additional income.

The works involved would include:

- Installation of a sub-surface support trackway to prevent damage by heavy vehicles
- Installation of water and power supply at the edge of the Balaclava field
- The purchase of 15mm tracking mats to provide additional protection during events.

Leisure Capital Improvement Programme (Funding required 2020/21 £1.009m)

Team Leaders, maintenance personnel and leisure management team have identified a number of immediate priority projects requiring works. These works are required both from a Health & Safety perspective and also from a business aspect as customer experience is currently being negatively impacted. Prioritised works are:

- Boilers at Wirral Tennis Centre, Guinea Gap and West Kirby. New systems will contribute towards the Cool Wirral strategy to reduce climate pollution through more energy efficient heating. Estimated reduction in running costs (25%, £104,000 p.a.).
- Sports hall lighting at The Oval Leisure Centre and West Kirby Concourse. Upgrade to LED. Estimated reduction in running costs (£13,800 p.a.).
- Replacement roof at Leasowe Leisure Centre. The flat roof of the leisure centre has come to the end of its life, has a number of health & safety and maintenance needs and requires replacing.
- Outdoor grounds at The Oval Leisure Centre. The outdoor facilities generate income of £170,000 p.a. This proposal seeks to protect this income. Examples of work required. For events to continue at the track the minimum requirements of UK Athletics must be adhered to by March 2020; the car park

suffers from potholes and trip hazards posing a risk to vehicles and customers; the high level of vandalism means there is a need to increase the height of the fencing surrounding the pitches.

West Kirby Marine Lake Management Plan (Funding required £0.050m)

The project is to produce a viable Management Plan for West Kirby Marine Lake following the tasks laid out below. This will ensure the continued use of the lake:

- for sailing
- as a popular local amenity
- as an important flood and coastal erosion risk management asset

This will also ensure all management actions are undertaken within an acceptable legal framework. Early indications estimate that implementation of the completed Management Plan may cost between £0.500m to £1.00m.

The project consists of 4 aspects:

1. To identify an effective and environmentally responsible method for the removal of wind-blown sand from lakebed.
2. To identify an effective and environmentally responsible method for the removal of an invasive seaweed species.
3. Inspection of outer lake wall to inform repair options
4. To identify, in consultation with regulatory authorities, a framework through which future management can be undertaken legally.

Health & Safety Compliance (Funding required £9.500m over two years)

It is anticipated that there will be demand for a programme of essential Health & Safety works relating to Council assets over the next couple of years. Condition surveys are currently being undertaken and are to be confirmed. As asset review is underway, the decisions of which will help to form the programme of works and determine use of buildings ahead of the Birkenhead Commercial District becoming operational.

Costs will be minimised to ensure investment into buildings is appropriate in respect of Health & Safety legislation in accordance with their future intended use.

Capitalisation of Salaries (Funding required £1.000 million in 2020/21)

Under Capital rules the Council can charge the costs of officers working on capital projects to the capital programme, providing certain conditions are met. An exercise is underway to identify officers and schemes to which this ability can be exercised. This will ease pressure on the revenue budget and spread the costs over the life of the corresponding asset. During the year individual schemes will be adjusted as required to transfer these costs. Initial assessment of such costs is a minimum of £1.00 million.

West Kirby Flood Alleviation - Supplementary Bid (Total revised Council funding £2.410m)

This scheme is already included in the Capital programme however ground investigation work has identified significantly worse than expected ground conditions which have impacted on the engineering costs associated with the flood wall foundation. The increase in engineering costs to deliver the flood alleviation scheme can be met by a variation in Flood Defence Grant in Aid and an additional contribution from the Environment Agency's Regional Flood and Coastal Committee (RFCC) Local Levy.

This revised bid includes the costs of developing the flood alleviation works to include a public realm scheme which brings in wider benefits other than flood risk management and enhances the waterfront with public open space which in turn will deliver additional wellbeing benefits.

The table below provides a breakdown of the complete revised scheme considering the additional engineering works to the foundation and the public realm enhancements:

Funding source	Amount
Flood Defence Grant in Aid	£2.164 million
Partnership Funding from Wirral Council	£2.410 million
Local Levy	£0.984 million
Total	£5.558 million

Lyndale Avenue Parking & Safety improvement Scheme (Funding required £0.150m)

This scheme is designed to provide improved traffic management and road safety in the Lyndale Avenue area of Eastham. In summary, scheme includes:

- Additional parking provision for Dovedale Avenue Square and Avondale Avenue Square
- A parking bay outside the Lyndale School site
- Traffic calming (round top road humps) from Glenburn Avenue to Bridle Road
- 20mph zone for the full Lyndale Avenue estate

Energy Efficient Buildings (Funding required £1.000m)

This scheme is intended to reduce the gas and electricity costs across its property portfolio through training and investment in energy efficiency measures. This would also help meet the climate emergency goals. As a result, the Council:

- Aims to secure a non-domestic Energy Performance Certificate for all council buildings by the end of 2020
- Will ensure that all staff have the opportunity to receive training on energy efficiency similar to the Affordable Warmth Briefing Sessions
- Invest £1m from the capital programme for physical changes that improve the energy efficiency of council building stock, which will be funded from revenue savings from reduced green energy costs

New Cycle Infrastructure (Funding required £1.000m)

The budget in tandem with the Climate Emergency declaration is an opportunity to be far more assertive in achieving a decisive shift away from car travel towards greener alternatives. As part of the ambitious housing targets facing the Borough, the Council recognises that it needs to do much more in terms of building active travel networks that will make our existing and new communities more healthy, vibrant and more sustainable.

The Council will commit that all the monies received under the Liverpool City Region's Transport Plan for Growth will be exclusively reserved for spending on measures that support active travel in line with the Combined Authority's Transport Plan.

Additionally, £1m further capital investment over the next two years will be made for the implementation of a comprehensive, area-based, "active neighbourhood". This would link in with the New Brighton to Birkenhead Cycle Corridor which is due to be funded under the City Region Cycling and Walking Plan.

APPENDIX 2

Financial Summary of Capital Bids

Description	Borrowing Required £000	Revenue Cost 2020/21 £000	Revenue Cost 2021/22 £000	Revenue Cost 2022/23 £000	Revenue Cost 2023/24 £000	Revenue Cost 2024/25 £000
Birkenhead Park Event Infrastructure	164	4	19	20	20	20
Leisure Capital Improvement Programme	1,009	25	67	68	68	69
West Kirby Marine Lake Management Plan	50	1	2	2	2	3
Health & Safety Compliance	9,500	125	289	336	339	341
Capitalisation of Salaries	1,000	25	118	119	121	122
West Kirby Flood Alleviation	2,181	40	92	106	108	109
Lyndale Ave Parking & Safety Measures	150	4	18	18	18	18
Energy Efficient Buildings	1,000	25	35	36	36	37
New Cycle Infrastructure	1,000	5	33	66	67	68
Total	16,054	255	673	771	779	787

The estimated revenue costs factor in both the repayment of capital, via the Minimum Revenue Provision and the estimated interest cost associated with the borrowing required.

Revenue costs will increase year on year due to the nature of the Minimum Revenue Repayment (MRP) repayment calculation, which is based on an annuity repayment profile.

APPENDIX 3

Proposed Capital Programme 2020/21 to 2024/25

In Summary:

Analysis of Capital Programme	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Adult Care & Health	7,747	1,000	-	-	-
Business Management	14,514	2,860	-	-	-
Children's Services	5,500	2,500	2,500	2,500	2,500
Delivery Services	43,957	7,360	930	3,200	-
Economic & Housing Growth	32,125	2,350	-	-	-
Total Exepnditure	103,843	16,070	3,430	5,700	2,500
Financing					
Borrowing	55,617	13,520	930	3,200	-
Capital Receipts	4,500	-	-	-	-
Grants/Loans	28,425	2,550	2,500	2,500	2,500
Revenue/Reserve Contributions	21	-	-	-	-
Business Rates (Ring Fenced)	15,280	-	-	-	-
Total Financing	103,843	16,070	3,430	5,700	2,500

In Detail:

	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Adult Care and Health					
Community Intermediate Care	500				
Extra Care Housing	2,550				
Heswall Day Centre (part only)	197				
Learning Disability extra care housing	3,000				
Telecare Ecosystem	1,500	1,000			
Total Adult Care and Health	7,747	1,000	0	0	0
Business Management					
Capitalisation of Salaries	1,000				
Creative & Digital Team - specialist software and hardware	14				
Customer Experience Improvements Project	1,000				
Digital Corporate Storage - upgrade & refresh technologies	300				
ERP	6,900	2,860			
Tower Road National Productivity Investment Fund	700				
Transformational Capitalisation	4,500				
Worksmart I.T.	100				
Total Business Management	14,514	2,860	0	0	0
Childrens Services					
Basic Needs	1,000				
Condition/modernisation	4,500	2,500	2,500	2,500	2,500
Total Childrens Services	5,500	2,500	2,500	2,500	2,500

	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Delivery Services					
65 The Village	174				
Aids to navigation	720				
Aids, Adaptations and Disabled Facility Grants	7,340				
Arrowe Country Park - New Machine Shed & Wash Bay	200				
Arrowe Country Park Depot: Re-Surfacing, Material Bays & Electronic Entrance Barrier	40				
Bebington Library	100				
Bebington Oval Facility Upgrade	525				
Birkenhead Park Event Infrastructure	164				
Central Park Compound	180				
Clearance	228				
Eastham Youth Hub	222				
Energy efficient buildings	1,000				
Food Waste Scheme (Deferred until further notice)				3,200	
Frankby Cemetery - Burial Sections	60	60			
Future Golf - Project 1.1	485				
Green Travel Corridors Sustainable Urban Development	612				
Health & Safety - Condition Surveys	5,000	4,500			
Highways Asset Management System - procurement of integrated asset management system	132				
Home Improvements	238				
Hoylake Golf works depot demolish and replace	109				
Illuminated Lighting and street signage - upgrade / replace	400				
Key Route Network (LGF3) - Operate Key Roads / Routes Efficiently	361				

	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Delivery Services (Continued)					
Leasowe Leisure Centre/Evolutions	2,000				
LED street lighting - Replacement	416				
LED street lighting - Replacement (SALIX)	3,092				
Legislative Compliance	230				
Leisure Health & Safety Compliance	1,009				
Lyndale Ave Parking & Safety Measures	150				
Major Infrastructure Development & Strategic Transport Forward Planning - Traffic Management	200				
Moreton Sandbrook Drainage	210	210			
New Brighton Gym Equipment	162				
New cycle infrastructure	200	800			
New Ferry Rangers Community Clubhouse	500				
Northbank West Cycle Scheme	650				
Parks and Countryside DDA	450				
Parks Machinery	1,323	430	930		
Parks Vehicles	552	519			
Play Area Improvements	340	220			
Pool Covers	140				
Seacombe Library	66				
Soft Play Areas Leisure Centres	100				
STEP	1,045				
Street Lighting Column - Replacement or Upgrade	4,960				
Studio refurbishment Les Mills classes	88				
Town Centre scheme - Liscard	336				

	2020/21	2021/22	2022/23	2023/24	2024/25
	£'000	£'000	£'000	£'000	£'000
Delivery Services (Continued)					
Town Centre scheme - New Ferry	300	50			
Transport for Growth	1,200				
Wallasey Town Hall Kitchen	60				
Wallasey Village Library	196				
West Kirby Concourse/Guinea Gap Reception upgrade / improve	350				
West Kirby Flood alleviation	4,478	571			
West Kirby Marine Lake Study	50				
Williamson Art Gallery Catalogue	39				
Wirral Tennis Centre	775				
Total Delivery Services	43,957	7,360	930	3,200	0
Economic and Housing Growth					
Business Investment Fund	300				
Community Bank	2,000	2,250			
Eureka	100	100			
Housing Infrastructure Fund Marginal Viability (Northbank)	5,004				
Investment in properties	8,551				
New Ferry Regeneration Strategic Acquisitions	990				
Wirral Waters Investment Fund	15,180				
Total Economic and Housing Growth	32,125	2,350	0	0	0
Total Programme	103,843	16,070	3,430	5,700	2,500

