



ADULT SOCIAL CARE AND PUBLIC HEALTH COMMITTEE

MONDAY 25 JULY 2022

REPORT TITLE:	INTEGRATED CARE SYSTEM
REPORT OF:	PLACE DIRECTOR (WIRRAL), CHESHIRE AND MERSEYSIDE INTEGRATED CARE BOARD

REPORT SUMMARY

The purpose of this report is to update on the development of the Integrated Care System (ICS), the impact on Wirral as a place and the establishment of the Integrated Care Board (ICB) working arrangements in the borough.

This report affects all wards. This is not a key decision.

RECOMMENDATIONS

The Adult Social Care and Public Health Committee is recommended to note the report and agree to receive similar updates at future meetings.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATIONS

- 1.1 It is important to ensure that the Adult Social Care and Public Health Committee is engaged in the development of the Integrated Care System (ICS), the impact on Wirral as a place and the establishment of the Integrated Care Board (ICB) working arrangements in the borough. Regular updates will continue to be provided to keep Members informed of national, regional, and local progress.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 This report provides an update on the development of the ICS in Cheshire and Merseyside and the establishment of NHS Cheshire and Merseyside (the operating name of the ICB) on 1 July 2022. These arrangements are statutory under the provisions of the Health and Social Care Act 2022. NHS Cheshire and Merseyside will work in each borough of Cheshire and Merseyside, also referred to as places, through Place Partnership Boards and their supporting structures that will involve a wide range of partners in each borough, including Local Authorities.

3.0 BACKGROUND INFORMATION

- 3.1 Partners across Wirral have a long history of working effectively together to agree and deliver shared outcomes. The Integrated Care System and the developmental Wirral Place Based Partnership will be inclusive, bringing together commissioners, providers and colleagues from social care, health, and the voluntary sectors.
- 3.2 Wirral's Place Based Partnership will build on the borough's Health and Wellbeing Strategy by developing the partnership strategy/priorities and associated outcomes for health and care across Wirral.
- 3.3 Wirral's Place Based Partnership will be responsible for the delivery of an integrated health and social care system through effective stakeholder collaboration and improved health and social care services to deliver better outcomes for the population of Wirral.
- 3.4 Officers from a range of health social care and voluntary organisations will attend Wirral's Place Partnership Board to work together to transform services across the health and social care system to deliver sustainable change with maximum benefits to communities, residents, and patients.

Integrated Care System and Wirral Place Based Partnership – Update

- **Establishing the New Integrated Care Board (ICB) for Merseyside and Cheshire**

- 3.5 NHS Cheshire and Merseyside, the ICB for Cheshire and Merseyside, came into being on 1 July 2022. The Chair of the ICB is Raj Jain and the Chief Executive is Graham Urwin.

- 3.6 The ICB will be responsible for implementing the overall NHS strategy in Cheshire and Merseyside, assigning resources, securing assurance, and ensuring partners that the right activities are focused on securing the best outcomes for our communities.
- 3.7 The ICB Constitution is heavily prescribed nationally to reflect the need for clear and consistent process on the management of NHS resources and decision making. However, specific choices are required in relation to the membership and size of the ICB including the number of executives, non-executives, and partner members.
- 3.8 NHS Cheshire and Merseyside held their inaugural Board meeting on 1 July 2022. The future meetings of the Board will be in public and will be held monthly, the meeting venues will move around Cheshire and Merseyside. Wirral will be hosting this meeting on 26 January 2023, probably in the Floral Pavilion.

- **Wirral Place Based Partnership Arrangements**

- 3.9 Integrated care is delivering better outcomes and experiences for residents, patients, and service users. Integration will involve providers collaborating, but also entail integration between commissioners, developing pooled budgets between the Council and NHS Cheshire and Merseyside. This will build upon and strengthen the existing relationships and approaches in Wirral.
- 3.10 Wirral's Place Based Partnership will drive a culture towards greater collaboration and joint working and build upon what partners have already worked hard to develop over the years. Governance arrangements will continue to develop over time, with the potential to develop into more formal arrangements as working relationships and trust increases.
- 3.11 The first meeting of the Wirral Place Based Partnership Board is due to take place before the end of July 2022. The Wirral Place Based Partnership Board will also incorporate Wirral Council and NHS Cheshire and Merseyside's NHS Act 2006 Section 75 and other joint decision-making arrangements through a Joint Strategic Commissioning Board Sub- Committee.
- 3.12 The governance arrangements to support the Place Based Partnership Board will be developed further over the coming weeks, in line with NHS Cheshire and Merseyside/Council requirements and local needs. It is anticipated that the Board will be supported by groups on quality and performance, primary care and finance and resources.
- 3.13 The membership of the Place Based Partnership Board is as follows:
 - NHS Cheshire and Merseyside representative, the Place Director (Wirral) or their nominated representative.
 - A nominated representative from each of (i) Cheshire and Wirral Partnership NHS Foundation Trust, (ii) The Clatterbridge Cancer Centre NHS Foundation Trust, (iii) Wirral Community Health and Care NHS Foundation and (iv) Wirral University Teaching Hospitals NHS Foundation Trust.

- The statutory officers of Wirral Council (Chief Executive, Director of Adult Care and Health, Director of Children's Services and Director of Public Health) and three Elected Members.
- Three representatives of Primary Care in Wirral, as least one of whom should not be a General Practitioner.
- Healthwatch Wirral.
- Two representatives from the voluntary, community, faith and social enterprise sector.

3.14 A Wirral Provider Partnership is being developed by health and care providers in Wirral. This will support the implementation of integrated care in Wirral and the delivery of key programmes of work.

• **NHS Cheshire and Merseyside Team in Place**

3.15 The employment responsibilities for people previously employed by NHS Wirral Clinical Commissioning Group (CCG) transferred to NHS Cheshire and Merseyside on 1 July 2022. The future operating model for NHS Cheshire and Merseyside is still in development, but the commitment remains that the majority of work will be conducted in place.

3.16 The Place Director (Wirral) was appointed on 3 March 2022 following an open, national recruitment process. They officially took up post on 1 July 2022. They will be supported by an experienced team that will report directly to them, as well as being able to draw upon experience and resources from the ICB central team. The ICB team in place will continue to build on the foundations set by NHS Wirral CCG of working together with Wirral Council and other partners to shape the future of the borough. The Place Leadership Team is funded by NHS Cheshire and Merseyside's running cost allowance and is already operational.

4.0 FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from this report.

4.2 NHS Cheshire and Merseyside, the operating name of the ICB in Cheshire and Merseyside, took on as well as some of NHS England's commissioning functions on 1 July 2022. It will be accountable for NHS spend and performance within the system and in each place. In 2022/23 the Place Director will be a budget holder, with the intention to move more delegated authority to them and place partners from 2023/24.

5.0 LEGAL IMPLICATIONS

5.1 There are no legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

6.1 NHS Cheshire and Merseyside will continue to work with each place to develop local teams and ensure the appropriate deployment of resources to support borough-based delivery.

7.0 RELEVANT RISKS

- 7.1 Arrangements to assess and share risks and gains across providers will be fully established and supported by transparency around resource availability and allocation within the place.
- 7.2 The Council and the ICB will mitigate risks through working closely with partners to gain insight into all areas of risks to enable mitigating actions to be put in place.

8.0 ENGAGEMENT/CONSULTATION

- 8.1 NHS Cheshire and Merseyside will work with system partners to continue to develop and update their communication plan to ensure that all key stakeholders are engaged as place arrangements develop.
- 8.2 Neighbourhood areas are the fundamental platform for engagement working with residents and providers of each neighbourhood. Design, delivery and improvement are shaped through co-production with communities.
- 8.3 Resident's voices will be embedded within neighbourhood and place arrangements driving priorities and ensuring public voice involvement in design and decision making. The Council and place partners will utilise existing networks for effective reach into communities.
- 8.4 The Wirral Place Based Partnership has Voluntary Sector representation, which is embedded in all elements of population planning, decision making and delivery. Voluntary Sector intelligence and insight will be collated, including wider community feedback, to ensure the Placed Based Partnership can hear from critical voices within different communities, escalate priority issues, and act on these issues.

9.0 EQUALITY IMPLICATIONS

- 9.1 An initial Equality Impact Assessment has been completed and can be found - <https://www.wirral.gov.uk/sites/default/files/all/communities%20and%20neighbourhoods/Equality%20Impact%20Assessments/EIA%20since%202021/Children's%20Services/Equality%20Impact%20Assessment%20Integrated%20Care%20Partnership%20v2%20-%20May%202021.pdf>
- 9.2 An Equality Impact Assessment is a tool to help public services identify steps they can take to ensure equality for anyone who might be affected by a particular policy, decision, or activity. The Equality Impact Assessment is reviewed regularly and will be updated in July 2022.
- 9.3 Wirral Council and NHS Cheshire and Merseyside have legal requirements to make sure their policies, and the way they carry out their work, do not discriminate against anyone. Plans will be underpinned by local population health and socio-economic intelligence. The Council and NHS Cheshire and Merseyside will work in partnership with local and regional partners to develop Place-based Partnership arrangements necessary to deliver improved outcomes in population health by tackling health inequality.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

- 10.1 There are no direct environmental or climate implications as a result of this report.
- 10.2 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, and these principles will guide the development of the Place-based Partnership in Wirral.

11.0 COMMUNITY WEALTH IMPLICATIONS

- 11.1 The case for Community Wealth Building is stronger than ever, with the pandemic having a clear and significant impact on our residents, communities, and businesses. It is vital that everything we do at the Council contributes to the recovery and the development of a resilient and inclusive economy for Wirral.
- 11.2 Community Wealth Building in Wirral focusses on partnerships and collaboration, both within the Council and with external partners and stakeholders, including residents. The Council and NHS Cheshire and Merseyside will work together with partners and residents to develop the Wirral Place Based Partnership arrangements in Wirral that meet the needs of the population, with a focus on reducing health inequalities.

REPORT AUTHOR: **Simon Banks**

Place Director (Wirral), NHS Cheshire and Merseyside

telephone: 07796 207 640

email: simon.banks@cheshireandmerseyside.nhs.uk

APPENDICES

None

BACKGROUND PAPERS

- NHS Five Year Forward View (2014), <https://www.england.nhs.uk/five-year-forward-view/>
- NHS Planning Guidance (2017), <https://www.england.nhs.uk/publication/delivering-the-forward-view-nhs-planning-guidance-201617-202021/>
- NHS Long Term Plan (2019), <https://www.longtermplan.nhs.uk/>
- Designing Integrated Care Systems (ICSs) in England (2019), <https://www.england.nhs.uk/wp-content/uploads/2019/06/designing-integrated-care-systems-in-england.pdf>
- Integrating Care: Next steps to building strong and effective integrated care systems across England (2020), <https://www.england.nhs.uk/wp-content/uploads/2020/11/261120-item-5-integrating-care-next-steps-for-integrated-care-systems.pdf>
- *Integration and Innovation: working together to improve health and social care for all*, White Paper (2021), <https://www.gov.uk/government/publications/working-together-to-improve-health-and-social-care-for-all>.
- *Legislating for Integrated Care Systems: five recommendations to Government and Parliament* (2021), <https://www.england.nhs.uk/publication/legislating-for-integrated-care-systems-five-recommendations-to-government-and-parliament/>

- NHS Planning Guidance (2021), <https://www.england.nhs.uk/operational-planning-and-contracting/>
- The Queen’s Speech 2021 – Background Briefing Notes, [https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/985029/Queen s Speech 2021 - Background Briefing Notes..pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/985029/Queen_s_Speech_2021_-_Background_Briefing_Notes..pdf)
- *Integrated Care Systems: Design Framework and Guidance on the Employment Commitment* (2021), <https://www.england.nhs.uk/publication/integrated-care-systems-design-framework/>
- NHS People Plan 2020/2021, <https://www.england.nhs.uk/ournhspeople/>
- Thriving Places - September 2021 – Found at [Thriving Places: guidance on the development of place-based partnerships as part of statutory integrated care systems](#)
- Building strong integrated care systems everywhere ICS implementation guidance on effective clinical and care professional leadership - September 2021 - Found at [Building strong integrated care systems everywhere: ICS implementation guidance on effective clinical and care professional leadership](#)
- Building strong integrated care systems everywhere ICS implementation guidance on partnerships with the voluntary, community and social enterprise sector- September 2021 - Found at [Building strong integrated care systems everywhere: ICS implementation guidance on partnerships with the voluntary, community and social enterprise sector](#)
- Health and Care Act, 2022 - <https://www.legislation.gov.uk/ukpga/2012/7/contents/enacted>

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Adult Social Care and Public Health Committee	2 March 2021 7 June 2021 29 July 2021 8 September 2021 13 October 2021 3 March 2022
Health and Wellbeing Board	31 March 2021 16 June 2021 20 July 2021 29 September 3 November 2021 15 December 2021 9 February 2022 23 March 2022
Partnerships Committee	9 November 2020 13 January 2021 29 June 2021 28 September 2021 1 March 2022