Local Public Service Agreement - Action Plan

Target 1

PERFORMANCE INDICATORS: DEPARTMENTAL AIM: CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT: Raise standards in English, Maths, and science in secondary education so that: by 2004 75% of 14 year olds achieve level 5 or above in English and Maths (70% in science) nationally, and by 2007 85% (80% in science); BVPI 181a, BVPI 181b, BVPI 181c Raising attainment in Key Stage 3 Providing Educational and Cultural Opportunities for all Education & Cultural Services

ACTION	RESOURCES	MILESTONES
To implement the LPSA action plan by developing and implementing targeted programmes of support.	From within existing resources + £90,000 LPSA funding Curriculum Support Team Wirral Education Centre	Develop effective teaching strategies in response to different learning styles in order to build on pupil's prior attainment. Start: 01/04/04 End: 31/08/04 Status: Completed
		Second an additional Advisory Teacher/Consultant and identify target schools with pupils at level 3 or borderline 4/5 at end of KS2 able to benefit from targeted support in English, maths, and science. Start: 01/04/04 End: 31/08/04 Status: Completed
		Implement (i) a development programme for Literacy and numeracy skills across the curriculum in Year 7 in order for target pupils to achieve level 4, or level 5 respectively, by the end of the year (ii) a targeted intervention programme using specially prepared booster materials for English, mats and science with year 9 pupils in those schools identified. Programme to be monitored termly. Start: 01/09/04 End: 31/07/06 Status: Outstanding
		Integrate the intervention programme into the work of the English, maths and science teams and plan so as to ensure an effective exit strategy. Start: 01/04/06 End: 31/07/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Develop role of leaders and managers to enable them to implement, monitor and evaluate the KS3 national strategy.		Provide additional support for identified underachieving subject departments Start: 01/04/05 End: 30/04/05 Status: Completed
		Deliver core training for English, Maths and Science at KS3 Start: 01/04/05 End: 30/04/05 Status: Completed
		Appoint GI English and consultant for ICT and English. Start: 01/04/05 End: 31/12/05 Status: Completed

Target 2	Raise standards in English and Maths so that: Key Stage 2 Average Point Score is increased. The number of schools with less than 65% of pupils achieving Level 4+ is reduced
PERFORMANCE INDICATORS:	BVPI 40 , BVPI 41 , LOCAL 1023 , LOCAL 1024 , LOCAL 1025 , DEPARTMENT 1026 , DEPARTMENT 1169

DEPARTMENTAL AIM:

CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT:

Raising attainment in Early Years towards the early learning goals, and in primary education especially in numeracy and literacy. Providing Educational and Cultural Opportunities for all Education & Cultural Services

ACTION	RESOURCES	MILESTONES
ACTION To implement the LPSA action plan by developing and implementing targeted programmes of support.	RESOURCES From within existing resources + £90,000 LPSA funding Curriculum Support Team Wirral Education Centre	Develop effective teaching strategies in response to different learning styles building on pupil's prior attainment and develop the use of Wave 3 interventions to increase the number of pupils gaining Level 3 by the end of Year 4 in English and Maths. Start: 01/04/04 End: 31/07/04 Status: Completed Second an additional Advisory Teacher and identify target schools with pupils who are close to achieving a level 4 Start: 01/04/04 End: 31/08/04 Status: Completed Increase the percentage of children gaining L4+ in schools currently attaining below the floor target of 65% Start: 01/04/04 End: 30/09/05 Status: Completed Identify and support schools that have significant numbers of children achieving below L2 at KS1 and below L3 at KS2 Start: 01/04/04 End: 31/10/05 Status: Completed Analysis of KS2 English and Maths NC results is used to identify key curricular targets to raise standards in supported schools. Status: Completed Implement a targeted intervention programme in
		those schools identified monitored termly. Start: 01/09/04 End: 31/07/06 Status: Outstanding Integrate the intervention programme into the work of the literacy and numeracy teams so as to ensure an effective exit strategy. Start: 01/01/06 End: 31/07/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
To implement the LPSA action plan Extend monitor and evaluate the quality of teaching and learning and advise on good practice in science.		Wirral Science Transition Project launched across all Wirral schools and training offered to all schools through Discovery CLC. Start: 01/04/05 End: 01/09/05 Status: Completed
		Following data analysis and discussions with the school, provision of targeted support and guidance to address identified issues relating to under attainment planned.

Start: 01/04/05 End: 01/11/05 Status: Completed
Training provided to raise awareness of strategies to improve attainment in science for LSAs. Start: 01/04/05 End: 31/03/06 Status: Outstanding

Target 3	Attendance of pupils during secondary education with particular attention
Target 5	given to unauthorised absence in the six worst performing schools
PERFORMANCE INDICATORS:	BVPI 45,LOCAL 1040
DEPARTMENTAL AIM:	Raising attainment in Key Stage 4.
CORPORATE OBJECTIVE:	Making Wirral Safer
RESPONSIBLE DEPARTMENT:	Education & Cultural Services

ACTION	RESOURCES	MILESTONES
To implement the LPSA action plan by developing and implementing targeted programmes of support.	From within existing resources + £80,000 LPSA funding. ESW Service.	Provide individual and group work with identified pupils Start: 01/09/04 End: 30/06/05 Status: Completed Appoint a dedicated secondary project worker to work with the six worst performing schools and implementation of the electronic registration project. Start: 01/04/04 End: 31/07/05 Status: Completed Integrate the intervention programme into the work of the support teams so as to ensure an effective exit strategy Start: 01/01/06 End: 30/07/06 Status: Outstanding Provide additional support with whole school approach to attendance Start: 01/09/04 End: 31/07/06 Status: Outstanding

Target 4	Improve the quality of life and independence of older people so that they can live at home wherever possible, by increasing by March 2006 the number of those supported intensively to live at home to 30% of the total being supported by Social Services at home or in residential care.
PERFORMANCE INDICATORS:	BVPI 53 , BVPI 54 , LOCAL 8007
DEPARTMENTAL AIM:	To actively promote independence and social inclusion
CORPORATE OBJECTIVE:	Supporting and Protecting Vulnerable People
RESPONSIBLE DEPARTMENT:	Social Services - Adults

ACTION	RESOURCES	MILESTONES
Reduce the number of older	Grant funding	Establish admissions targets and control mechanism
people admitted to residential or		via placement panel
nursing care	From within existing	Start: 01/04/04 End: 30/06/04
		Status: Completed
	RESOURCES	MILESTONES
Increase the number of Older People helped to live at home		Identify team targets for direct payments 2004/2005 Start: 01/04/04 End: 30/06/04
by: Increasing the use of direct		Status: Completed
payments		
		Review performance and set team targets for
		2005/2006
		Start: 01/03/05 End: 31/03/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase the number of Older	REGOORGEG	Review of day care contracts and RAP arrangements
People helped to live at home		Start: 01/08/04 End: 30/11/04
by: Increasing the number of		Status: Completed
people supported by		
independent day care provision and luncheon clubs		Establish day care/luncheon Club SLA's for each provider and performance targets
		Start: 01/12/04 End: 31/03/05
		Status: Completed
ACTION	RESOURCES	MILESTONES
Increase the number of Older	£15K - 2004/2005 £22K -	Appoint Re-engineering Officer
People helped to live at home	£15K - 2004/2005 £22K - 2005/2006	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05
		Appoint Re-engineering Officer
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05
People helped to live at home by: Re-engineering in-house home care service.	2005/2006	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed
People helped to live at home by: Re-engineering in-house		Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed MILESTONES
People helped to live at home by: Re-engineering in-house home care service.	2005/2006 RESOURCES	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed
People helped to live at home by: Re-engineering in-house home care service. ACTION Increase the number of Older	2005/2006 RESOURCES	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed MILESTONES Review of POPIN provision
People helped to live at home by: Re-engineering in-house home care service.	2005/2006 RESOURCES	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed MILESTONES Review of POPIN provision Start: 01/10/04 End: 30/12/04 Status: Completed Subject to status identify targets for remaining period
People helped to live at home by: Re-engineering in-house home care service. ACTION Increase the number of Older People helped to live at home by: Reviewing Provider Status of	2005/2006 RESOURCES	Appoint Re-engineering Officer Start: 01/10/05 End: 30/11/05 Status: Withdrawn - alternative support provided internally Agree re-engineering post and report specifications. Advertise post Start: 01/10/05 End: 30/11/05 Status: Completed Report findings to DMT and recommendations of re- engineering exercise and develop implementation plan Start: 01/11/05 End: 30/11/05 Status: Completed MILESTONES Review of POPIN provision Start: 01/10/04 End: 30/12/04 Status: Completed

		Status: Completed
ACTION	RESOURCES	MILESTONES
Increase the number of Older People helped to live at home by: Reviewing Strategy for Older People helped to live at home		Review strategy Start: 01/07/04 End: 31/12/04 Status: Completed Implementation of strategy plan completed. toe be updated as part of the Business Plan Start: 01/08/05 End: 30/11/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase the number of Older People helped to live at home by: Establishing basis for allocation of PPG	£75K - 2004/2005, £75K - 2005/2006, or £150K - 2005/2006	Allocate PPG and establish audit trail Start: 01/10/04 End: 31/12/04 Status: Completed Review PPG allocation options on VFM basis Start: 01/10/04 End: 30/11/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase number of households supported intensively by: Expanding WEDS to increase ratio of intensive packages in the system	Shift of funding from residential care to non residential care	Agree plan to expand WEDS service to additional hospital wards Start: 01/04/04 End: 30/06/04 Status: Completed Advertise and recruit additional WEDS staff Start: 01/10/04 End: 30/12/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase number of households supported intensively by: Establishing reviewing criteria to reduce dependency		Criteria reviewed and implemented Start: 01/10/04 End: 30/11/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase number of households supported intensively by: Reviewing packages with >10 hours but less than 6 visits and reviewing all packages with 6 visits but <10 hours		Complete review and implement package improvements Start: 01/10/04 End: 30/12/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Increase number of households supported intensively by: Developing and introducing exception monitoring reports for margin cases		Exception reporting in place and follow up process established Start: 01/10/04 End: 31/12/04 Status: Completed

Target 5

PERFORMANCE INDICATORS: DEPARTMENTAL AIM: CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT: To increase the percentage of looked after children (who have been looked after continuously for at least 12 months) who on leaving education meet or exceed their predicted outcome attainment from Key Stage 3 BVPI 50, LOCAL 8009, LOCAL 8011, LOCAL 8012, LOCAL 8013 To be inserted later (children) Supporting and Protecting Vulnerable People Social Services - Adults

ACTION	RESOURCES	MILESTONES

Reduce the number of children looked after in placement 20 Develop regional residential commissioning strategy start: 01/04/04 End: 31/07/04 miles or more from the Council area Review range of educational facilities available locally to meet local needs Start: 01/04/04 End: 31/12/04 Review current services available from CAMH Starts: 01/04/04 End: 31/12/04 Review current services available from CAMH Starts: 01/04/04 End: 31/12/04 Review current services available hocally to meet the most completed Develop individual team targets Start: 01/04/04 End: 31/02/05 Review current services available hocally to meet the most completed Develop individual team targets Start: 01/04/04 End: 31/02/05 Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the most completed Review current services available hocally to meet the m			
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	time during the previous school		·

year		2nd quarterly review of the Virtual School register Start: 01/10/04 End: 31/10/04 Status: Completed
		Scope resources needed to provide alternative strategy to exclusions via Link etc. Start: 01/04/04 End: 31/12/04 Status: Completed
		Set up PR sessions with heads/SW/FC etc Governors Start: 01/04/04 End: 31/12/04 Status: Completed
		3rd quarterly review of the Virtual School register Start: 01/01/05 End: 31/01/05 Status: Completed
		4th quarterly review of the Virtual School register Start: 01/03/05 End: 31/03/05 Status: Completed
		All appropriate exclusions appealed Start: 01/04/04 End: 14/10/07 Status: Outstanding
ACTION	RESOURCES	MILESTONES
To reduce the % of children looked after continuously for at least 12 months of school age, who missed 25 days or more schooling for any reason during the previous year		Undertake 1st briefing session to engage residential providers SW and FC in significance of child being in school Start: 01/04/04 End: 31/10/04 Status: Completed Appoint admin assistant to help monitor absence via LACES Start: 01/04/04 End: 31/10/04 Status: Completed Review 50% of current contacts to ensure significant emphasis is placed on school placements Start: 01/04/04 End: 31/10/04 Status: Completed Meet with Foster Carers to talk about not taking holidays during term time Start: 01/04/04 End: 30/11/04 Status: Completed
		Develop role and job description for attendance officer role for looked after children Start: 01/04/04 End: 30/11/04 Status: Completed
		Develop role of BIP and BEST and extended social for LAC Start: 01/04/04 End: 31/12/04 Status: Completed
		Review the remainder 50% of current contacts to ensure significant emphasis is placed on school placements Start: 01/04/04 End: 31/03/05 Status: Completed

		Attendance improved via the implementation of the Virtual School Development Plan Start: 01/04/06 End: 31/03/07 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Increase the percentage of young people leaving care with at least one GCSE graded A* to G or GNVQ		Develop an action plan for all non attendees Start: 01/04/04 End: 30/11/04 Status: Completed
		Establish who would benefit most for IT etc support Start: 01/04/04 End: 30/11/04 Status: Completed
		Establish who would benefit most by having fees paid for support learning mentor Start: 01/04/04 End: 30/11/04 Status: Completed
		Set up a system for monitoring attendance for 16+ in education Start: 01/04/04 End: 30/11/04 Status: Completed
		Set up sessions with care leavers Start: 01/04/04 End: 31/12/04 Status: Completed
		Profile care leavers over LPSA period with no qualifications Start: 01/04/04 End: 01/12/05 Status: Completed
		Educational attainment improved following the implementation of the Virtual School Development Plan Start: 01/04/06 End: 31/03/07 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Establish a subgroup of the Young People Strategic Partnership Board which oversees progress and monitors		Establish group members Start: 01/04/04 End: 30/06/04 Status: Completed
performance		Monitor service delivery of performance targets (first quarter) Start: 01/07/04 End: 31/07/04 Status: Completed
		Monitor service delivery of performance targets (second quarter) Start: 01/10/04 End: 31/10/04 Status: Completed
		Monitor service delivery of performance targets (third quarter) Start: 01/01/05 End: 31/01/05 Status: Completed
		Monitor service delivery of performance targets (fourth quarter) Start: 01/03/05 End: 31/03/05

		Status: Completed
ACTION	RESOURCES	MILESTONES
Develop treatment fostering service		Bid for government grant funding Start: 01/04/04 End: 31/07/04 Status: Completed
		Setting up of the service Start: 01/04/04 End: 30/09/04 Status: Completed
		Advertising campaign to have been conducted with the aim of encouraging sufficient interest to lead to the recruitment of 5 new Treatment Foster Carers. Start: 30/05/06 End: 30/11/06 Status: Outstanding
		Annual Review and evaluation of the Treatment Fostering Service completed and presented to Management Board. Start: 30/11/06 End: 31/03/07 Status: Outstanding
		5 Prospective Treatment Foster Carers assessed and approved Start: 30/11/06 End: 31/03/07 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Commission residential services which focus on providing good educational outcomes		Appoint a north-west children's residential commissioning manager Start: 01/04/04 End: 01/12/05 Status: Completed
		Placement Commissioning Strategy Agreed. Start: 01/04/06 End: 01/07/06 Status: Outstanding
		Emergency Provision contract agreed with clear service plan. Start: 01/04/06 End: 01/08/06 Status: Outstanding
		Create 6 Residential placements for children and young people with complex needs on the Wirral. Start: 01/04/06 End: 31/03/07 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Service re-engineering and training to staff to focus on educational outcomes for children looked after		Training programme to be delivered to staff at all levels, starting with Foster Carers Start: 01/04/04 End: 31/12/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Ensure there is an adequate workforce to meet target demands		Work towards 100% of looked after children having an allocated social worker - 1st monthly progress is undertaken Start: 01/04/04 End: 30/04/04 Status: Completed
		Work towards 100% of looked after children having an allocated social worker - 2nd monthly progress is undertaken

		Start: 01/05/04 End: 31/05/04
		Status: Completed
		Work towards 100% of looked after children having
		an allocated social worker - 3rd monthly progress is
		Start: 01/06/04 End: 30/06/04
		Status: Completed
		Develop a rigorous recruitment and retention
		strategy
		Start: 01/04/04 End: 31/07/04
		Status: Completed
		Work towards 100% of looked after children having
		an allocated social worker - 4th monthly progress is
		undertaken
		Start: 01/07/04 End: 31/07/04
		Status: Completed
		Work towards 100% of looked after children having
		an allocated social worker - 5th monthly progress is
		undertaken
		Start: 01/08/04 End: 31/08/04
		Status: Completed
		Work towards 100% of looked ofter children beying
		Work towards 100% of looked after children having
		an allocated social worker - 6th monthly progress is undertaken
		Start: 01/04/04 End: 30/09/04
		Status: Completed
		Status. Completed
		Work towards 100% of looked after children having
		an allocated social worker - 7th monthly progress is
		undertaken
		Start: 01/04/04 End: 31/10/04
		Status: Completed
		Revise Recruitment & Retention strategy to deliver a
		qualified social care workforce to meet vulnerable
		children's needs.
		Start: 01/04/06 End: 30/09/06
		Status: Outstanding
		Review targets to delivering sustained
		improvements, through established working groups.
		Start: 30/09/06 End: 31/03/07
		Status: Outstanding
		Social workers have manageable workloads and all
		work is allocated.
		Start: 31/03/07 End: 01/07/07
		Status: Outstanding
ACTION	RESOURCES	MILESTONES
Increase availability of IT for		Set up a database to monitor the project
both children looked after and		Start: 01/04/04 End: 31/10/04
for database monitoring		Status: Completed
		Ensure 100% of children looked after have access in
		their care setting to a computer
		Start: 01/04/04 End: 30/09/05

ACTION	RESOURCES	MILESTONES
Develop a concentrated		Discussions to take place concerning co-ordinating
programme of work with looked		all new initiatives
after children within local		Start: 01/04/04 End: 31/07/04
schools		Status: Completed
		Involve secondary heads to deliver the target as
		soon as possible
		Start: 01/04/04 End: 31/10/04
		Status: Completed
ACTION	RESOURCES	MILESTONES
Establish a 'Virtual School' with		Draft a report for consultation
a board of Governors to oversee		Start: 01/04/04 End: 31/07/04
progress for children. Board to		Status: Completed
be supported by elected		
members		Set terms of reference and elect members
		Start: 01/07/04 End: 30/11/04
		Status: Completed

Target 6

PERFORMANCE INDICATORS: DEPARTMENTAL AIM: CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT: Contribute to the achievement of a 10% reduction in the gap in life expectancy at birth between Wirral and the rest of England by 2010 using the gap at 2000 as the baseline. LOCAL 8010a, LOCAL 8010b, LOCAL 8010c To meet national and local standards Improving the Health of Wirral People Social Services - Adults

ACTION	RESOURCES	MILESTONES
Develop and complete data collection pilot		Recruit temporary data facilitator to do pilot Start: 01/04/04 End: 30/06/04 Status: Completed
		Random sample of existing clients to determine proportion eligible Start: 01/06/04 End: 30/06/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Recruit 2220 people for risk profiling and participation in risk reduction programmes		Recruit Inequalities Co-ordinator Start: 01/04/04 End: 30/04/04 Status: Completed Recruit 3 lifestyle advisors Start: 01/05/04 End: 01/07/04 Status: Completed Recruit 93 people per month onto programme Start: 01/04/04 End: 31/03/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Monitoring and reporting		Provide quarterly reports to LPSA committee and NRF (starting in June 2004 - ending March 2007) First report June 2004 Start: 01/06/04 End: 30/06/04 Status: Completed Provide quarterly reports to LPSA committee and NRF Start: 01/09/04 End: 30/09/04 Status: Completed Provide quarterly reports to LPSA committee and NRF Start: 01/12/04 End: 31/12/04 Status: Completed Provide quarterly reports to LPSA committee and NRF Start: 01/12/04 End: 31/12/04 Status: Completed Provide quarterly reports to LPSA committee and NRF Start: 01/09/05 End: 30/09/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Writing up and dissemination		Write and disseminate report to PCTs, Local Authority, Strategic Health Authority, Department of Health, ODPM Start: 01/01/07 End: 31/03/07 Status: Outstanding

Target 7	Reducing deaths and serious injuries on the roads in Wirral
PERFORMANCE INDICATORS:	LOCAL 3011
	Processes/L & G (Knowledge Management): We will have developed and
DEPARTMENTAL AIM:	implemented a knowledge management system that will facilitate the capture and bring together the department's information and data requirements into easily accessible repository to enable the efficient delivery of our services.
CORPORATE OBJECTIVE:	Improving Transport
RESPONSIBLE DEPARTMENT:	Technical Services

ACTION	RESOURCES	MILESTONES
Improve pedestrian facilities at four traffic signal controlled junctions	£200,000 capital funding from 1 April 2004 Four number junction improvements	2 junctions to be completed by March 2005 Start: 01/04/04 End: 31/03/05 Status: Completed
		2 more junctions to be completed by March 2006 Start: 01/04/05 End: 31/03/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Deploy speed monitoring equipment	£50,000 capital funding 1/4/04	Order equipment Start: 01/07/04 End: 31/07/04 Status: Completed
		Equipment delivered Start: 01/09/04 End: 30/09/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Extend Kerbcraft training	£120,000 capital funding 1/4/04	Appoint Tranche 1 Kerbcraft by the end of February 2005 Start: 01/04/04 End: 20/02/05 Status: Completed Appoint Tranche 2 Kerbcraft by the end of February 2006 Start: 01/04/05 End: 28/02/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Extend cycle training	£120,000 pump priming 1/4/04	Appoint trainer Aug 04 Start: 01/04/04 End: 31/08/04 Status: Completed

Target 8

By 31 March 2007, 95% of residential properties in the current area of the Metropolitan Borough of Wirral will be within one mile of either a One Stop Shop or an Information Point. This will be supported by improvement in resolution rates at first point of contact through all access channels.

PERFORMANCE INDICATORS: DEPARTMENTAL AIM: CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT:

LOCAL 2003, LOCAL 2006, LOCAL 2007 Improving the resolution at the first point of contact through all access channels Continuously Improving our Services Finance

Improve access to services through OSS and Information pointsIT (inc. PC and phones plus possible video links). At new OSS new lines into non- Council network sites. New desk and equipment at Info Point sites. Physical work on accommodation. Joint working on how much of this is also done in JC plus sites (probably much less required on site here)Open first OSS site and JS+ (Brombord Start: 01/04/04 End: 31/05/04Start: 01/04/04 End: 31/05/04 Status: CompletedAgree staffing requirements for ongoing openingsStart: 01/08/04 End: 28/02/05 Status: CompletedStart: 01/08/04 End: 28/02/05 Status: CompletedOSS at Eastham to open 1/3/05 Start: 01/11/04 End: 01/04/05 Status: CompletedOSS site begins work at New Brighton front of house areas or via S.R.E projects to move resources from back of house to front. However, these will not be apparent until after most of these developments	g OSS
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not be apparent until after planned programme which will include	s draw up
	internation
have to be in place. OSS Start: 01/09/04 End: 31/08/05	
already well versed in training Status: Completed	
requirements whilst Libraries	
already act as a source of Agree impact and implication of SRE a	
information and this will be an on the programme inc. SRE transfer or	
extension of training rather than new of services into front of house access c Start: 01/10/04 End: 31/12/05	channels
Status: Completed	
OSS development from	
increased unsupported credit Customer Access Strategy has been a	agreed and
approvals of currently the customer Access Change plan is to	be
£300,000. This is to be completed by 31/01/2006.	
spread over the period of the Start: 05/09/05 End: 31/01/06	
development but does not Status: Outstanding	
include ongoing staffing costs Follow plan for SRE to move additional	l convigos to
Front of House.	
Start: 01/04/05 End: 31/03/06	
Status: Outstanding	
Planned programme of opening from C	October 2004
through to late 2006	
Start: 01/04/04 End: 30/05/06	
Status: Outstanding	
Agree Information Point roll out program	mme
Start: 01/09/04 End: 31/12/06	
Status: Outstanding	
ACTION RESOURCES MILESTONES	
To improve the resolution rate at IT (inc PC and systems to Contact MIS	

first point of contact	monitor this and via all CORE	Start: 15/09/04 End: 30/09/04
	IT systems help achieve	Status: Completed
	standards	Linghantalia, Scittalia, anno 1999
	Staff training to be able to	Undertake initial survey work Start: 01/10/04 End: 31/10/04
	Staff training to be able to achieve those standards and	Status: Completed
	ensure appropriate staff	Status. Completed
	monitor each areas of	Agree with service departments required
	achievement	improvement plans, implement and ongoing review
		Start: 01/11/04 End: 30/11/04
	Cost will be within CORE IT	Status: Completed
	developments and SRE work	
		Establish baseline figure, Citizens Panel to
		contribute
		Start: 11/11/04 End: 30/11/04
		Status: Completed
		Train members of staff to monitor baseline and
		look at improvement and update PIMS
		Start: 30/11/04 End: 05/12/04
		Status: Completed
		Establish half yearly reviews to monitor and report
		on progress
		Start: 30/11/04 End: 31/03/05
		Status: Completed
		Customer satisfaction surveys and report to be
		carried out by Mott MacDonald with regard to the
		resolution of queries at first point of contact
		Start: 04/10/04 End: 28/02/06
		Status: Outstanding
		_
		Customer satisfaction surveys to be carried out by
		Mott Mac Donald and report produced with regard
		to the resolution of queries at first point of contact
		Start: 04/10/04 End: 31/08/06
		Status: Outstanding
		Customer satisfaction surveys to be carried out by
		Mott Mac Donald and report produced with regard
		to resolution of queries at first point of contact
		Start: 04/10/04 End: 31/01/07
		Status: Outstanding
		Customer satisfaction surveys to be carried out by
		Mott Mac Donald and final report to be produced
		for completion of LPSA Start: 04/10/04 End: 31/03/07
		Status: Outstanding
		Siaius. Ouisianung

Target 10 PERFORMANCE INDICATORS: DEPARTMENTAL AIM: CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT: Reduce dwelling house burglary LOCAL 4046, BVPI 126 Make Wirral safer Making Wirral Safer Regeneration

ACTION	RESOURCES	MILESTONES
Create burglary reduction coordinator	LPSA funding £30,000pa Existing Existing	Advertise post Start: 22/04/04 End: 30/04/04 Status: Completed
		Short listing completed. Interviews commenced. Start: 28/04/04 End: 15/07/04 Status: Completed
		The Burglary Reduction Co-ordinator took up his post on 23 August 2004 Start: 01/04/04 End: 23/08/04 Status: Completed
ACTION	RESOURCES	MILESTONES
Maintain Alleygating programme	£100k Wirral MBC for non- NRF £250k NRF	Consultation with Local Solutions completed to continue with Alleygating teams Start: 01/04/04 End: 31/07/04 Status: Completed
		The target number of gates for NRF and non-NRF areas will be 530 gates, subject to no complaints / objections. Start: 01/04/04 End: 31/03/05 Status: Completed
		Owing to the dissolution of Safer Merseyside Partnership, the previous tenders for Alleygating ceased. Tenders are to be sent out by mid June with a view to Alleygating recommencing Sept 05. Start: 20/06/05 End: 12/09/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Homewatch Co-ordination	£15k pa LPSA	To have a fully integrated 'Ringmaster' system which will incorporate SMS and mapping. Start: 01/06/04 End: 30/09/04 Status: Completed
		Homewatch co-ordinators to relocate to Community Safety Team offices, Wallasey. Start: 04/07/05 End: 25/07/05 Status: Completed
ACTION	RESOURCES	MILESTONES
Crimestoppers To initiate Crimestoppers campaigns throughout Wirral as a Burglary Awareness campaign	£10k LPSA pump-priming	The Crimestoppers Trust to be contacted and progress the project through their Regional Office. Contacted and project to be progressed February 2005 Start: 01/09/04 End: 31/12/04 Status: Completed Crimestoppers Project Office actioning request. Liaison with Project Office and Merseyside Police Crimestoppers Office to deliver Wirral Burglary
		Reduction Campaign by March 2005. Launch took

place 10 May 2005 Start: 23/12/04 End: 10/05/05 Status: Completed More Campaigns envisaged for late in the address the 'spike' in burglaries towards the year. Start: 05/09/05 End: 30/11/05 Status: Completed	
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the year. Start: 05/09/05 End: 30/11/05 Status: Completed	•
Start: 05/09/05 End: 30/11/05 Status: Completed	
Status: Completed	
ACTION RESOURCES MILESTONES	
Local Burglary Campaigns £20k LPSA pump-priming Anti-burglary poster campaign in conjun	ction with
£2.5k committed to Operation the DAAT and Crimestoppers on Operat	
Hawk poster campaign (in with an anti-drugs message.	Ion nawk
conjunction with our partners) Start: 20/07/04 End: 20/08/04	
which has an anti-drugs Status: Completed	
message linked to the anti-	
burglary campaign. Target problematic schools through an a	advertising
campaign designed to ward children and	d young
people away from the drug culture. In co	njunction
with the DAAT, the schools programme	
progressed and now completed. Police of	
from Operation Hawk utilise the advertis	
campaign material to deter young people	e away
from the drug culture.	
Start: 20/07/04 End: 31/12/04 Status: Completed	
Status. Completed	
Leaflet campaigns- Distribution by CSO	s VSS
Neighbourhood Wardens to 'Hotspot' are	
Start: 30/05/05 End: 05/09/05	540.
Status: Completed	
ACTION RESOURCES MILESTONES	
Wirral wide campaign £10k LPSA pump priming BRC to co-ordinate a meeting with Hom	ewatch
Co-ordinators, Police Crime Reduction C	
and media relations via Wirral MBC, Me	
Police and DAAT to establish a strategy	for
delivery. First meeting held.	
Start: 01/09/04 End: 31/12/04	
Start: 01/09/04 End: 31/12/04 Status: Completed	W C.SO's
Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed b	
Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed b Neighbourhood wardens and YOS with e	extra work
Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed b	extra work
Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed b Neighbourhood wardens and YOS with e being undertaken by NOMS. Wirral-wide	extra work e une 2005.
Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed b Neighbourhood wardens and YOS with e being undertaken by NOMS. Wirral-wide advertising campaign commencing 27 Ju The adverts will be on public transport, a hoardings and other media.	extra work e une 2005.
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Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed being undertaken by NOMS. Wirral-wide advertising campaign commencing 27 Ju The adverts will be on public transport, a hoardings and other media. Start: 05/01/05 End: 01/08/05 Status: Completed Leaflet campaign to the whole of Wirral Neighbourhood Wardens, One-Stop Sho	extra work e une 2005. advertising via CSO's,
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Start: 01/09/04 End: 31/12/04 Status: Completed Burglary leaflets have been distributed by Neighbourhood wardens and YOS with a being undertaken by NOMS. Wirral-wide advertising campaign commencing 27 Ju The adverts will be on public transport, a hoardings and other media. Start: 05/01/05 End: 01/08/05 Status: Completed Leaflet campaign to the whole of Wirral Neighbourhood Wardens, One-Stop Shot Start: 30/05/05 End: 26/09/05 Start: 005/05 End: 26/09/05 Status: Completed ACTION RESOURCES	extra work e une 2005. advertising via CSO's, ops.
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		Status: Completed
		Ciardo, Completed
		To provide a second conference for the elderly and vulnerable in regard to 'doorstep crime' ie bogus callers.
		Start: 01/02/06 End: 30/03/06
		Status: Outstanding
ACTION	RESOURCES	MILESTONES
Smartwater marking and target hardening	£100k LPSA pump-priming	BRC to have Smartwater Police Liaison Manager address the Inter-Agency meeting (Joint Agency Group and Strategic Officer's Group) on Wednesday 8 September 2004 at Wallasey Police Station. Start: 01/08/04 End: 08/09/04 Status: Completed
		Identify various hotspots of burglary (dwelling) on Wirral with a view potentially to distribute Smartwater packs to households. Household packs now available for distribution and retained by Wallasey VSS Target-Hardening Scheme. Start: 01/08/04 End: 31/12/04 Status: Completed
		BRC now working in conjunction with all VSS and police to introduce policy for the distribution of Smartwater packs. The packs will be disseminated after the hotspot areas for burglary have been identified. Start: 05/01/05 End: 29/04/05 Status: Completed
		Deliver a scheme for Smartwater to be taught / assessed through schools as part of their curriculum. Operation HAWK is a police operation which is also linked to an awareness campaign for schools which is currently being delivered. Start: 01/08/04 End: 30/11/05 Status: Completed
		Purchase and provide mini alarm systems to fit within properties subject to burglary which do not have a full alarm system or for properties in remote locations. Start: 01/02/06 End: 30/03/06 Status: Outstanding
		To provide 'Smartwater' household marking kits towards the Alleygating programme. Start: 01/02/06 End: 30/03/06 Status: Outstanding

Torract 11	l o secure visible i
Target 11	Borough
PERFORMANCE INDICATORS:	BVPI 199a

DEPARTMENTAL AIM:

To secure visible improvement to the local environmental cleanliness in the Borough

Processes: We will have established and implemented management systems that provide the department with documented procedures that removes duplication, waste of effort and resource whilst supporting the quality delivery of our services.

CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT:

Protecting and Improving our Environment Technical Services

ACTION	RESOURCES	MILESTONES
Provision of additional financial resources to street cleansing contractor Onyx to provide increased scheduled cleansing in areas worst affected by significant	£240,000 pump priming to Onyx to provide additional scheduled cleansing (£140,000 year 1 and £180,000 year 2)	Evaluate results of interim surveys & implement measures to improve performance Start: 01/07/04 End: 31/07/04 Status: Completed
litter deposits		Carry out inspections in accordance with BVPI 199 at monthly intervals to evaluate performance Start: 01/07/04 End: 31/07/04 Status: Completed
		Implement separate payment regime outside existing contract Start: 01/04/04 End: 31/08/04 Status: Completed
		Evaluate results of interim surveys & implement measures to improve performance Start: 01/08/04 End: 31/08/04 Status: Completed
		Implement new schedules with client monitoring regime Start: 01/08/04 End: 31/08/04 Status: Completed
		Agree increased frequencies with Onyx Start: 01/08/04 End: 31/08/04 Status: Completed
		Evaluate results of interim surveys & implement measures to improve performance Start: 01/09/04 End: 30/09/04 Status: Completed
		Carry out inspections in accordance with BVPI 199 at monthly intervals to evaluate performance Start: 01/09/04 End: 30/09/04 Status: Completed
		Evaluate results of interim surveys & implement measures to improve performance Start: 01/10/04 End: 31/10/04 Status: Completed
		Carry out inspections in accordance with BVPI 199 at monthly intervals to evaluate performance Start: 01/10/04 End: 31/10/04 Status: Completed
		Carry out inspections in accordance with BVPI 199 at monthly intervals to evaluate performance Start: 01/08/04 End: 31/03/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES
Deployment of additional manual and mechanical resources by	£100,000 pump priming for the leasing of mechanical	Employ temporary staff to work on response team Start: 01/08/04 End: 31/08/04

Environmental Services to support scheduled cleansing.	sweepers and drivers to provide a "litter hotspot" response team	Status: Completed Lease mechanical sweepers Start: 01/08/04 End: 31/08/04 Status: Completed	
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Target 12	To reduce overall levels of worklessness in the Borough from 20.3% to 19.5% by May 2005 and a further reduction to 18.9% by May 2006
PERFORMANCE INDICATORS:	LOCAL 6191
DEPARTMENTAL AIM:	To deliver an effective investment strategy for Wirral, creating jobs and helping to reduce worklessness
CORPORATE OBJECTIVE: RESPONSIBLE DEPARTMENT:	Promoting and Supporting the Economic Regeneration of Wirral Corporate Services

ACTION	RESOURCES	MILESTONES
To undertake an analysis of labour force data supplied by jobcentre Plus		Arrange reporting mechanism with Job Centre Plus for receipt of quarterly data Start: 01/04/04 End: 31/07/04 Status: Completed
		Meet with Job Centre Plus to discuss analysis of data Start: 01/06/04 End: 31/08/04 Status: Completed
		Meet with Job Centre Plus to discuss analysis of data Start: 01/09/04 End: 30/11/04 Status: Completed
		Meet with Job Centre Plus to discuss analysis of data Start: 01/12/04 End: 28/02/05 Status: Completed
		Meet with Job Centre Plus to discuss analysis of data Start: 01/03/05 End: 31/05/05 Status: Completed
		Meet with JCP & Finance Department colleagues to analyse DWP data and identify trends. Start: 01/04/05 End: 30/06/05 Status: Completed
		Meet with JCP & Finance Department colleagues to analyse DWP data and identify trends. Start: 01/07/05 End: 30/09/05 Status: Completed
		Meet with JCP & Finance Department colleagues to analyse DWP data and identify trends. Start: 01/10/05 End: 31/12/05 Status: Completed
		Meet with JCP & Finance Department colleagues to analyse DWP data and identify trends. Start: 01/01/06 End: 31/03/06 Status: Outstanding
ACTION	RESOURCES	MILESTONES

Collection of Job Court DI		Cons Oten Ohene to have tak O to to "
Co-location of Job Centre Plus staff		5 One Stop Shops to have Job Centre staff
at One stop Shop sites		present on site Start: 01/05/04 End: 31/05/04
		Status: Completed
		Maintain regular dialogue with JCP to identify
		opportunities for joint working in new and emerging
		One Stop Shop sites.
		Start: 01/04/05 End: 31/03/06
		Status: Outstanding
ACTION	RESOURCES	MILESTONES
Co-location of One Stop Shop staff		Provide One Stop Shop presence in Bromborough
at Job Centre Plus sites		Job Centre Plus
		Start: 01/05/04 End: 31/05/04
		Status: Completed
		Provide One Stop Shop presence in Wallasey Job
		Centre Plus
		Start: 01/04/05 End: 30/09/05
		Status: Completed
		Provide One Stop Shop presence in Hoylake Job
		Centre Plus
		Start: 01/04/05 End: 31/10/05
		Status: Completed
		Provide One Stop Shop presence in Upton Job
		Centre Plus
		Start: 01/04/05 End: 30/11/05
		Status: Completed
ACTION		
ACTION	RESOURCES	MILESTONES
	RESOURCES	MILESTONES Establish Referral scheme
Establish a robust and reliable	RESOURCES	Establish Referral scheme
Establish a robust and reliable mechanism for the collation of MI -	RESOURCES	Establish Referral scheme Start: 01/04/04 End: 31/07/04
Establish a robust and reliable mechanism for the collation of MI - measuring the number of clients	RESOURCES	Establish Referral scheme
Establish a robust and reliable mechanism for the collation of MI -	RESOURCES	Establish Referral scheme Start: 01/04/04 End: 31/07/04 Status: Completed
Establish a robust and reliable mechanism for the collation of MI - measuring the number of clients referred from JCP to OSS and vice	RESOURCES	Establish Referral scheme Start: 01/04/04 End: 31/07/04
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	respective agencies. Start: 01/01/06 End: 31/03/06 Status: Outstanding
	Agree methodology for the collection of data and identify personnel to collate it. Start: 01/01/06 End: 31/03/06 Status: Outstanding