#### WIRRAL COUNCIL

#### **BUDGET CABINET**

#### 21 FEBRUARY 2011

SUBJECT		CAPITAL PROGRAMME AND FINANCING
		2011-2013
WARD/S AFFECTED		ALL
REPORT OF		DIRECTOR OF FINANCE
RESPONSIBLE	PORTFOLIO	COUNCILLOR JEFF GREEN
HOLDER		
KEY DECISION		YES

#### 1.0 EXECUTIVE SUMMARY

1.1 This report provides Cabinet with the further information requested at the meeting on 9 December 2010 when the report on Capital Programme and Financing 2011-2015 was considered.

#### 2.0 RECOMMENDATIONS

- 2.1 That the revised proposals for the Wallasey Town Hall and Wallasey Annexes schemes be reflected in the Capital Programme.
- 2.2 That an additional investment of £1.1 million in Transport schemes be included within the Capital Programme for 2011/12.
- 2.3 That the capitalisation of £3.42 million of statutory redundancy costs be included within the Capital Programme for 2010/11.
- 2.4 That the Capital Programme 2011-2013 and capital financing, as now presented, be agreed and incorporated within the Council Budget for 2011/12.

#### 3.0 REASONS FOR RECOMMENDATIONS

- 3.1 After agreeing the Capital Programme in totality on 9 December 2010 Cabinet requested further information relating to works to Wallasey Town Hall and the Wallasey Annexes.
- 3.2 Cabinet on 13 January 2011 considered a report on the reduction in Local Transport Plan funding and the potential to increase the Council investment to offset the reduction of Government grant.
- 3.3 As part of the Local Government Finance Settlement the Government has announced that there will be no revenue support for new capital expenditure.
- 3.4 The Council has received approval from the Government for the capitalisation of expenditure of £3.42 million in 2010/11 on statutory redundancy payments. This is the maximum approved by the Government which will incur additional capital financing costs of £342,000 per year.

3.5 The Capital Programme is based upon the prioritisation criteria linking the Capital Strategy with the Corporate Plan, the Strategic Change Programme and the outcome of the Wirral's Future - Be a part of it consultation.

## 4.0 BACKGROUND AND KEY ISSUES

- 4.1 Achieving Council objectives requires capital investment. The Capital Strategy sets the framework that enables the Council to work with partners and stakeholders to prioritise and effectively deliver capital investment that contributes to the achievement of Council objectives.
- 4.2 The Capital Strategy was reviewed to reflect the Corporate Plan and was agreed by Cabinet on 4 November 2010. It considers issues at a strategic level and is used to determine the Capital Programme with the schemes included in the capital programme being based upon submission of a Business Case which is assessed against the agreed prioritisation criteria.
- 4.3. In preparing the programme for 2011/15 the process followed that outlined in the Capital Strategy. The prioritisation criteria linking the Capital Strategy with the Corporate Plan, the Strategic Change Programme and the outcome of the Wirral's Future B e a part of it consultation. The criteria are included at Appendix A.
- 4.4 Under Financial Reporting Statement (FRS) 15 capital expenditure is defined as expenditure incurred on the acquisition, creation or enhancement of an asset. Enhancement works are defined as leading to at least one of the following:-
  - Substantially lengthening the useful life of the asset.
  - Substantially increasing the open market value of the asset.
  - Substantially increasing the extent to which the asset can be used in connection with the functions of the Local Authority.

Expenditure which purely maintains the useful life or open market value of an asset should be charged to revenue.

4.5 The Prudential Capital Finance system allows local authorities to borrow for capital expenditure provided it is affordable. Decisions about debt repayment should be made through the consideration of prudent treasury management practice. As a guide, borrowing incurs a revenue cost of approximately 10% of the loan each year, comprising interest charges and the repayment of the debt (known as the Minimum Revenue Provision or MRP).

## **CABINET 9 DECEMBER 2010**

4.6 The following schemes were recommended for inclusion in the Capital Programme based upon an assessment against the prioritisation criteria:-

NEW SUBMISSIONS FOR APPROVAL	<b>2011/12</b> £000	<b>2012/13</b> £000	<b>2013/14+</b> £000
Cathcart Street Primary School	1,500	0	0
Primary School Reorganisation	250	0	Tbc
Adaptation Programme	500	500	0
Housing Renewal Funding	850	800	Tbc
Wirral Healthy Homes	105	105	Tbc
Bebington Civic Centre	1,300	0	0
Rock Ferry Centre	630	0	0
Wallasey Town Hall	1,625	0	0
Quarry Bank Affordable Housing	345	0	0
Empty Property Interventions	125	125	Tbc
Wallasey North and South Annexes	2,500	800	0
(inc £550k from IT capital & £400k PPM)			
Power Solutions to Wirral's Strategic			
Investment Areas	250	4,750	0
Cosy Homes Heating	250	250	Tbc
Reconstruction/ Resurfacing of roads on			
the Wirral Primary Network Routes	500	0	0
Vehicles, plant & equipment which may			
have previously been funded by leasing	0	0	0

4.7 Cabinet approved the totality of the programme and this was confirmed by Council on 13 December 2010. At Cabinet further information in respect of two schemes was requested:-

#### Wallasey Town Hall

- 4.7.1 The project is to upgrade the accommodation in terms of structural fire protection; access and egress; compliance with Part B of the current Building Regulations, and satisfying current DDA access and egress requirements.
- 4.7.2 The Director of Law, HR and Asset Management advises that there are fire safety, access and egress concerns that need to be addressed. In particular:
  - Travel distances relating to means of escape in Wallasey Town Hall exceed the maximum distances stipulated in the current Building Regulations, and not all the fire protection to the escape routes satisfies current requirements.
  - The only means of escape from the ground floor rear corridor is via doors opening over a flight of unguarded external steps leading onto a plateau which can only be accessed by further flights of steps.
  - The Town Hall only has one passenger/ goods lift. This is old and is prone to frequent breakdown.

- 4.7.3 The recommended works include:
  - the construction of a new staircase within the northeast light well serving the administrative areas on the ground, first and second floors.
  - the construction of a new staircase and lift within the southeast light well will serve the administrative areas on all floors.
  - the construction of a new staircase and lift within the northwest light well will serve all floors providing access to the Civic Hall and balcony.
- 4.7.4 The necessary fire risk assessment for the building was last reviewed in September 2010, and it currently has a suitable and sufficient fire risk assessment action plan in place. This risk assessment recognises that travel distances are not ideal and that some fire doors require alteration to ensure smoke dispersion is minimised. The works to fire doors are of a minor nature and will be addressed using existing maintenance budgets. Otherwise, the fire risk assessment identifies that current arrangements for managing fire risk are suitable and sufficient for the present use of the building. As with all fire risk assessments, should there be any significant change in the layout of the building in order to accommodate additional staff then the risk assessment should be revisited and a building regulations application may be required in order to facilitate the changes and comply with current building regulations.
- 4.7.5 These works are intended to form the first elements within an overall approach to the modernisation of the Town Hall and allow for more intensive use in the future. This could in turn support the vacation and disposal of other buildings, subject to further investment in the Town Hall to create additional capacity. Detailed proposals for staff moves and the associated works have not yet been developed.
- 4.7.6 The provision of a new staircase and lift in the northwest light well can be seen as a discrete element relating only to the use of the Civic Hall. It should be noted that, on the basis of the current means of escape, the Civic Hall public gallery has already been taken out of use. Whilst a new staircase and lift would address means of escape and accessibility issues for the Civic Hall a further programme of investment would be required to develop the hall into a viable and sustainable community facility that could be operated independently of the remainder of the building.
- 4.7.7 Options for consideration:-

If the new staircase and lift to serve the Civic Hall is excluded from the overall scheme the estimated cost of the remaining elements is £830,000, including fees and contingencies. This would provide for modernisation of access and means of escape for staff and visitors to areas of the building excluding the civic hall. It would support future options (which are still to be developed) for intensification of use.

Given that existing use of the building can continue under present arrangements the option exists not to proceed with the scheme as proposed. In this case it should be recognised that

- issues of access and means of escape will need to be addressed when future proposals for the building are developed
- disabled access to upper floors will continue to rely on the single existing lift, which is increasingly prone to failure and which is becoming more difficult to repair.
- 4.7.8 Proposal:-

The scheme be split into two phases with the initial phase being  $\pounds$ 830,000 for the works to the Town Hall in 2011/12 with the works to the Civic Hall amounting to  $\pounds$ 795,000 being programmed for 2013/14.

#### Wallasey North and South Annexes

- 4.7.9 The works would involve using £550,000 from the IT Capital provision and £400,000 from the Planned Maintenance budget, in addition to £2,350,000 of capital funds sought for building refurbishment and improvement.
- 4.7.10 Since being constructed around 1960 the Annexes have seen no major capital investment or improvement other than a new heating installation in the South Annexe. Both are due major investment to support their continued use as administrative offices and this scheme would enable the buildings to operate efficiently until well into the next decade without any major maintenance provision being required. The buildings would be put into full repair, with all backlog and lifecycle maintenance issues addressed. The scheme would also open up large areas of the accommodation on all floors to provide a modern open plan layout. This, when combined with the renewal of the ICT infrastructure, would support a greater degree of agile working.
- 4.7.11 The scheme would have to be phased and decanting arrangements made for existing staff to allow works to proceed, with only one annexe at a time made available for the construction phase. Costs of decanting and temporary accommodation are not included in the capital bid.
- 4.7.12 Options for consideration:-

It has previously been identified that the principal administrative buildings including the North and South Annexes - have reached the point where major items need to be addressed to secure their long term future. This is in a developing context where:-

- the Council has recently made a significant reduction in staff numbers through voluntary retirement and severance.
- the impact of these reductions across the administrative estate is being assessed, with space being vacated across all buildings.

An option would be not to commit to a comprehensive works programme at this time but instead to continue the current approach which minimises maintenance expenditure and addresses health and safety priorities and essential repairs as they arise.

- 4.7.13 If a comprehensive scheme is not undertaken funding would need to be identified from the planned maintenance allocation to enable continued safe occupancy of the buildings and prevent any further deterioration of the structure. Limited works would be undertaken which may need to be spread over two financial years. Asbestos would remain in place and would continue to be managed as at present with partitions removed on a staged basis, managing the risk as works are undertaken and locally making good finishes.
- 4.7.14 In the absence of a comprehensive scheme it is recommended that a new heating system is installed in the North Annexe. The existing (original) system is failing to provide an adequate working temperature in the building in cold weather. The estimated cost of a new system is £165,000, including a new gas supply to the building and it is recommended that this be included in the capital programme. The existing system is inefficient and a new system would be more sustainable with lower CO2 emissions.
- 4.7.15 A further option would be to comprehensively refurbish one Annexe and address the other building through the planned maintenance programme. If this option is chosen a scheme for the North Annexe would cost more than one for the South, reflecting the fact that the North Annexe needs a new heating system and refurbishment of the lift. Decanting arrangements would need to be developed to provide for the full vacation of an Annexe whilst work is undertaken.
- 4.7.16 Proposal:

That the new heating system be undertaken in 2011/12 with the remaining works to the building being re-programmed over the financial years 2012/14. The renewal of the ICT infrastructure, which is being met from the IT capital provision, should proceed subject to a detailed scheme and estimate report being presented to Cabinet.

4.8 Cabinet requested details for the schemes recommended for inclusion of how they related to the work of the Wirral's future:- Be a part of it consultation and links to the recommendations of the Task Forces. This is included at Appendix B.

# POTENTIAL VARIATIONS

4.9 Cabinet also requested that £500,000 be included in the Capital Programme for reconstruction resurfacing, which had not been the subject of a Business Case submission and assessment against the prioritisation criteria. This scheme was to be included without impacting upon the overall level of borrowing and so there would need to be a compensatory reduction. Cabinet on 13 January 2011 received a report from the Director of Technical Services on the Local Transport Plan capital allocations for 2011/12 which indicated a potential reduction in Government support of £1.6 million in 2011/12, and £600,000 for road safety schemes was proposed for inclusion in the Capital Programme.

NEW SUBMISSIONS FOR APPROVAL	<b>2011/12</b> £000	<b>2012/13</b> £000	<b>2013/14+</b> £000
Reconstruction/ Resurfacing of roads on			
the Wirral Non- Primary Network Routes	500	0	0
Road Safety / Traffic Schemes	600	0	0

- 4.10 The Government issued the Provisional Local Government Finance Settlement on 13 December 2010. This included information on Government Grant support for 2011/12 and 2012/13 with there being no Government support for new capital spending within the Formula Grant. The Government subsequently issued further information relating to grant support and the Final Local Government Finance Settlement announced on 31 January 2011 confirmed the position as set out in this report.
- 4.11 The Council has received approval from the Government for the capitalisation of expenditure of £3.42 million in 2010/11 on statutory redundancy payments. This is the maximum approved by the Government and will incur additional capital financing costs of £342,000 per year.
- 4.12 As the Authority moves out of the direct provision of residential care homes, the Director of Adult Social Services will be developing better day care service provision to support the personalisation agenda. This may require capital investment which will be reported to the Cabinet as the programme is developed.

# 5.0 RELEVANT RISKS

5.1 The progression, or non-progression, of individual schemes brings different risks. In overall terms the Council Budget projection for 2011/12 currently includes the financing of the Capital Programme 2011-2015 approved by Council on 13 December 2010. However there is now an additional requirement to meet the costs not now being met by the Government as indicated in section 4.10.

# 6.0 OTHER OPTIONS CONSIDERED

6.1 A number of Business Cases were submitted that did not score sufficiently to be included in the recommended capital programme.

## 7.0 CONSULTATION

7.1 No specific consultation has been undertaken with regard to this report. This will take place as schemes are developed.

## 8.0 IMPLICATIONS FOR VOLUNTARY, COMMUNITY AND FAITH GROUPS

8.1 There are no direct implications arising from this report.

#### 9.0 **RESOURCE IMPLICATIONS**

## FINANCIAL

9.1 Cabinet on 9 December 2010 approved the programme which identified the borrowing requirements, and revenue implications, for future years. The Treasury Management Strategy report to Cabinet on 21 February 2011 includes:-

Year	Increase in borrowing	Revenue costs (cumulative)
2011/12	£23 million	Increase of £2.3 million
2012/13	£19 million	Increase of £4.2 million

- 9.2 Since the programme was reported to Cabinet on 9 December 2010 information has been received from the Government in respect of the capital allocations and support for 2011/12 and 2012/13. This is shown in Appendix C. Whilst the reductions in capital grants were largely anticipated there is no Government support for the revenue costs of Council borrowing for new schemes although the highways maintenance support is now in the form of a grant.
- 9.3 The proposals to amend the Wallasey Town Hall and Wallasey Annexes schemes as detailed in paragraph 4.7 will reduce borrowing in 2011/12 by £3.1 million. The addition of the new capital schemes outlined in paragraph 4.9 will increase borrowing by £1.1 million in 2011/12. and the capitalisation in paragraph 4.11 increases the 2010/11 programme by £3.42 million.
- 9.4 The opportunity has also been taken to update the planned programme in respect of the IT and Cultural Services investment programmes to better reflect planned activity. This includes the Wirral country park scheme for which grant funding continues to be pursued and which will be implemented as a priority should this funding be secured.
- 9.5 The revised Capital Programme for 2011/13 is detailed in Appendix D and the impact of the changes is:-

Year	Increase in borrowing	Revenue costs (cumulative)
2010/11	£ 3 million	Increase of £0.3 million
2011/12	£16 million	Increase of £1.9 million
2012/13	£11 million	Increase of £3.0 million

## STAFFING

9.6 There are none arising directly from this report as any implications will be identified against individual projects at the scheme and estimate stage.

#### **10.0 LEGAL IMPLICATIONS**

10.1 There are none arising directly from this report.

#### **11.0 EQUALITIES IMPLICATIONS**

- 11.1 These will be identified as part of the individual scheme proposals.
- 11.2 Equality Impact Assessment (EIA) is not required for this report.

#### **12.0 CARBON REDUCTION IMPLICATIONS**

12.1 There are none arising directly from this report.

#### **13.0 PLANNING AND COMMUNITY SAFETY IMPLICATIONS**

13.1 There are none arising directly from this report.

FNCE/21/11

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#### APPENDICES

Appendix A Capital Investment Programme - Prioritisation Evaluation Criteria and Weightings

Appendix B Capital Programme - Schemes recommended for inclusion – Links to Task Force recommendations

- Appendix C Capital Allocations
- Appendix D Capital Programme 2010/13 Position as at 31 January 2011

#### **REFERENCE MATERIAL / SUBJECT HISTORY**

Council Meeting	Date
Cabinet - Capital Programme and Financing 2011-2015	9 December 2010
Cabinet - Capital Strategy	4 November 2010
Cabinet - Capital Out-turn and Determinations 2009-10	24 June 2010
Cabinet - Capital Programme and Financing 2010-13	9 December 2009
Cabinet - Capital Strategy	24 September 2009

## CAPITAL INVESTMENT PROGRAMME

## **PRIORITISATION EVALUATION CRITERIA AND WEIGHTINGS**

PRIORITISATION CRITERIA	%	CORPORATE OBJECTIVE
1 Will the scheme create employment opportunities or assist in attracting private sector investment?	14	To create more jobs, achieve a prosperous economy and regenerate Wirral.
2 Will the scheme have environmental or streetscene benefits or impact on crime or health and safety?	14	To create a clean, pleasant, safe and sustainable environment.
3 Will the scheme cater for vulnerable people or address health inequality or contribute towards healthy lifestyle?	14	To improve health and well-being for all, ensuring people who require support are full participants in mainstream society.
4 Will the scheme have any educational attainment or learning opportunities or training benefits?	14	To raise the aspirations of young people.
5 Will it impact on revenue or attract significant external funding and build upon partnership working?	14	To create an excellent Council.
6 Will the scheme support outcomes from the consultation 'Wirral's Future – Be a Part of it'?"	15	To meet the overall vision and all corporate objectives
7 Will the scheme contribute towards achievement of the Strategic Change Programme?	15	To meet the overall vision and all corporate objectives

#### NOTES

- 1 Schemes, as per the Business Cases, will the scored against the criteria on the basis of not meeting to fully meeting the objectives on a 0-2 basis.
- 2 The % shown are the weightings that apply to each of the criteria.
- 3 Schemes which score in excess of 50% will be recommended for inclusion in the Capital Programme.

# CAPITAL PROGRAMME SCHEMES RECOMMENDED FOR INCLUSION

Project Title	Department	Links to Task Force / Options
Cathcart Street Primary School	Children's	Children and Young People Options 1 & 2
Primary School Reorganisation	Children's	Children and Young People Options 1 & 2
Adaptation Programme	Corporate	Living in Wirral Option 27 & 32 Adult Social Services Option 5.
Housing Renewal Funding	Corporate	Living in Wirral Options 27 & 28
Wirral Healthy Homes	Corporate	Living in Wirral Option 27 & 28
Bebington Civic Centre	Law HR & Asset M	Living in Wirral Option 17
Rock Ferry Centre	Law HR & Asset M	Living in Wirral Option 17
Wallasey Town Hall	Law HR & Asset M	Living in Wirral Option 5
Quarry Bank Affordable Housing	Corporate	Living in Wirral Options 33 & 34
Empty Property Interventions	Corporate	Living in Wirral Option 34
Wallasey North and South Annexes	Law HR & Asset M	Living in Wirral Option 5
Power Solutions to Wirral's Strategic Investment Areas	Corporate	Economy & Regeneration Options 9, 11 & 15
Cosy Homes Heating	Corporate	Living in Wirral Options 27 & 28
Road reconstruction/ resurfacing on Wirral PRN and Non PRN	Technical Services	Living in Wirral Option 3
Road Safety	Technical Services	Living in Wirral Option 3
Purchase of vehicles, plant and equipment which may previously have been leased.	Finance	Invest to save scheme

## LINKS TO TASK FORCE RECOMMENDATIONS

# CAPITAL ALLOCATIONS

Capital allocations expected in 2011/12 and their movement between 2009 and 2012

Capital Grants	2009/10 £000	2010/11 £000	2011/12 £000	Notes
GENERAL CAPITAL RESOURCES				
Support for new Capital Borrowing	10,092	5,300	0	Allocation ceased 2011/12
CHILDREN & YOUNG PEOPLE'				
Basic Need	924	924	2,117	
Capital Maint (LA maintained schools)	2,755	2,755	4,376	
Capital Maint (LCVAP for VA schools) Devolved Formula Capital	1,975	1,457	1,509	
(LA maintained schools)	6,269	2,801	871	
Devolved Formula Capital (VA schools)	2,027	2,001	303	
Schools Access Initiative	611	611	000	Supported Borrowing. Allocation ceased 2011/12
Extended Schools	583	138	0	Allocation ceased from 2011/12
Harnessing Technology Grant	1,084	591	0	Allocation ceased from 2011/12
14-19 diplomas, SEN & Disabilities	2,000	6,000	0	Allocation ceased from 2011/12
CORPORATE SERVICES				
Housing Market Renewal Initiative	7,265	7,485	0	Allocation ceased from 2011/12
Regional Housing Pot Funding	5,241	2,355	0	Allocation ceased from 2011/12
Disabled Facilities Grant	960	?	?	Announcement awaited
TECHNICAL SERVICES				
Integrated Transport Block	3,254	2,365	1,155	To be confirmed but Merseyside funding is a third less
Highway Maintenance	2,992	3,441	3,095	, ,

# WIRRAL COUNCIL

## CAPITAL PROGRAMME 2010/13

# **POSITION AS AT 11 FEBRUARY 2011**

SUMMARY	2010/11	2011/12	2012/13
	£000	£000	£000
Expenditure			
Adult Social Services	1,856	1,154	0
Children & Young People	35,155	25,889	12,803
Corporate Services	17,530	5,181	9,630
Finance	6,349	1,000	1,000
Law, HR and Asset Mgt	3,283	8,163	4,795
Technical Services	13,622	7,872	5,305
Total Expenditure	77,795	49,259	33,533
Resources			
General Capital Resources	19,411	18,422	14,380
Supported Borrowing Children	3,772	483	0
Supported Borrowing Transport	3,441	0	0
General Resources*	26,624	18,905	14,380
Grants – Education	29,210	23,441	11,703
Grants – HMRI	5,942	0	0
Grants - Regional Housing Pot	4,014	0	0
Grants - Integrated Transport	0	1,155	1,155
Grants - Local Transport Plan	3,233	3,095	3,095
Grants - Other	7,905	2,363	2,900
Revenue, reserves, contributions	867	300	300
Specific Resources	51,171	30,654	19,153
Total Identified Resources	77,795	49,259	33,533
*General Resources			
From Borrowing	23,624	15,905	11,380
From Capital Receipts	3,000	3,000	3,000
General Resources	26,624	18,905	14,380

ADULT SOCIAL SERVICES	2010/11 £000	2011/12 £000	2012/13 £000
Expenditure			
Information Management	134	141	0
Mental Health Single Capital Pot	0	521	0
Social Care Single Capital Pot	0	492	0
Extra Care Housing	1,465	0	0
Social Care Capital Reform	257	0	0
Total Expenditure	1,856	1,154	0
Resources			
General Capital Resources	0	141	0
Grants - Other	1,856	1,013	0
Total Identified Resources	1,856	1,154	0
CHILDREN & YOUNG PEOPLE	2010/11	2011/12	2012/13
	£000	£000	£000
Expenditure		_	
Children's Centres - Phase 3	894	0	0
City Learning Centres	540	0	0
Early Years Quality & Access	1,207	0	0
Aiming Higher for Disabled Children	624	0	0
Condition / Modernisation	4,096	8,470	0
Childrens Homes	397	0	0
Security and Energy	115	0	0
Formula Capital	3,932	4,370	0
Family Support Scheme	215	50	100
Extended Schools	362	0	0
Schools - Access Initiative	459	0	0
Schools - Harness Technology	941	0	0
Woodchurch One School Pathfinder	10,044	900	0
Birkenhead High Girls Academy	2,200	7,489	2,117
Private Finance Initiative	476	115	0
Primary Reorganisation – Surplus	335	250	0
Primary Schools Programme	4 000	0	0
- Park Primary School	4,828	0	0
- Pensby Primary School	957	2,500	8,850
- Other	43	0	396
School Meals Uptake & Quality	135	245	0
Practical Cooking Spaces	724	0	0
Co-Location Fund	887	0	0
Playbuilder Programme	374	0	0
Play Lottery	100	0	0
SEN and Disabilities	0	0	1,340
Youth Capital Fund	270	0	U
Cathcart Street School	0 25 455	1,500	() 42.902
Total Expenditure	35,155	25,889	12,803

CHILDREN & YOUNG PEOPLE	2010/11 £000	2011/12 £000	2012/13 £000
Resources			
General Capital Resources	1,786	1,965	1,100
Supported Borrowing	3,772	483	0
Grant – Education	29,210	23,441	11,703
Revenue, reserves, contributions	387	0	0
Total Identified Resources	35,155	25,889	12,803
CORPORATE SERVICES	2010/11	2011/12	2012/13
	£000	£000	£000
Expenditure			
Think Big Investment Fund	457	400	300
West Wirral Schemes	0	206	0
Destination West Kirby	0	1,100	150
Wirral Country Park (£1.3m in 2013/14)	0	0	1,600
Mersey Heartlands New Growth Point	1,567	0	0
Improvements to Stock	3,562	850	800
Clearance	8,634	0	0
Disabled Facilities – Adaptations	2,728	1,550	1,550
New Brighton Phase 2	582	1,000	0
Quarry Bank Affordable Housing	0	345	0
Wirral Healthy Homes	0	105	105
Cosy Homes Heating	0	250	250
Empty Property Interventions	0	125	125
Power Solutions to Strategic Investment Areas	0	250	4,750
-	-		,
Total Expenditure	17,530	5,181	9,630
Resources			
General Capital Resources	3,330	3,531	6,430
Grant - HMRI	5,942	, 0	0
Grant - Regional Housing Pot	4,014	0	0
Grant - Other	3,944	1,350	2,900
Revenue/ Reserve contributions	300	300	300
Total Identified Resources	17,530	5,181	9,630
FINANCE	2010/11	2011/12	2012/13
	£000	£000	£000
Expenditure	2000	~~~~	~~~~
Information Technology (£1m in 2013/14)	2,764	1,000	1,000
Invoice Automation	165	1,000	1,000
Capitalisation of Redundancy Costs	3,420	0	0
	6,349	<b>1,000</b>	-
Total Expenditure	0,349	1,000	1,000
Resources			
General Capital Resources	6,349	1,000	1,000
Total Identified Resources	6,349	1,000	1,000

LAW, HR & ASSET MANAGEMENT	2010/11 £000	2011/12 £000	2012/13 £000
Expenditure			
Microregeneration	100	0	0
Landican Mercury Abatement	2,191	1,000	0
Europa Pool - Improved heating	200	0	0
Cultural Service Assets (£3m in 2013/14)	0	2,500	2,500
Williamson Art Gallery	257	1,000	0
The Priory	5	738	0
CCTV / IT Project	530	0	0
Bebington Civic Centre	0	1,300	0
Rock Ferry Centre	0	630	0
Wallasey Town Hall	0	830	795
North and South Annexes (£0.7m in 2013/14)	0	165	1,500
Total Expenditure	3,283	8,163	4,795
Resources			
General Capital Resources	3,223	8,163	4,795
Grant – Other	60	0	0
Total Identified Resources	3,283	8,163	4,795
TECHNICAL SERVICES	2010/11	2011/12	2012/13
	£000	£000	£000
Expenditure			
Congestion	721	0	0
Road Safety	1,495	600	0
Maintenance	6,253	4,062	3,095
Air Quality	1,090	0	0
Accessibility	112	0	0
Transportation	451	0	0
Integrated Transport Block	0	1,155	1,155
Roads - Non Primary Routes	0	500	0
Capitalised Highways Maintenance	1,000	1,000	1,000
Highway Structural	500	500	0
Energy Schemes	162	0	0
Asset Management	85	0	0
Waste Initiatives	424	0	0
Coast Protection	221	55	55
Hoylake Golf Course	410	0	0
Landican Cemetery	180	0	0
Oval Sport Centre-Artificial Pitches	160	0	0
Lottery Play Sites	150	0	0
	158		-
Birkenhead Park Total Expenditure	200 13,622	0 7,872	0 5,305

TECHNICAL SERVICES	2010/11 £000	2011/12 £000	2012/13 £000
Resources			
General Capital Resources	4,723	3,622	1,055
LTP - Support Borrowing	3,441	0	0
Grants – Integrated Transport	0	1,155	1,155
Grants - Local Transport Plan	3,233	3,095	3,095
Grant – Other	2,045	0	0
Revenue, Reserves, Contributions	180	0	0
Total Identified Resources	13,622	7,872	5,305