

CABINET PORTFOLIO SUMMARY REPORT

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EXECUTIVE SUMMARY

This report is an update from the Cabinet Portfolio Holder to Members of the Council on matters relevant to her portfolio.

1. ALTERNATIVE DELIVERY MODELS

The development of a new operating model for the Council will create a set of delivery vehicles which will enable the organisation to become financially sustainable.

Work is progressing on scoping the work with all services being grouped together in blocks under a common purpose, high level outcomes, and some indicative figures around resources. Once the MTFP has been agreed, the blocks will be looked at in more detail to consider what can be expected from each function/activity. Consideration will also need to be given to any resource drawn out to support and strengthen our strategic capacity.

The intention is to have agreement on the composition of the blocks, a narrative to support the arrangements, and an indicative timescale for change in place by the end of January 2016.

2. TRANSFORMATION PROGRAMME

The programme is currently being refreshed in light of the new Wirral Plan and the strategies to deliver this, as well as the proposals to establish a five year budget strategy.

3. WIRRAL PLAN SCRUTINY

A series of Wirral Plan scrutiny workshops were held at the beginning of November for non-executive Members. A separate workshop was organised around each of the Wirral Plan themes: People, Business and Environment with presentations on the delivery arrangements for each of the 20 pledges. This provided an opportunity for members of the Council to be briefed on progress

and help shape the Final Delivery Plan, due to be published in February. The sessions were very well-attended by non-executive Members and the discussions were wide-ranging with lots of useful comments and suggestions. The sessions also benefitted from the attendance and contribution of a number of key partners with some Cabinet Members also attending to observe the discussions. The feedback from these workshops has now been pulled together into a report which will be presented to Coordinating Committee on 10th December. The report has been shared with all Pledge Sponsors and Leads. The on-going engagement of scrutiny for the duration of the Wirral Plan provides an opportunity for Elected Members to be engaged and look for opportunities to add value and identify areas for on-going improvement.

4. THE WIRRAL PLAN DELIVERY ARRANGEMENTS- PERFORMANCE MANAGEMENT FRAMEWORK

The Wirral Plan requires a new Performance Management Framework, which is being developed and is designed to provide a robust, consistent and integrated approach to supporting and monitoring the successful delivery of the plan. The framework forms part of a set of guidance documents developed to support the delivery of the Wirral Plan: A 2020 Vision. These include guidance in relation to data quality, indicator design and target setting and benchmarking performance and value for money. There has recently been a training event for Member's to introduce them to the principles of the new framework.

5. CORPORATE RISK MANAGEMENT

The Wirral Plan presents great opportunities to improve the lives of all those who live and work here. But none of these can be realised without confronting and managing risk. So it is important that we consider and determine the nature and scale of the risks that we are willing and able to take to deliver our Plan. Doing so will help us to make more informed decisions and empower managers to be risk aware not risk averse, such action will support the delivery of our pledges. This will be done through an exercise involving Cabinet and SLT between November and January. The core of this will be an online survey, in which participants will be asked to consider and confirm their appetite for the risks associated with a series of key scenarios.

Work is also being undertaken to ensure that the Council's corporate risk register continues to reflect the most significant threats to the delivery of the Wirral Plan and will be re-published in due course and monitored through ARMC.