

**REPORT TO THE :  
WIRRAL HEALTH & WELLBEING BOARD : 13 July 2016**

## **SUSTAINABILITY AND TRANSFORMATION PLAN (STP) AND THE HEALTHY WIRRAL LOCAL DELIVERY SERVICES PLAN (LDSP)**

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### **1. PURPOSE**

The purpose of this paper is to brief members of the Health and Well Being Board on sustainability and transformation plans for Cheshire and Mersey and how this will be informed by a local delivery services plans for Wirral.

The paper explains how the Wirral Local Delivery Service Plan (LDSP) provides a foundation for the Healthy Wirral element of the plan, and how future governance arrangements to oversee implementation of the plan will be developed.

### **2. BACKGROUND**

NHS Planning Guidance 'Delivering the Forward View 2016/17 – 2020/12' was published on 22 December 2015. This set out the requirement for local health systems to work together to produce Sustainability and Transformation Plans, which describe how systems will achieve sustainability over the five year period.

The STPs require local leaders to come together to describe

- A shared vision for the health economy
- The programme of activities which will take the system into sustainability
- The governance for how this will be delivered
- The resources required, with up to £8.4bn set aside over the period to enable transformation to secure sustainability

- The STP will therefore be the future mechanism by which systems across the country gain access to transformational monies.

### **3. LOCAL PROGRESS**

#### **Footprint and scope**

Cheshire and Mersey providers and commissioners are working together to produce a Cheshire and Mersey STP.

Given the diverse nature of this footprint, it has been confirmed that the overarching Cheshire and Mersey STP will comprise a number of Local Delivery System Plans (6), which bring the local commissioners and providers together to articulate the changes required at system level and how they are going to be achieved.

The initial footprints for these are as follows

- North Mersey
- Mid Mersey
- Wirral
- West Cheshire
- South Cheshire & Vale Royal
- East Cheshire

There will also be a small number of themes which span Cheshire and Mersey, however, it is recognised that the Local Delivery Systems will be the engine rooms for change, and the route to secure clinical, patient and public engagement.

Principles for how providers and commissioners across Cheshire and Mersey work together on the STP have been established and confirmed with each Local Delivery System. An overarching framework for the STP has also been set out, with Local Delivery Systems now working hard to complete their analyses and narratives.

#### **Governance**

All STP areas are required to identify an Accountable Officer who is responsible for ensuring that the plan is delivered. NHSE confirmed

that the Accountable Officer for the Cheshire and Mersey STP would be the Chief Executive of Alder Hey NHS Foundation Trust.

A Working Group to oversee production of the plan has been established. This has a CCG Accountable Officer and Provider CEO from each Local Delivery System, alongside colleagues from public health, Local Authorities and the chair of the Cheshire and Mersey STP Membership Group, and is chaired by the STP Accountable Officer.

Its primary role is to ensure that an ambitious yet credible plan is produced for June, which has coherence across all Local Delivery Systems and with the Cheshire and Mersey themes.

A Membership Group, consisting of all CCGs, NHS Providers and Local Authorities for Cheshire and Mersey has also been established so as to ensure that the aggregated plans are reflective of local priorities.

The role of this group will be to sign off the strategic direction and governance arrangements for the overarching Sustainability and Transformation Plan. This group is being chaired by the Chair of Liverpool Heart and Chest Hospital.

## **Wirral Local Delivery System**

The Wirral Local Delivery System comprises of

- Wirral Clinical Commissioning Group
- Wirral University Teaching Hospital NHS Foundation Trust
- Wirral Community Hospital NHS Trust
- Cheshire and Wirral Partnership NHS Foundation Trust
- Wirral adult social services
- Public health Wirral
- Health watch
- Wirral community action
- Wirral local medical committee
- Wirral local representative committee (Pharmacy, Dentistry, optometry)

A Working Group to oversee the production of the Wirral LDSP has been established and has met frequently.

A framework for the plan has been agreed, and key leads to produce a more detailed plan are currently being identified from across the partnership.

Key principles for the plan are that it is;

- A whole system shared vision of how health and social care will meet the challenges within the five year forward view over the next five years.
  - Better Health
  - Better Care
  - Better Value
- Build on the existing transformation plans for the population from within our Vanguard.
- Be complementary too and have direct synergy with the Wirral 2020 Plan that focuses on People, Business and the Environment.

The Local Delivery System plan provides a great opportunity for a more whole system and integrated plan for Wirral and for CCGs to learn from each other, and to work together on primary/community services across our populations to ensure more coherence for the future.

#### **4. CONCLUSION**

Delivery of the Sustainability and Transformation Plan for Cheshire and Mersey presents a good opportunity for advancing the work of Healthy Wirral, both in terms of putting weight behind the work and potentially securing resources to enable transformation and so achieve sustainability.

However, there is a danger that we lose focus on the key priorities for Wirral by working on a larger footprint, so it is essential that our priorities are absolutely clear with their impact on our ambitions fully understood and a determined focus on implementation.

To this extent the health and wellbeing board will be the mechanism for agreeing the Wirral LDSP and the priorities that feed into the wider Cheshire and Merseyside STP.

## **5. RECOMMENDATIONS**

That the Health and Well Being Board:

- Notes the development of the Healthy Wirral Local Delivery System Plan and the mechanism by which this will feed into the wider development of the Cheshire and Mersey STP.

**Jon Develing**

Chief Officer

Wirral Clinical Commissioning Group

# Whole system map of interdependent work streams that have an impact on each other

	Key Planning Areas	Sub Set 1	Sub Set 2	Sub Set 3	Sub Set 4	Sub Set 5	Sub Set 6
Better Health	Wirral residents live healthier lives * (Wirral 2020 Plan)	Reducing harm from alcohol	Reducing harm from substance misuse	Reducing the prevalence of smoking	Wirral 2020 Leisure Strategy	Wirral 2020 Culture Strategy	People with disabilities live independently
	Older people live well * (Wirral 2020 Plan)	Combatting Social Isolation at neighbourhood level	Invest in and Build Extra Care Housing 300 Units	Frailty Pathways	Ageing well strategy		
	Children, young people and families * (Wirral 2020 plan)	Children are ready for school	Children ready for adulthood and work	Vulnerable children reach full potential			
	Promoting healthy eating * (Wirral 2020 Plan)	Eating well	Safe and healthy high streets	Obesity (Inc. children)			
	Improve life expectancy	Targeted Screening	Hypertension	Diabetes	Vountary, Community & Faith services strategy	Housing	Empolymnt
	Mobilising healthier behaviours * (Wirral 2020 Plan)	Social Prescribing/Info & Advice	Improving sexual health	Patient Activation and Self care	Integrated Personal Health Budgets		
Better Care	Primary and Community care transformation	General Practice Forward View	Co-commissioning of Primary Care	Integrated multi-disciplinary teams and Community Hubs	Pharmacy Strategy	Dentistry Strategy	Optometry Strategy
	Improving core standards of quality and safety	Cancer	Access to planned care	Improve patient experience in care homes	7 day hospital provision	Prevention and Control of Infection	Whole system Safeguarding Board
	New models of care	Clinical Registries	Maternity Review	Walton Neuro-rehab	Acute Services Reconfiguration		
	Improving mental health	Well being / suicide prevention	IAPT/Dementia/EIP	Transforming Care	CAMHS	Supported Living	FYFV for Mental Health
	Improving urgent care	Transforming Urgent and Emergency Care / A&E	7 Day Rapid Community Services	Major Trauma / Mental Health Crisis Concordat	Commission and develop Care Market Place	BCF Development to meet National Standards	Review Intermediate care and reablement
	Improving end of life care	Wirral End of Life Charter	Helping people to die in preferred place of care	Integrated End of Life care	Helping people to die well		
Better Value	Reducing variation	NHS Right Care	Medicines Management	Procedures of limited clinical value +	Standard operating procures (non surgical)	Wirral Clinical Senate	Modelling and capacity review
	Developing an accountable care system	Whole System Finance Strategy	Acute Care Collaboration	Capitated Budgets	Capital	System management costs	CCG Collaborations
	Population health management	Wirral clinical registries	Risk Stratification	Digital Roadmap	Wirral Care Record		
	Integrated commissioning	Continuing Health Care / Complex Care	Development of Wirral integrated commissioning hub	Outcome Based Commissioning	Explore shared infrastructure with neighbouring CCGs	Collaborative Commissioning (QIPP)	Managing demand through standardised pathways
	Estates	Whole Systems NHS Estate Strategy	Primary Care Estate Strategy	Clatterbridge Hospital Site Development Strategy	One Wirral Public Estate Strategy		

	Public Health Priorities
	Adult Social Care
	Planning Guidance
	Other CCG / Social Care / Public Health Priorities
	Level 1 and 2 Collaboration
	Level 3 Cheshire & Mersey Wide

# Healthy Wirral



## Enabling Strategies

Patient insight & engagement / Clinical insight & engagement / Wirral Care Record / Digital Map / I.T. / Workforce / Program Management Office