

Strategic Commissioning

Children's Trust

15th May 2017

Commissioning - ADCS report

Pillars and Foundations (2016)

Commissioning is:

- The thinking and wide range of skills that are able to redesign and get the best from the whole children's services system.
- Using technical problem solving using commercials, procurement, markets, needs analysis, performance management, targeting resource, process re-engineering and Lean service design.
- It's also about adaptive solutions such as systems thinking, co-production, early help, influence and partnership, being entrepreneurial, community resources, big data, behavioural economics, culture, transformation, inspiration and leadership.

Strategic commissioning - *Pillars and Foundations (2016)*

- Optimising the total resource in the system such as community or family resource, as well as the money, staff, buildings, local businesses, markets and partner contributions
- Be really clear about the outcomes we are delivering, how these outcomes are delivered through a range of support, and improve data to measure real impact and target hidden needs through predictive early help
- Better understand the package of mechanisms required to achieve a particular outcome efficiently, including use of influence, co-production, partnership work and how we incentivise providers
- And finally, understand and re-architect the whole system of services and resources – potentially through joint public sector commissioning or design teams.

Utilising a commissioning approach to improve and reshape



Healthy Wirral Better Value Programme: Integrated Commissioning

Strategic Intention

To create a single integrated commissioning organisation for Wirral, bringing together health, social care and prevention commissioning budgets within a shared governance arrangement

Desired Impact

Better health and care outcomes through the commissioning of effective, evidence-based interventions

Key dependencies

- Build on existing Section 75 agreement and have pooled budgets to deliver strategic commissioning priorities
- Ensure that formal requirements for accountability, governance and reporting are supported by the model
- A delegated decision-making body to provide oversight and accountability to the constituent partners (Strategic Commissioning Board)
- Establishment of an accountable care system for Wirral
- Deliver statutory and financial duties

Strategic Context

This work will underpin the delivery of the following strategic plans

- Healthy Wirral Plan
- Wirral 2020 Plan
- Cheshire & Merseyside Five Year Forward View Delivery Plan

Commissioning linked to improvement

- **Ofsted Report references immaturity of joint commissioning arrangements and need to focus on developing joint commissioning arrangements**

“...joint commissioning across the spectrum of children’s services is not yet apparent, indicating slow progress by the local authority and clinical commissioning group”.

“The Children’s Trust has recently agreed a review and refresh of its role and key functions, to underpin the commitment to joint commissioning between the local authority and its partners..”

“There are clear plans to evolve it (JSNA) further to inform outcome-led, evidence-based joint commissioning plans for the most vulnerable children over the next four years, although evidence of existing jointly commissioned services is limited.”

- **Ofsted recommendations – the role of commissioning to facilitate a whole system change**

“Ensure that homeless 16 and 17-year-olds receive a coordinated response from children’s social care and housing”

“Ensure that children’s emotional health needs are better understood.... and that their emotional health needs are met through provision of timely, effective support”

“Ensure that all children who would benefit from an advocacy service or an independent visitor have the opportunity to do so.”

Strategic Commissioning - Discussion

- Clarity about the role of commissioners and providers
- How do you/ can you inform joint commissioning intentions?
- Are there any gaps/ duplication should be aware of? How do you feed this back currently?