

**Cheshire and Merseyside Women's and Children's Partnership
Strategic Highlight Report**

Name:	Catherine McClennan	Reporting to:	Programme Board
Date:	3 rd January	Work stream	Strategic
Period Covered	November 2017 – January 2018		

Key points to Communicate

Vanguard
Funding has now been released following further evidence of return on investment to the Investment Committee. The quarterly review meeting was held on 14th December and the team were praised for the work they had delivered and the positive outcomes of the Vanguard.

Next Steps
Agree reporting requirements and deadlines until end of vanguard

Evidence collation has commenced to support the evaluation being undertaken by RCPCH and RCOG for the overarching vanguard programme, a number of focus groups are underway.

Progress Against Milestones

- Case for Change
- Clinical Delivery Networks established and operational
- W&C data collection for STP wide modelling tool
- Redesign workshops held for Gynaecology, Maternity, Neonatology & Paediatrics
- Communication Strategy – including engagement events and roadshows
- Option Appraisal Process commenced
- Review of Neonatal Intensive Care Services complete
- Paediatric Primary & Secondary Interface Group
- Joint approach to Public Health across all work streams
- Neonatal Activity, Capacity, Demand and Cot requirement review
- Neonatal surgical pathway review and options appraisal
- Integrated Palliative Care Pathway
- Positive engagement with range of family groups
- Sourced 'free' Sustainable Leadership training via Innovation and Technology Work streams
- Development of a New Care Models product library and 'How to guide' in development phase
- Delivered Neonatology ICU option appraisal recommendations
- Working with the Innovation Agency to create a Maternity Cluster
- Commissioned programme evaluation by RCPCH and RCOG
- Working with Edge Hill University to evaluate 'Pop up MLU', Baby Box Scheme and 'ADVANCE' APNP programme.
- Continued working collaboratively with Walton Vanguard on governance framework

- Neonatal procurement consortium created
- Continuity of carer audit undertaken
- Supporting cultural manifesto
- Work being undertaken on Child Bereavement Pathway with Child Bereavement UK
- Producing 'How to Guides' for:
 - Game Changer – Health as a social movement
 - Baby Box Communities
 - Clinical Networks
 - Partnership Model and Governance
 - Community Hubs
 - Partnership
- Evaluation
- Sharing Learning

Events

A number of meetings and events have been held and attended to ensure the prominence of the programme at local and national level, these include:

- Launch of maternity voices
- Presentation to Cheshire and Merseyside DONs meeting
- Presentation to SRO maternity conference

Workforce

- A workforce sub-group has been developed as part of the LMS and held its first meeting on 11/01/18.
- Cross provider training has been delivered in hypnobirthing, and choice and personalisation
- An Early Adopter Operational Group has been established to design new models of care.
- Work is underway with the University of Liverpool (UoL) and the RCM to roll-out its Poppy study which supports maternity teams to cope with PTSD following trauma and reduce stress, sickness and attrition rates as well as building resilience and improving the health and wellbeing of the workforce.
- The regional midwifery strategy which has been developed by the HOMs was launched and a workshop was held and agreement reached for a joint C&M approach to A-Equip.
- Collaborative work has been ongoing with providers currently facing workforce shortages and gaps in rotas and work continues with NHSE and NHSI to support these as an LMS and mitigate against future impact and risks.

Maternity and Gynaecology

LMS Plan

- The C&M LMS plan was submitted on 31st October 2017 and feedback has been received from NHSE. Work is underway via a task and finish group within the C&M partnership to agree specific key trajectories and targets to reduce maternity and perinatal mortality and improve safety. The final deadline is 31st January and STP sign on 23rd January.
- Continuity of Carer –Information from providers has been collected and collated and work continues with BUMP. A number of providers have identified pilots which they will be

implementing. Information and progress will be reported via the EA to ensure identification of gaps, lessons learnt and sharing of good practice.

- LMS gynaecology, workforce subgroups have been arranged
- The Next LMS meeting will be held on 29th January 2018

Maternity Choice and Pioneer

- Personalised Maternity Care Budgets – following the initial launch of the PMCBs in Liverpool for the standard pathway. There will be a full roll out in January.
- A standardised PMCBs booklet has been agreed and training is currently taking place for midwifery teams across all trusts.
- A new pricing formula is being developed with Liverpool CCG, the Choice and Personalisation Team and NHS pricing to support the next phase of PMCBs which will include choice across providers.

Baby Box

- The Baby Box programme has been rolled out, with sessions, feedback and engagement
- Community engagement initiatives continue
- Proactive pathways with Runcorn libraries established to increase engagement
- A partnership has been agreed with all Libraries across C&M which enables families and our partners to access Library facilities free of charge.

Early Adopter Programme

- Pop-Up MLUs – The first Pop-Up MLU will be opened at Seacombe Children's Centre in January 2018 and services will be provided by a dedicated midwifery team from Wirral University Hospital Trust (already recruited and trained). The location of the site and the additional services provided within the centre are supported by the local authority, third sector and hospital trust will be ideal for the development of a Community Hub and this will be scoped out in the New Year.
- The Communications Lead is working with the Head of Midwifery at WUTH to develop a communication strategy for circulation to all GPs and providers.
- The second site will be at Widnes Urgent Care Centre and services will be provided by Bridgewater Midwifery Services. An implementation team will be working to get this operational and opened in the first quarter of 2018.
- A midwifery led guidelines manual is being developed for use by all FMLUs when they open and plans for joint procurement and staff training and development is underway.
- The Pop-Ups model will be evaluated by Edge Hill University Health research department.

Single Point of Access:

- The core service offers have been mapped from all 9 C&M providers through the Early Adopter Operational Delivery Group. This information needs to be standardised and work was underway with NHS Digital to digitise the information but this has now been halted by NHS Digital. This will be picked up in January with the team and in the meantime the information for the Single point of Access and PMCBs will be developed and accessed within the Improving Me website.

Collaboration

- Work continues with Comedy Trust on Perinatal Mental Health
- Continued working with Edge Hill University on evaluation.

- Further invitations to share learning and presentation at national conferences.
- Early Adopter highlight reports submitted and attendance at regional and national update meetings.
- Monthly meetings of Heads of Midwifery and Early Adopter Operational Delivery Group to gain input and share learning and ideas for new models of care.
- Continued work to agree baseline data for workforce and national standards.
- Progress on plans to deliver the agreed outputs for the Early Adopter programme.
- Exploring pricing model with national team and continued joint working on innovation and technology.
- Current working with Southport & Ormskirk Trust and local commissioners regarding obstetric rota cover and further service provision

Children and Young People (Paediatrics)

- The Paediatric Network Meeting took place on 27th November
- Working on development of pathways to reduce variance and increase collaboration – Current pathways from across the network collated and shared
- Primary Secondary Care Interface Sub Group has taken place and Paediatric/ Children and family centres of excellence discussed and new models being worked upon
- High/Low acuity care reviewed – clinicians remain in discussion.
- Quarterly meetings arranged for 2018
- EOI's have been sent out for a Lead Advanced Paediatric Nurse Practitioner (APNP) lead and a Lead Nurse.
- Student APNP's continue on programme, 18 to graduate in the summer, 32 currently in year 1 of training.
- Agreement to conduct a workforce review and an updated review of facing the future standards
- Collation of provider dashboards to explore the potential of a Cheshire and Merseyside dashboard for C&YP.

Innovation & Technology

A wide range of scoping and research has been underway to explore the most appropriate technology to support maternity, postnatal and early year's services in Cheshire and Merseyside.

A sub-group has been set up and met on 7th December, next meeting 17th January.

Work is underway to scope the implement of SYML to support electronic patient notes and e-red book. This has been adopted in Wales and approved by the Welsh Health Boards there. A number of demonstrations and sessions have been held with the HOMS and Warrington and Halton Hospital Trust. A further session took place on 21st December

The Improving Me programme will also adopt OCHRA as an APP based approval system and is implementing Lincus as a supportive, behavioural change APP to go alongside the Baby Box programme to help to support healthy lifestyles and emotional wellbeing and support.

Elemental Social Prescribing platform is also being piloted across Halton to improve access to heal and support from within the community in pregnancy and postnatally.

Tom Dawson - Lincus

Activities planned next period:

- Paediatric Network 12th January
- Interviews to take place for a APNP lead and a Lead Nurse on 30/01/18

- Creation of a model of care for Children and Families Centres of Excellence / Community Hubs, which aims to support and treat women and children.
- Continue APNP training
- Roll out the social prescribing platform and link to the baby box pathway
- Further community engagement events to be undertaken across the Cheshire and Merseyside area. E.g. Street stall in local town centre.
- Develop a Baby Box Buddies/peer support/ Baby Box women supporting Baby box women concept
- Intergenerational development - work to commence with U3A and retired groups to consider feasibility of developing support groups. Work will be undertaken to engage Local care homes to gather feedback and communication.
- Support the sustainability of Maternity Voices across the LMS.
- Update LMS plan with NHSE recommendations to include key trajectories and targets Development of option appraisal process and resubmit to NHSE
- Agree Women and Children's communication and engagement strategy with FYFV- Primary secondary care interface meeting.
- Launch of 'The Female Mind' Event in Bluecoat Gallery, Liverpool on 30th January 6-8pm.
- Vanguard Celebratory Event 2nd March 2018.

Risks

- Retention of staff
- Lack of data sharing agreement
- Moving to option development – project support
- “Feeding the beasts”
- Engagement
- Replicability and spread
- Politics
- Data Collection
- Managing expectations

Other areas of potential interest:

Approaches from national team and national organisations to do joint work with other regions and areas.