

NHS England Quarterly Report to Wirral Health and Wellbeing Board

November 2018

1. Purpose of this report

The aim of this report is to update Wirral Health and Wellbeing Board regarding the activities and responsibilities of NHS England. This report outlines the national and regional activities November 2018 to February 2019 together with specific updates on priorities of NHS England (Cheshire and Merseyside).

2. NHS England and NHS Improvement

2.1 Senior Leadership

As part of closer working arrangements between the two organisations, NHS England and NHS Improvement have announced a new joint senior leadership team - the NHS Executive Group. This will be led by Simon Stevens as the Chief Executive of NHS England, who will lead both organisations. A single, combined post of Chief Operating Officer covering both organisations will be created and advertised shortly. This role will report directly to Simon Stevens. The Chief Operating Officer will, for regulatory purposes, also be the identified Chief Executive of NHS Improvement. The seven Regional Directors, the National Director of Emergency and Elective Care and the National Director for Improvement will report directly to the new Chief Operating Officer.

Seven new Regional Directors have also been appointed and join the NHS Executive Group

The NHS Executive Group held its first meeting in January 2019, with the new national and regional directors expected to formally lead their integrated directorates by April 2019.

2.2 North West Regional Director for NHS England and NHS Improvement.

Bill McCarthy was announced as the North West Regional Director for NHS England and NHS Improvement in December 2018 and started in post on 1st February 2019.

Bill was previously Deputy Vice-Chancellor (Operations) and Honorary Professor of Health Policy at the University of Bradford and Chair of Bradford Teaching Hospital NHS Foundation Trust. In an earlier role he was the Government's principal policy adviser on health reforms and has served on various national bodies including the NHS Constitution Forum and the Health and Local Government Strategy Board. An economist by profession, he has held many senior public service appointments

including Director-General at the Department of Health, Chief Executive at City of York Council, Chief Executive of NHS Yorkshire and the Humber and, most recently, National Policy Director at NHS England. Bill was appointed a Non-Executive Director at Bradford Teaching Hospitals Foundation Trust on 1 November 2015, and Chair on 1 November 2016.

3. Strategy and planning

3.1 The NHS Long Term Plan

The NHS Long Term Plan was published in January 2019. This has been developed in response to the commitment made by the Government of more funding for the NHS for each of the next five years, with an average increase of 3.4% a year. In return, the NHS was asked to come together to develop a long-term plan for the service, detailing our ambitions for improvement over the next decade, and our plans to meet them over the five years of the funding settlement.

It was developed through working groups engaging with an extensive range of stakeholders to set out a range of specific ideas and ambitions for how the NHS can improve over the next decade, covering all three life stages:

- Making sure everyone gets the best start in life
- Delivering world-class care for major health problems
- Supporting people to age well

Table 1. What the NHS Long Term Plan will deliver for patients

Making sure everyone gets the best start in life
<ul style="list-style-type: none"> • reducing stillbirths and mother and child deaths during birth by 50% • ensuring most women can benefit from continuity of carer through and beyond their pregnancy, targeted towards those who will benefit most • providing extra support for expectant mothers at risk of premature birth • expanding support for perinatal mental health conditions • taking further action on childhood obesity • increasing funding for children and young people’s mental health • bringing down waiting times for autism assessments • providing the right care for children with a learning disability • delivering the best treatments available for children with cancer, including CAR-T and proton beam therapy.

Delivering world-class care for major health problems

- preventing 150,000 heart attacks, strokes and dementia cases
- providing education and exercise programmes to tens of thousands more patients with heart problems, preventing up to 14,000 premature deaths
- saving 55,000 more lives a year by diagnosing more cancers early
- investing in spotting and treating lung conditions early to prevent 80,000 stays in hospital
- spending at least £2.3bn more a year on mental health care
- helping 380,000 more people get therapy for depression and anxiety by 2023/24
- delivering community-based physical and mental care for 370,000 people with severe mental illness a year by 2023/24.

Supporting people to age well

- increasing funding for primary and community care by at least £4.5bn
- bringing together different professionals to coordinate care better
- helping more people to live independently at home for longer
- developing more rapid community response teams to prevent unnecessary hospital spells, and speed up discharges home.
- upgrading NHS staff support to people living in care homes.
- improving the recognition of carers and support they receive
- making further progress on care for people with dementia
- giving more people more say about the care they receive and where they receive it, particularly towards the end of their lives.

To ensure that the NHS can achieve these ambitious improvements for patients, the NHS Long Term Plan also sets out actions to overcome the challenges that the NHS faces, such as staff shortages and growing demand for services, by:

- a) Doing things differently
- b) Preventing illness and tackling health inequalities
- c) Backing our workforce
- d) Making better use of data and digital technology
- e) Getting the most out of taxpayers' investment in the NHS

The plan is available online at www.longtermplan.nhs.uk.

3.2 NHS X

The Secretary of State for Health and Social Care has announced a new joint unit between NHS England, NHS Improvement and the Department of Health and Social Care, NHS X will focus on technology, data, innovation and digital capability.

This new unit will bring together policy, strategic skills and expertise across these organisations to support the delivery of the technology vision launched in 2018 and the NHS Long Term Plan. It will be responsible for coordination and consistency, setting national policy, developing and agreeing clear standards for the use of

technology in the NHS. It will be the single point for accountability for national digital transformation programmes and have oversight of NHS Digital.

The design of this new unit is at an early stage and senior management have started conversations with staff who might be affected across all organisations. The unit will be multisite (Leeds and London) and the aim is to finalise how the unit will work by April with it being fully operational by the end of the next financial year.

The unit will be led by a new CEO, with dual accountability, who will report to the Secretary of State for Health and the Chief Executive of NHS England and NHS Improvement as well as the Permanent Secretary of DHSC.

3.3 The Operational Plan: Preparing for 2019/20 Operational Planning and Contracting

The full NHS Operational plan for 2019/20 was published in January 2019 alongside indicative funding allocations for CCGs for the next five years.

2019/20 is the foundation year which will see significant changes proposed to the architecture of the NHS, laying the groundwork for implementation of the Long Term Plan. For 2019/20, every NHS trust, NHS foundation trust and clinical commissioning group (CCG), will need to agree organisation-level operational plans which combine to form a coherent system-level operating plan. This will provide the start point for every Sustainability and Transformation Partnership (STP) and Integrated Care System (ICS) to develop five-year Long Term Plan implementation plans, covering the period to 2023/24.

NHS England and NHS Improvement will set a system control total for each STP/ICS which will be the sum of individual organisation control totals. All STPs/ICSs will have the opportunity to propose net-neutral changes, agreed by all parties, to organisation control totals ahead of the draft and final planning submissions. These proposals will be subject to approval by Regional Directors. This flexibility is intended to support service improvement and collective financial management.

The full guidance can be found at: <https://www.england.nhs.uk/publication/preparing-for-2019-20-operational-planning-and-contracting/>

Table 2: Timetable for 2019/20 Planning

Milestone	Date
Draft 2019/20 organisation operational plans	12 February 2019
Aggregate system 2019/20 operating plan, system operating plan overview and STP/ICS led contract / plan submissions	19 February 2019
Deadline for 2019/20 contract signature	21 March 2019
Final 2019/20 organisation operational plan submission	4 April 2019
Aggregated 2019/20 system operating plan, system operating plan overview and STP/ICS led contract / plan alignment submissions	11 April 2019

4. Delivery and Assurance

4.1 CCG Assurance: Improvement and Assessment Framework 2018/19

NHS England has a statutory duty to conduct an annual performance assessment of every CCG. The annual assessment is a judgement, reached by taking into account the CCG's performance across a range of indicators over the full year and balanced against the financial management and qualitative assessment of the leadership of the CCG.

CCGs are expected to focus on the strength and effectiveness of their system relationships, and using all the levers and incentives available to them, to make progress. The annual assessment considers how well CCGs, as individual organisations, have contributed to the performance of their local systems and to measurable improvement.

To aid transparency for the public, and CCG benchmarking against peers, NHS England presents both the overall ratings and the performance against individual indicators through a range of channels, including publication on 'MyNHS', part of the NHS website.

As part of the annual assessment CCGs submitted Quality of Leadership Self-Assessments in February 2019 which are currently being reviewed by NHS England (Cheshire and Merseyside), prior to submission regional moderation in April.

Year-End Assessment meetings between CCG and NHSE have been arranged to take place in May 2019. Outcomes will be made available via MyNHS in July/August 2019.

ENDS

Nicola Allen

Head of Medical, NHS England (Cheshire & Merseyside) & Lead for Service Change Assurance

4th March 2019