

JOINT STRATEGIC COMMISSIONING BOARD
Integrated Contract Management and Procurement across NHS
Wirral Clinical Commissioning Group and Wirral Council

Risk Please indicate	High N	Medium N	Low Y
Detail of Risk Description	No significant risk associated with this update except for the continual engagement / commitment across all relevant departments / functions.		

Engagement taken place	Y
Public involvement taken place	N
Equality Analysis/Impact Assessment completed	N
Quality Impact Assessment	N
Strategic Themes	
Working as One, Acting as One – we will work together with all partners for the benefit of the people of Wirral.	Y
Listening to the views of local people – we are committed to working with local people to shape the health and care in Wirral.	Y
Improving the health of local communities and people – Wirral has many diverse communities and needs. We recognise this diversity and will help people live healthier lives, wherever they live.	Y
Caring for local people in the longer term – we will focus on having high quality and safe services, with the best staff to support the future as well as the present.	Y
Getting the most out of what we have to spend – we will always seek to get the best value out of the money we receive.	Y

JOINT STRATEGIC COMMISSIONING BOARD

(Committee in Common)

Meeting Date:	12 November 2019
Report Title:	Integrated Contract Management and Procurement across NHS Wirral Clinical Commissioning Group and Wirral Council
Lead Officer:	Nesta Hawker, Director of Commissioning

INTRODUCTION / REPORT SUMMARY

This report is to give Wirral Health and Care Commissioning (WHCC) and its Joint Strategic Commissioning Board (JSCB) an update on integrated working across Commissioning, Contract Management and Procurement.

Both Wirral Borough Council (WBC) and NHS Wirral Clinical Commissioning Group (WCCG) are looking at how its respective arrangements can be streamlined to reduce duplication and in the longer-term potential to reduce costs.

A number of work streams have been identified, below is a brief summary of each along with their respective current status:

- Integrated Contract Management Meetings
 - WBC and WCCG now hold joint Contract Performance Meetings with the following:
 - Wirral Community Health and Care NHS Foundation Trust
 - Cheshire and Wirral Partnership NHS Foundation Trust
 - WHCC is in the early stages in agreeing a common approach to Contract Management across WBC and WCCG
- Integrated approach to Procurement
 - WBC and WCCG are developing an 'Integrated Commissioning and Procurement Protocol'

Underpinning the above is the development of a single, web based, platform for the whole Commissioning, Procurement and Contract Management process; this will be achieved using the proactis 'Chest' database / portal. This should be fully operational in quarter 4 2019/20.

RECOMMENDATIONS

- To acknowledge the progress around integration of this work area to date.
- Recognition that at this stage full integration is not possible due to the differing legislative and governance arrangements between Local Government and the NHS.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 This report is not seeking any decision just acknowledgement of the approach to integrated working across the three work areas:-
- Integrated contract management meetings
 - Integrated approach to procurement
 - Common approach to contract management.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 No other options have been considered at this stage. It is expected that, especially around the integrated Contract Management Meeting approach, any likelihood of either party having Performance / Quality issues with a provider that by having a joint approach to resolution will be agreed and knowing each other's concerns will result in a reduction in similar issues and improved outcomes.

3.0 BACKGROUND INFORMATION

- 3.1 In support of Section 75, work has been on-going around closer working across the various teams within WBC and WCCG with a view of becoming more productive and reducing the potential service issues with the same provider. This has been a gradual process during 2019/20, the current expectations is that this will continue into 2020/21. Each team has respected each other's legal obligations and different approaches with a desire to improve the service provided as well as reduce duplication and potentially reduce resource costs.

4.0 FINANCIAL IMPLICATIONS

- 4.1 There is currently no direct financial implications, the biggest saving will be in resource costs in terms of time saved and reduced duplication.

5.0 LEGAL IMPLICATIONS

- 5.1 None, as long as it is made clear at the outset whose governance arrangements will be followed.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

- 6.1 At this stage it is not expected that this integrated working will have any effect on resources or assets, although this might change over time as and when legislation changes especially with NHS Procurement rules and regulations.

7.0 RELEVANT RISKS

- 7.1 Both WBC and WCCG have distinctively different procurement regulations as well as Standard Financial Instructions (SFIs), in addition both organisations have different governance arrangements. To this effect there is a potential risk that either party arrangements might delay or stifle required progress. It has been agreed that at the outset of any new piece of work / development that both parties agree what processes will be followed.

8.0 ENGAGEMENT/CONSULTATION

- 8.1 Both WBC and WCCG teams have met to discuss how this integration will work and what steps need to take place that ensures all are aware of expectations.
- 8.2 No formal consultation is expected at this stage, if this becomes a requirement then both WBC and WCCG Human Resource functions' will be engaged to ensure that we comply with relevant employment legislation.
- 8.3 A report, similar to this report, was submitted to WHCC's Executive Management Team (EMT) on 4 September 2019. Further updates / briefing will be made available to JSCB six monthly or as required dependants on progress or significant issues arising.

9.0 EQUALITY IMPLICATIONS

- 9.1 No implications have been identified as it is not anticipated that the integration of commissioning functions will have an impact on equality. Commissioning decisions will continue to require equality impact assessments to be completed.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

- 10.1 The recommendations contained within this report are expected to have no impact on emissions of CO2.

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APPENDICES

None.

BACKGROUND PAPERS

None.

HISTORY

Meeting	Date
WHCC EMT	4 September 2019