



POLICY AND RESOURCES COMMITTEE

Wednesday, 17 February 2021

REPORT TITLE:	CAPITAL PROGRAMME 2021-26
REPORT OF:	DIRECTOR OF RESOURCES

REPORT SUMMARY

This report provides Committee with the draft Capital Programme 2021/26 for consideration and referral to Council for approval. It also includes information regarding the revenue implications of this Programme and an update on the latest forecast for capital receipts.

The 2021/26 Capital Programme represents a combination of schemes originally approved as part of the 2020/25 Programme, updated through the Capital Monitoring reports in 2020/21 and new bids for inclusion as detailed in this report.

This matter affects all Wards within the Borough.

The decisions in this report are key decisions.

RECOMMENDATION/S

The Policy & Resources Committee are requested to: -

1. recommend to Council the approval of the new bids as detailed in Appendix 2 to this report requiring £12.133 million borrowing for inclusion in the Capital Programme.
2. recommend to Council the approval of any new bids supported by grant funding do not commence until written confirmation has been received from the granting authority.
3. recommend to Council the approval of the Capital Programme 2021/26 (as detailed in Appendix 3 to this report).
4. recommend to Council the approval that progress on delivering the Capital Programme will be presented in accordance within the agreed Capital Monitoring arrangements.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 The purpose of the Capital Programme is to transform the way it operates in the medium to long term by taking opportunities from investment in digitalisation, assistive technology and a modern and efficient asset portfolio. This will enable the Council to prioritise and effectively deliver capital investment that contributes to the achievement of Council objectives.
- 1.2 Links to the revenue budget ensure that revenue funding is provided to meet the financing costs, and any running costs, as a result of the Capital Programme investment.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 For a scheme to be included in the Capital Programme it must be supported by a Business Case which includes consideration of alternative options and has been reviewed by the Capital and Asset Group (CAG) and for further consideration by the Investment & Change Board (ICB).

3.0 BACKGROUND INFORMATION

CAPITAL STRATEGY

- 3.1 The Capital Strategy is a key document that sets out the Council's medium to long term ambition. As the Medium-Term Financial Strategy sets out the plans for revenue, the capital strategy describes the strategic plan for economic growth, digitalisation and the use of assets and how these will support the Council to achieve its objectives.
- 3.2 An extensive and long-term capital programme is the key to prevention, better run services and a reduced revenue commitment over time. Significant investment in assets will enable those assets to be used more efficiently and effectively and where there is a need, to generate a revenue return to support the revenue budget.
- 3.3 The way the Council transacts with staff, residents and business has changed and will continue to do so at pace over coming years. The use of I.T presents an opportunity for staff to work in different ways and from anywhere to be able to reach-out to customers when it is convenient for them. Not all our customers are able to transact with the Council during normal business hours but investing in technology to enable them to do this whenever suits them provides for a more enhanced customer journey and to transact with the Council only once, to a satisfactory conclusion.
- 3.4 We are currently in the process of compiling our Digital Strategy. This will map the digital interaction within and outside the Council and provide a roadmap as to the Council's digital ambition over the medium to long term. The strategy

will provide a tool for the removal of human intervention as much as possible to ensure our systems and processes are fit for purpose into the future. A significant element of this is our critical business systems replacement which will see our internal systems for finance, HR, Procurement, Payroll etc replaced with a smarter integrated Enterprise Resource Planning (ERP) system.

- 3.5 Capital planning is one of the main drivers in future cost avoidance. With a population with more complex needs there is an opportunity to explore how we can support people to remain independent at an earlier stage and for longer with smart technology. By using insight and intelligence we can predict with more certainty where capital funding can be targeted to support those to support themselves. By investing early on in things like smart homes this will not only see a reduction in reactive revenue costs in future years but will provide an opportunity for people to remain independent for longer.
- 3.6 Over the term of the last Capital Strategy there has been significant investment in regeneration to support economic growth. The strategic acquisitions programme has enabled the Council to acquire key sites in the Borough to support the longer-term ambition for economic growth and housing. Capital funding is a key deliverable to regenerating the borough over the next decade. The Council's partnership with Wirral Growth Company will see significant investment right across the borough that will enable revenue income to be received that will replace lost grant funding and enable vital services to continue to be provided. As developments start to take shape, further income will be realised from new homes and new businesses in council tax and business rates which in turn will be re-invested to grow the local economy. Capital funding is the catalyst to making this happen.
- 3.7 The Capital Strategy does not stand alone. It is intrinsically linked to a suite of other documents which together will enable the achievement of the Council's long-term strategic ambition. These are:
- The Strategic Asset Management Plan which sets out how the council and its partners will make the best use of its buildings and land in the future. This will be linked to future property purchase or consideration.
 - The Economic Growth Strategy sets out the ambition for growing a strong economy in the Borough in conjunction with support from the Liverpool City Region. The current strategy is being updated.
 - The Treasury Management Strategy which is concerned with keeping sufficient but not excessive cash available to meet the Council's spending needs, while managing the risks involved.
 - The Commercial Strategy means ensuring that everything we do inside and outside the Council is done with a commercial mindset that will ensure we either generate a financial return or can demonstrate value for money in all activities.

- The Medium-Term Financial Strategy in supporting the Council to remain financial sustainable by investing in cost saving and income generating projects to avoid high-cost reactive activity in future years

CAPITAL AND ASSETS GROUP (CAG)

3.8 The role of the CAG is to improve the co-ordination and management of the Capital Programme with its remit extended to include the Council's asset portfolio. The Group includes representatives from various Directorates and the Terms of Reference include:

- Develop, monitor and keep under review the Council's capital investment appraisal system.
- To assess, recommend, acceptance or rejection of capital bids in accordance with the above appraisal system.
- Ensure that all bids for capital funding are aligned to Wirral Council strategies and the Wirral 2025 Plan.

INVESTMENT AND CHANGE BOARD (ICB)

3.9 The role of the ICB is to ensure alignment of investments against corporate priorities giving due consideration to risk. Amongst its responsibilities is the development, monitoring and review of the capital investment appraisal system, providing guidance when bids are submitted.

CAPITAL PROGRAMME

3.10 The Capital Programme details the schemes being undertaken over the medium term which help the Council achieve its objectives. It is aligned to the Wirral Plan and Medium-Term Financial Strategy. It is reviewed, updated and considered by Council each year as part of the annual budget setting process.

3.11 Government announcements may include grant support for specific themes, but other investment is based upon affordability. Additional grant funding may be announced during the year. The inclusion of any schemes funded from new grant notifications will be reported through the capital monitoring process.

3.12 The Autumn Statement 2015 introduced additional funding flexibility. Capital receipts generated between 1 April 2016 and 31 March 2022 can be used to fund Transformation Programmes. It is assumed that new bids requiring Council funding will be financed from borrowing, enabling capital receipts to be used in funding further transformation projects which have a benefit to the revenue budget.

NEW SUBMISSIONS

3.13 Each scheme should be supported by a business case which enables an assessment to be undertaken to ensure that it is either targeted to Council priority areas or fulfils statutory obligations. Individual bids have been scrutinised by the CAG, with suitable bids progressed to the ICB for review.

Schemes that are deemed suitable for progression are then sent on to Policy & Resources Committee before Council for full formal approval as per the requirements of the Council constitution.

- 3.14 Capital bids can be submitted throughout the financial year for consideration, rather than just having one fixed programme at the start of the year. This enables to Council to better react to changing service requirements or incidents as they occur. Likewise, this flexibility in bid submissions allows for the possibility of new bids or supplementary bids, should the resource requirements of an existing bid change after inception. There may also be new opportunities for the Council to bid for external resource e.g. grants that become apparent during the year and the Council needs to be able to react to such potential.
- 3.15 As a consequence of adopting this flexible approach to allowing and assessing bids, the Capital Programme will evolve further as the financial year progresses. This will include new schemes that require funding in the current year as well as potentially funding in future years, along with schemes that then may require re-profiling in terms of their projected expenditure and timing.
- 3.16 The new capital submissions are included within Appendix 1 to this report.

2021/26 CAPITAL PROGRAMME

- 3.17 In forecasting a 5-year Programme it is recognised that there are many variables and factors that will impact on future requirements. The Programme will be subject to regular review to ensure the most effective use of resources whilst providing the opportunity to update agreed schemes, bring forward deferred schemes as necessary and add any new schemes which will arise as new funding is identified and delivery plans are developed along with Council partners.
- 3.18 The 2021/26 Capital Programme represents a combination of:
 - a) Schemes approved as part of the 2020/21 Programme and updated through the Capital Monitoring reports in 2020/21. The table below reflects the Quarter 3 position 2020/21.

Table 1: Capital Programme (per Quarter 3 Monitoring Report)

Analysis of Capital Programme	2020/21	2021/22	2022/23	2023/24
	£'000	£'000	£'000	£'000
Adult Care & Health	991	5,715	2,467	-
Children, Families & Education	3,614	8,091	3,699	2,500
Cost Cutting Initiatives	17,470	10,680	-	-
Neighbourhoods	34,304	8,299	1,857	34
Regeneration & Place	26,871	40,952	24,391	7,578
Resources	2,754	4,600		
Total Expenditure	86,004	78,337	32,414	10,112
Financing				
Borrowing	52,890	39,651	23,827	344
Capital Receipts	1,200	10,680	-	-
Grants	31,814	27,985	8,587	9,768
Revenue/Reserve Contribution	-	21	-	-
Business Rates (Ring Fenced)	100	-	-	-
Total Financing	86,004	78,337	32,414	10,112

- b) New bids for consideration at this meeting. The emphasis has been to ensure that the bids support the delivery of the Wirral Plan 2025 and the priorities within the 5 themes. Appendix 1 to this report provides a brief description of each scheme. Appendix 2 to this report provides details of the borrowing requirement and revenue implications of funding each scheme.

Table 2: New bids for inclusion in the Programme

Service Area	2021/22	2022/23	2023/24	2024/25	2025/26
	£000	£000	£000	£000	£000
Neighbourhoods	514	-	-	-	-
Regeneration & Place	4,996	2,010	4,613	-	-
Total	5,510	2,010	4,613	-	-

Note – there are fewer bids to be considered at this meeting compared to in previous years as the bid submission process has been amended to allow bid submission throughout the year, rather than at one deadline for inclusion in this programme setting report. See 3.20 – 3.21 above. A number of new bids are seeking Council approval via the Quarter 3 2020/21 Capital Monitoring report. This would allow works on successful bids to commence in 2020/21 rather than having to wait for 2021/22.

- 3.19 The proposed Capital Programme combines Tables 1 and 2 together with an estimate for continued grant to be received for Schools Modernisation of £2.5 million through to 2025/26. Included in the estimate of 2023/24 is the potential for a food waste scheme, although at this time this scheme is deferred pending

a full review, once complete full details will be presented for approval. The detail of the programme can be found in Appendix 3 to this report.

Table 3: Proposed Capital Programme 2021/26

Analysis of Capital Programme	2021/22	2022/23	2023/24	2024/25	2025/26
	£000	£000	£000	£000	£000
Adult Care & Health	5,715	2,467	-	-	-
Children, Families & Education	8,091	3,699	2,500	2,500	2,500
Cost Cutting Initiatives	10,680	-	-	-	-
Neighbourhoods	8,813	1,857	3,234	-	-
Regeneration & Place	45,948	26,401	12,191	310	-
Resources	4,600	-	-	-	-
Total Expenditure	83,847	34,424	17,925	2,810	2,500
Financing					
Borrowing	55,841	25,837	8,157	310	-
Capital Receipts	-	-	-	-	-
Grants	27,985	8,587	9,768	2,500	2,500
Revenue/Reserve Contributions	21	-	-	-	-
Business Rates (Ring Fenced)	-	-	-	-	-
Total Financing	83,847	34,424	17,925	2,810	2,500

CAPITAL RECEIPTS

- 3.20 Capital receipts at 1 April 2020 were £0.51 million. Table 4 assumes the proposed spend in Table 3 is agreed. Longer term projections can be updated as and when more information becomes available e.g. the interaction with the Property Company.
- 3.21 Additional flexibilities regarding the use of receipts were confirmed following the Chancellor's Autumn Statement 2015. Receipts generated between 1 April 2016 and 31 March 2022 can be used to fund agreed Transformation Programmes.
- 3.22 The Council's asset portfolio is constantly under review in order to highlight those assets that Members may wish to consider for disposal, a critical decision given that funding for any Transformation Programmes are reliant upon the generation of capital receipts.

Table 4: Projected Capital Receipts position

	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	£000	£000	£000	£000	£000	£000
Opening Capital Receipts Reserve	513	163	563	6,763	6,763	6,763
Cash Received to date	1,200	0	0	0	0	0
Anticipated receipts	0	400	6,200	0	0	0
Required to fund Transformational schemes & EVR	(1,550)	0	0	0	0	0
Required to fund capital programme	0	0	0	0	0	0
Closing Balance	163	563	6,763	6,763	6,763	6,763

Receipts, and their utilisation, for 2021/22 onward are still to be determined.

4.0 FINANCIAL IMPLICATIONS

- 4.1 The proposed 2021/26 Capital Programme is a combination of the currently approved Capital Programme, new bids and estimated Children’s grant. As the Programme stands this will require up to £90.1 million unsupported borrowing from 2021/22 to 2025/26.
- 4.2 The revenue borrowing costs associated with any re-profiled schemes had already been included in the 2020/21 and subsequent revenue budgets and therefore do not represent an additional requirement.
- 4.3 The expenditure and funding of the Capital Programme are linked to Treasury Management. With the low interest available for investments the policy of temporary borrowing from positive internal cash flows has been continued. This policy, and the re-profiling of the Programme, defers the need for external borrowing delivering in-year savings but is not sustainable in the medium term. Where advantageous short-term borrowing will be used to fund the programme.
- 4.4 The revenue impact of the additional borrowing required to fund all the new bids, including those that it is proposed to defer, is:

Table 5: Additional financing costs to fund new bids

	2021/22	2022/23	2023/24	2024/25	2025/26
	£000	£000	£000	£000	£000
Additional revenue cost	110	227	342	391	395

- 4.5 It is estimated that these costs will peak in 2041/42 at £0.444 million reflecting the fact that the principal repayment associated with debt (the Minimum

Revenue Provision) increases over the expected life of the asset funded from borrowing.

- 4.6 These projections might change during the year and the Programme and related Prudential Indicators will be updated accordingly.

5.0 LEGAL IMPLICATIONS

- 5.1 There are no legal issues arising directly from this report, should any such issues arise during an individual scheme, then these matters will be addressed.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

- 6.1 The Programme is about investment into the Council assets so does include schemes relating to IT and assets.

7.0 RELEVANT RISKS

- 7.1 The Programme will not be delivered as projected. This could see individual schemes progressing ahead of, or being behind, the projected timetable. The regular monitoring and reporting of the Programme allows action to be taken to manage the financial position.

- 7.2 Capital receipts are below the level estimated. Regular reporting to CAG on progress of asset disposals allows the Capital Programme to be reviewed should this eventuality arise.

- 7.3 Interest rates increase to a level greater than budgeted for. Regular monitoring of economic forecasts should assist in determining the best time to borrow to fund the Programme

8.0 ENGAGEMENT/CONSULTATION

- 8.1 There has been no specific consultation with regards to this report. In terms of the delivery of schemes consultation will take place as part of the scheme development and implementation.

9.0 EQUALITY IMPLICATIONS

- 9.1 There are none arising directly from this report as they will be identified as each scheme is progressed. Individual schemes within the Programme will have a direct impact upon groups for example the Aids and Adaptations investment within Regeneration.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

- 10.1 Capital bids are welcomed that support the Council's Climate Emergency Plan that was compiled following the declaration of a Climate Emergency by the Council in May 2019. Within the Capital programme there are elements within

the projects that positively contribute to environmental issues such as 'The Tree Strategy' and 'The Urban Tree Challenge'.

REPORT AUTHOR: Gary Mitchell
Senior Finance Business Partner
telephone: 0151 666 3418
email: garymitchell@wirral.gov.uk

APPENDICES

Appendix 1 – Capital Bids for the 2021/22 Capital Programme

Appendix 2 – Financial Summary of Capital Bids

Appendix 3 – Proposed Capital Programme 2021/22 to 2025/26.

BACKGROUND PAPERS

The CIPFA Prudential Code for Capital Finance in Local Authorities (2017 Edition)

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Cabinet - Capital Programme 2020/25	17 February 2020
Council – Capital Programme 2020/25	2 March 2020
Cabinet / Committee / Council - Capital Monitoring 2020/21	Quarterly reports

APPENDIX 1

Capital Bids for the 2021/22 Capital Programme

Modernisation of CCTV System (Funding required £0.170m)

This bid proposes an 'Invest to Save' opportunity for Wirral Council by modernising the Council's public realm CCTV Systems. This includes an upgrade of the Wirral's CCTV, replacing servers and infrastructure. This will result in longer-term savings due to reduced rental costs, significantly minimising the risk of costly maintenance to ageing systems and provide the potential to generate income from a 'state of the art' Emergency Control Room.

It is proposed that savings of £0.045m pa generated will support the financing cost of £0.021m pa.

Arrowe Park Sports Village Redevelopment (Funding required £0.015m)

This proposal seeks to re-purpose capital money already committed to the 'future of golf' programme to undertake a feasibility exercise for a redevelopment of Arrowe Park into multi-use 'sports village'. Repurposing of funding from capital programme. Budget proposal for Council to cease providing golf service. Feasibility will look at more than just golf, a sports village, more income generation options.

Inclusion of this bid into the Capital programme is subject to the outcome of the recommendation to Full Council by Policy and Resources Committee on the 2021/22 budget

Wirral Country Park Car Park Resurfacing (Funding required £0.210m)

Provision of all-weather car parking bays at Thurstaston Wirral Country Park. The existing grass car park is unable to cater for the existing demand at Wirral Country Park. It is proposed that future income could fund the finance cost, this is dependent upon the outcome of the Parking Strategy in relation to charging at Country Parks.

It is proposed that additional income generated will support the financing cost of £0.015m pa.

Moreton Youth Club & Library (Funding required £1.000m)

Following the conclusion of a detailed options report, that was subject of consultation with Members, a youth offer is best provided at the Moreton Library site. This would be achieved by extending the existing building and remodelling the interior to provide a flexible space that could be open for longer hours to accommodate both uses as well as the ancillary uses within the current library of the One Stop Shop and community Police office. The total capital cost is £1.000 million. £0.500 million is to be potentially funded from the capital receipt from the sale of the adjoining site subject to contract and planning. Approval to use any receipt will need to be granted from the Director of Resources once details of the potential capital receipt become clearer.

Castleway & Leasowe Early Years (Capital cost £1.200m)

This proposal will reduce surplus school places, release land for housing development, allow relocation of Castleway Primary School to the Leasowe Early Years site and provide significant budget savings to the school. The total capital cost is £1.2m. £0.050m will be funded from approved capital school place planning. A further capital receipt of £1.000m is forecast subject to Department for Education approval. In the interim capital borrowing will be required until the receipt is realised.

Birkenhead Regeneration Delivery Fund (Funding required £3.950m)

This proposal is seeking capital funding to progress core projects in the Birkenhead regeneration programme, particularly those where demonstrable progress will be needed as evidence of the Council's ability to deliver the brownfield first approach in the Local Plan. Evidence of delivery will come under scrutiny at the Local Plan Examination in Public which could take place from Autumn 2021 onwards. It will help to deliver the grants which are being secured such as Future High Street Fund.

Office Quarter Building Fit-Out (Funding required £5.469m)

The Birkenhead Commercial District Office Quarter project. In November 2018 Members approved the Business Case for this project on the basis that the future fit-out costs, known as CAT B, of building A1 would be borne by the Council on the basis that the capital costs needed for the works would be off-set by the many economic and service benefits it would deliver to the Authority including reducing down the number of old, costly, sub-standard buildings that the Council currently operates from across the borough.

Wirral Way Widening (Funding required £0.134m)

The Wirral Way is a popular attraction and due to Covid restrictions, complaints have been received that there is insufficient room to abide by the 2m rule. The funding is required to widen sections of the Wirral Way and improve park entrances.

APPENDIX 2

Financial Summary of Capital Bids

Description	Borrowing Required £000	Revenue Cost 2021/22 £000	Revenue Cost 2022/23 £000	Revenue Cost 2023/24 £000	Revenue Cost 2024/25 £000	Revenue Cost 2025/26 £000
Modernisation of CCTV System	170	3	19	19	20	20
Wirral Country Park Car Park Surfacing	210	4	13	13	13	13
Moreton Youth Club & Library	1,000	20	30	30	31	31
Castleway & Leasowe Early Years	1,200	24	36	36	37	37
Birkenhead Regeneration Delivery Fund	3,950	52	105	120	121	122
Office Quarter Building Fit-Out	5,469	4	19	119	164	167
Wirral Way Widening	134	3	5	5	5	5
Total	12,133	110	227	342	391	395

The estimated revenue costs factor in both the repayment of capital, via the Minimum Revenue Provision and the estimated interest cost associated with the borrowing required.

Revenue costs will increase year on year due to the nature of the Minimum Revenue Repayment (MRP) repayment calculation, which is based on an annuity repayment profile.

APPENDIX 3

Proposed Capital Programme 2021/22 to 2025/26

In Summary:

Analysis of Capital Programme	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Adult Care & Health	5,715	2,467	-	-	-
Children, Families & Education	8,091	3,699	2,500	2,500	2,500
Cost Cutting Initiatives	10,680	-	-	-	-
Neighbourhoods	8,813	1,857	3,234	-	-
Regeneration & Place	45,948	26,401	12,191	310	-
Resources	4,600	-	-	-	-
Total Expenditure	83,847	34,424	17,925	2,810	2,500
Financing					
Borrowing	55,841	25,837	8,157	310	-
Capital Receipts	-	-	-	-	-
Grants	27,985	8,587	9,768	2,500	2,500
Revenue/Reserve Contributions	21	-	-	-	-
Business Rates (Ring Fenced)	-	-	-	-	-
Total Financing	83,847	34,424	17,925	2,810	2,500

In Detail:

	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Adult Care and Health					
Citizen and Provider Portal/Integrated I.T.	60				
Community Intermediate Care	500				
Extra Care Housing	2,764	2,467			
Telecare & Telehealth Ecosystem	2,391				
Total Adult Care and Health	5,715	2,467	0	0	0
Children, Families & Education					
Children's System Development	182	403			
School Remodelling and Additional Classrooms	523				
Special Educational Needs and Disability		796			
Basic Needs	1,385				
Condition/Modernisation	6,001	2,500	2,500	2,500	2,500
Total Children, Families & Education	8,091	3,699	2,500	2,500	2,500
Cross Cutting Initiatives					
Capitalisation of Salaries					
MHCLG Capitalisation Directive	10,680				
Transformational Capitalisation					
Total Cross Cutting Initiatives	10,680	0	0	0	0

	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Neighbourhoods					
Aids to navigation	40				
Bridges-Network rail	150				
Bridges-Lingham Lane Bridge	350				
Quick Win Levy 16-17	25				
Connecting Wirral Waters: Detailed Design	305				
Coronation Park Sustainable Drainage	162				
Modernisation of CCTV System	170				
Moreton Sandbrook Drainage	430				
New cycle infrastructure -Year 2	800				
Street Lighting	2,000				
TAG Bus Case-Wirral Waters outline	338				
TAG Bus Case-A41 Corridor North	265				
West Kirby Flood alleviation	571				
Allotment Sites Expansion	127				
Beach Cleaning - Replacement of equipment	122				
Cemetery Extension & Improvements (Frankby)	153				
Parks Machinery	1,383	1,300			
Parks Vehicles	571	500			
Play Area Improvements	451				
Tree Strategy	56	57	34		

	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Neighbourhoods (continued)					
Wirral Country Park Car Park Surfacing	210				
Wirral Way Widening	134				
Food Waste Scheme (deferred until further notice)			3,200		
Total Neighbourhoods	8,813	1,857	3,234	0	0
Regeneration & Place					
65 The Village	124				
Arrowe Country Park - New Machine Shed & Wash Bay	180				
Arrowe Country Park Depot: Re-Surfacing, Material Bays & Electronic Entrance Barrier	40				
Bebington Oval Facility Upgrade	666				
Birkenhead Park Event Infrastructure	164				
Castleway & Leasowe Early Years	1,200				
Concerto Asset Management System	24				
Eastham Library	40				
Energy efficient buildings	1,000				
Floral Pavilion	175				
Health & Safety - Condition Surveys	4,200	5,000			
Heswall Day Centre (part only)	127				
Hoylake Golf works depot demolish and replace	104				
Leasowe Leisure Centre/Evolutions	1885				
Leisure Health & Safety Compliance	859				

	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Regeneration & Place (continued)					
Lever Sports Pavilion	80				
Moreton Youth Club & Library	1,000				
New Ferry Rangers Community Clubhouse	650				
Parks and Countryside Accessibility	446				
Pool Covers	50				
Seacombe Library	66				
Soft Play Areas Leisure Centres	410				
Wallasey Library	175				
West Kirby Concourse/Guinea Gap Reception upgrade / improve	351				
Wirral Tennis Centre - Facility Upgrade	772				
Aids, Adaptations and Disabled Facility Grants	5,862				
Clearance	150				
Empty Property Grant Scheme	420	310	310	310	
Birkenhead Regeneration Framework	171	85			
Birkenhead Regeneration Delivery Fund	2,600	1,350			
Office Quarter Building Fit-Out	196	660	4,613		
Community Bank	2,250	2,250			
Eureka	100				
Future High Streets - Birkenhead	11,872	5,291	7,268		
Housing Infrastructure Fund (Enabling Infrastructure)	68				

	2021/22	2022/23	2023/24	2024/25	2025/26
	£'000	£'000	£'000	£'000	£'000
Regeneration & Place (continued)					
Investment in properties	2,600				
New Ferry Regeneration Strategic Acquisitions	780				
Town Centre scheme - Liscard	241				
Town Centre scheme - New Ferry	150				
Wirral Waters Investment Fund	3,700				
Total Regeneration & Place	45,948	26,401	12,191	310	0
Resources					
Customer Experience Improvements Project	1,000				
ERP	3,600				
Total Resources	4,600	0	0	0	0
Total Programme	83,847	34,424	14,725	2,810	2,500
