



HEALTH AND WELLBEING BOARD
2nd NOVEMBER 2022

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| REPORT TITLE: | WIRRAL PLACE UPDATE REPORT |
| REPORT OF: | PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE |

REPORT SUMMARY

The purpose of this report is to update the Health and Wellbeing Board on the development of Wirral as a “place” within the Integrated Care System (ICS) and of the working arrangements of NHS Cheshire and Merseyside in the borough.

This report affects all wards and is for information.

RECOMMENDATION/S

The Health and Wellbeing Board is recommended to:

1. note this report and receive similar updates at future meetings.
2. Endorse that the Place Director co-ordinates the submission of the Cheshire and Merseyside Health and Care Partnership Strategy in consultation with the Director of Public Health, and that the submission be based upon the information contained in the Wirral Health and Wellbeing Strategy 2022-2027 and Outcomes Framework.
3. consider the Cheshire and Merseyside Health and Care Partnership Strategy at a future meeting.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 It is important to ensure that the Health and Wellbeing Board is engaged in the development of the Integrated Care System (ICS), the impact on Wirral as a place and the work of NHS Cheshire and Merseyside (also referred to as the Integrated Care Board (ICB)) in the borough. Regular briefings will continue to be provided to keep members of the Board informed of progress.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 The arrangements to establish ICSs and ICBs are statutory under the provisions of the Health and Social Care Act 2022, there are no other options pertaining to how ICSs will be constituted and governed.
- 2.2 The Place Director reports to many forums in the borough. This report has historically been received by the Health and Wellbeing Board as this Board provides strategic oversight of all matters pertaining to the health and wellbeing of the borough, including activities in the health and care sector. The Place Based Partnership Board will receive more detailed reports pertaining to health and care strategy and delivery.
- 2.3 The creation of a new Integrated Care Partnership Strategy was considered but was discounted given the short delivery timescales, which would not have allowed for meaningful engagement or for the production of a comprehensive document. The option to utilise existing strategic documents was therefore the most efficacious.

3.0 BACKGROUND INFORMATION

3.1 NHS Cheshire and Merseyside

- 3.1.1 Under the Health and Care Act 2022, NHS Cheshire and Merseyside is responsible for implementing the overall NHS strategy in Cheshire and Merseyside, assigning resources, securing assurance, and ensuring partners that the right activities are focused on securing the best outcomes for our communities.
- 3.1.2 NHS Cheshire and Merseyside Board meetings are meetings in public and are held monthly, the meeting venues move around Cheshire and Merseyside. Wirral will be hosting this meeting on 26th January 2023, probably in the Floral Pavilion. Details of previous Board meetings can be found at [Meeting and event archive - NHS Cheshire and Merseyside](#) and notice of forthcoming meetings can be found at [Upcoming meetings and events - NHS Cheshire and Merseyside](#).

3.2 Wirral Place Based Partnership Board

- 3.2.1 NHS Cheshire and Merseyside is working with each of the nine places in the Cheshire and Merseyside Integrated Care System (ICS) to establish robust governance and assurance mechanisms through strong partnership arrangements. The Wirral Place Based Partnership Board (WPBPB) is the forum where NHS Cheshire and Merseyside will conduct business pertaining to the Borough

transparently in the public domain and in collaboration with system partners. These arrangements will also support further delegation of decision making and resources to each borough.

3.2.2 The WPBPB was due to meet for the first time on 14th September 2022. The meeting was cancelled due to death of Her Majesty Queen Elizabeth II, to reflect the mourning period that the nation was in at that time. The WPBPB is now scheduled to meet on 13th October 2022. The papers and agenda are available at [Agenda for Wirral Place Based Partnership Board on Thursday, 13th October 2022, 10.00 a.m. | Wirral Council.](#)

3.3 Integrated Care Partnership Strategy and Five-Year Joint Plan

3.3.1 Under the Health and Care Act 2022, Integrated Care Partnerships (ICPs) operate as statutory committees consisting of health and care partners from across an ICS, including voluntary, community, faith, and social enterprise (VCFSE) organisations. The ICP for our ICS is known as the Cheshire and Merseyside Health and Care Partnership (C&M HCP). It provides a forum for NHS leaders and local authorities to come together, as equal partners, alongside key stakeholders from across Cheshire and Merseyside. A key role of the partnership is to assess the health, public health and social care needs of Cheshire and Merseyside and to produce a strategy to address them – thereby helping to improve people’s health and care outcomes and experiences.

3.3.2 On 29th July 2022 the Department of Health and Social care issued statutory guidance that requires each ICP to produce and publish an ICP Strategy by December 2022. There will also be a requirement to publish a “five-year joint forward plan” by April 2023. This means that the Cheshire and Merseyside Health and Care Partnership would need to sign off the strategy in December 2022 and the five-year joint forward plan in February 2023.

3.3.3 The guidance recognises that ICPs and ICBs are still just developing and that both the strategy and five-year joint forward plan will evolve as further intelligence becomes available. It is therefore likely that there will be further updates to this guidance and a requirement to regularly refresh and update the strategy and five-year joint forward plan so that they are “live” documents.

3.3.4 The Strategy will be built from local Place plans but will focus on areas where work can take place across the whole of Cheshire and Merseyside or across more than one borough. The guidance outlines the need for the Strategy to consider the following areas:

- Personalised care
- Addressing disparities in health and social care
- Population health and prevention
- Health protection
- Babies, children, young people and their families, and healthy ageing
- Workforce
- Research and innovation
- Health-related services
- Data and information sharing

It is also anticipated that there will be sections on climate change and sustainability, anchor institutions and social value, quality improvement, and finance, capital, and estates.

- 3.3.5 The C&M HCP have agreed that the December strategy publication should be developed from existing documents and that each Place should contribute to it with their local plans. Each Place is therefore being asked to develop short (3-4 page) summaries of their local plan using the life course approach, standard metrics (for example Marmot beacon indicators) and free text sections to describe key actions and deliverables.
- 3.3.6 The Wirral submission will be based upon the information contained in the Health and Wellbeing Strategy 2022-2027 and Outcomes Framework. These were approved by the Wirral Health and Wellbeing Board on 29th September 2022. There is also additional information, including life course diagrams, that can be accessed on the Wirral Intelligence Service website - <https://www.wirralintelligenceservice.org/state-of-the-borough/>.

The Health and Wellbeing Board is asked to confirm that they support this course of action and for the Place Director to coordinate this submission with the Director of Public Health.

It is recommended that the Wirral Health and Wellbeing Board receives a copy of the Cheshire and Merseyside Health and Care Partnership Strategy at a future meeting.

3.4 Place Maturity Framework Self-Assessment

- 3.4.1 Each of the nine Places in Cheshire and Merseyside has been asked by NHS Cheshire and Merseyside to complete and return a Place Maturity self-assessment by 17th October 2022. These returns will be shared with NHS Cheshire and Merseyside's Chief Executive ahead of visits which are scheduled from week commencing 24th October 2022. The Wirral session is being held on 24th October 2022.
- 3.4.2 The Place Maturity Framework has been provided as an Excel sheet and contains tabs providing an overview of the refreshed process, the framework itself, a suggested list of evidence and a tab for Place self-assessment. Alongside this there is an online survey link which will enable Places to gather an evidenced understanding of key stakeholder perspectives. The members of the WPBPB have been asked to complete this survey.
- 3.4.3 There are four domains against which each Place has been asked to provide a self-assessment and supporting evidence, these are:
- Ambition and Vision – (i) clarity of purpose and vision, (ii) objectives and priorities and (iii) population health management to address health inequalities.
 - Leadership and Culture – (i) Place based leadership, (ii) partnership working, (iii) culture, organisational development, values and behaviours and (iv) responding to the voice of our communities and public and patient engagement.

- Design and delivery – (i) financial framework, (ii) planning and delivery of integrated services, (iii) Enabler; Digital and (iv) Enabler: Estates and assets.
- Governance – evidence of Place Based Partnership Board and supporting groups.

3.4.4 The self-assessment return is in a simple tabular form and includes:

- Level of maturity against each domain. There are four levels of maturity – emerging, evolving, established and thriving – each with criteria to measure against.
- A summary of the key evidence which supports the rating given.
- Areas for further development which have been identified by the Place.

As well as the self-assessment return, Places will be expected to share key evidence, including any local action plans which are being used to support their future development.

3.4.5 The Place visits will provide an opportunity to discuss development priorities and explore options to support ongoing development, based upon the self-assessment return. The Place visit is also likely to include scrutiny of the system's plans for winter.

4.0 FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from this report.

4.2 NHS Cheshire and Merseyside is accountable for NHS expenditure and performance within the ICS and in each place. In 2022/23 the Place Director will be a budget holder, with the intention to move more delegated authority to them and place partners from 2023/24.

5.0 LEGAL IMPLICATIONS

5.1 There are no direct legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

6.1 NHS Cheshire and Merseyside will continue to work with each place to develop local teams and ensure the appropriate deployment of resources to support borough-based delivery.

7.0 RELEVANT RISKS

7.1 Arrangements to assess and share risks and gains across providers will be fully established and supported by transparency around resource availability and allocation within the place.

7.2 The Council and NHS Cheshire and Merseyside will mitigate risks through working closely with partners to gain insight into all areas of risks to enable mitigating actions to be put in place.

7.3 NHS Cheshire and Merseyside is developing a risk management and assurance framework, which will include place. This will enable the WPBPB to manage risks identified in their work directly or through supporting governance arrangements.

8.0 ENGAGEMENT/CONSULTATION

8.1 NHS Cheshire and Merseyside will work with system partners to continue to develop and update their communication plan to ensure that all key stakeholders are engaged as place arrangements develop.

8.2 Neighbourhood areas are the fundamental platform for engagement working with residents and providers of each neighbourhood. Design, delivery, and improvement are shaped through co-production with communities.

8.3 The resident's voice will be embedded within neighbourhood and place arrangements driving priorities and ensuring public voice involvement in design and decision making. The Council and place partners will utilise existing networks for effective reach into communities.

8.4 The Wirral Place Based Partnership Board has voluntary, community, faith, and social enterprise (VCFSE) sector representation, which will be embedded in all elements of population planning, decision making and delivery. VCFSE sector intelligence and insight will be collated, including wider community feedback, to ensure the Wirral Place Based Partnership Board can hear from critical voices within different communities, escalate priority issues, and act on these issues.

9.0 EQUALITY IMPLICATIONS

9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. The Council and NHS Cheshire and Merseyside will work in partnership with local and regional partners to develop Place-based Partnership arrangements necessary to deliver improved outcomes in population health by tackling health inequality. No Equality Impact Assessment is required for this report although one was produced for the Health and Wellbeing Strategy 2022-2027:

<https://www.wirral.gov.uk/communities-and-neighbourhoods/equality-impact-assessments/equality-impact-assessments-january-202-6>

9.2 Impact assessments were undertaken as part of the legislative process for the Health and Care Act 2022, which led to the establishment of ICSs. These can be found at [Health and Care Act 2022: combined impact assessments - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/health-and-care-act-2022-combined-impact-assessments).

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 There are no direct environmental or climate implications as a result of this report.

10.2 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, and these principles will guide the development of the Place-based Partnership in Wirral.

11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

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APPENDICES

There are no appendices to this report.

BACKGROUND PAPERS

- Health and Care Act, 2022 - <https://www.legislation.gov.uk/ukpga/2012/7/contents/enacted>
- NHS England website, integrated care section - <https://www.cheshireandmerseyside.nhs.uk/>
- NHS Cheshire and Merseyside website - [Home - NHS Cheshire and Merseyside](#)
- [Guidance on the preparation of integrated care strategies - GOV.UK \(www.gov.uk\)](#)

SUBJECT HISTORY (last 3 years)

| Council Meeting | Date |
|---|---------------------------------|
| Previous reports presented to Health and Wellbeing Board: | |
| Integrated Care System Project Update | 16 th June 2021 |
| Integrated Care System and Integrated Care Partnership Developments | 20 th July 2021 |
| Integrated Care System Developments | 29 th September 2021 |
| Integrated Care System Project Update | 3 rd November 2021 |
| Integrated Care System Update | 15 th December 2021 |
| Integrated Care System Update | 9 th February 2022 |
| Integrated Care System Update | 23 rd March 2022 |
| Integrated Care System Update | 28 th July 2022 |

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| <p>Integrated Care System</p> <p>Previous reports presented to Adult Social Care and Public Health Committee:</p> <p>Strategic Developments in the NHS Proposals for Integrated Care Partnership Integrated Care System and Integrated Care Partnership Developments Integrated Care Partnerships Update Integrated Care System Integrated Care System</p> <p>Previous reports presented to Partnerships Committee</p> <p>Strategic Developments in the NHS Strategic Developments in the NHS Strategic Developments in the NHS Integrated Care System Integrated Care System Update Integrated Care System</p> | <p>29th September 2022</p> <p>2nd March 2021 7th June 2021</p> <p>29th July 2021 13th October 2021 3rd March 2022 25th July 2022</p> <p>9th November 2020 13th January 2021 29th June 2021 28th September 2021 2nd February 2022 1st March 2022</p> |
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