

WIRRAL PLACE BASED PARTNERSHIP BOARD**9th MARCH 2023**

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| REPORT TITLE: | PLACE REVIEW MEETINGS |
| REPORT OF: | PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE |

REPORT SUMMARY

Each of the nine Places in Cheshire and Merseyside will have quarterly review meetings with NHS Cheshire and Merseyside. The second of these review meetings for Wirral took place on 13th January 2023. This report provides an update on this meeting for the Place Based Partnership Board.

This matter affects all Wards within the Borough.

RECOMMENDATION/S

It is recommended that the Wirral Place Based Partnership Board notes this report.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 The Wirral Place Based Partnership Board is the principal meeting through which NHS Cheshire and Merseyside will undertake its business in the borough with partners. The Place Review Meetings are a mechanism through which each Place, in this case Wirral, can discuss key issues regarding how NHS Cheshire and Merseyside is working in each Place with partners and explore development priorities and options to support ongoing development. The Wirral Place Based Partnership Board should therefore engage in, receive feedback from and take action following these meetings.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 The Place Review Meeting approach was developed by a working group from across Cheshire and Merseyside Integrated Care System. A range of approaches were considered and it was agreed that a programme of quarterly review meetings should be put in place, arranged by the Place Director with system partners.

3.0 BACKGROUND INFORMATION

- 3.1 Each of the nine Places in Cheshire and Merseyside will have quarterly review meetings with NHS Cheshire and Merseyside. The second of these review meetings for Wirral took place on 13th January 2023. Given the operational pressures in the health and care system at the time, this meeting was conducted via MS Teams and involved the Place Director (Wirral) and the Associate Director – Finance and Performance (Wirral) from NHS Cheshire and Merseyside and the Director of Adult Care and Health, Wirral Council as well as colleagues from NHS Cheshire and Merseyside.
- 3.2 The review meetings provide an opportunity to discuss key issues how NHS Cheshire and Merseyside is working in each Place with partners and to explore development priorities and options to support ongoing development. The meeting on 13th January 2023 covered the following areas:
- Review of actions from 24th October 2022.
 - Financial performance – (i) 2022/23 place forecast and recurrent cost improvement plan (CIP) delivery and (ii) early insight on 2023/24 plans, including progress on recurrent CIP.
 - Non-Criteria to Reside (NCTR) progress and the use of the Adult Social Care Hospital Discharge Fund.
 - Primary Care.
 - Tobacco dependency.

The Place Director gave a presentation on each of these areas, provided supporting evidence and took questions with the support of Wirral Place colleagues.

3.3 The review of the actions from the meeting held on 24th October 2022 can be found in Appendix 1 of this report.

3.4 The finance discussion used figures correct at Month 9, 2022/23 to project a likely forecast out-turn deficit of £7.5m for Wirral Place against plan. Unmitigated risks in the forecast out-turn included:

- continuation of the Hospital Discharge Fund from 2020/21.
- prescribing pressures including no cheaper stock obtainable (NCSO).
- high-cost cases.
- attention deficit hyperactivity disorder (ADHD) referral changes.
- inflation and price increases.

Work is underway within Wirral to set robust financial plans, including CIPs, for 2023/24, which will involve addressing the areas of risk identified above and seeking efficiencies with system partners.

3.5 The Adult Social Care Discharge Fund, a national allocation of £500m to the NHS and local authorities, was confirmed on 18th November 2022. The Fund being targeted to support timely and safe discharge from hospital into the community by reducing the number of people delayed in hospital awaiting social care. The intention of this fund is to focus on, but not be limited to, a 'home first' approach and discharge to assess (D2A). The discussion in the Place Review Meeting was centred on the slides in Appendix 2 of this report, where we were asked to demonstrate what capacity and outcomes the Wirral allocation would be purchasing and achieving.

3.6 In the section on primary care, it was reported that the Wirral Place Primary Care Group had been established as a sub-group of the Wirral Place Based Partnership Board. The NHS Cheshire and Merseyside Wirral Place Team includes staff who act as the first point of contact for practices experiencing challenges and need support. It was also identified that there are very strong and positive working relationship between the Place Team and Local Medical Committee (LMC). The presentation highlighted the support from the LMC in creating and establishing the Wirral Primary Care Collaborative Ltd - a single, unified entity representing the 5 Wirral Primary Care Networks (PCNs). Two examples of primary care delivery were also discussed, these were:

- *Acute Respiratory Hub*: a single hub was established from 9th January 2023 operating from Birkenhead Medical Building. Hours of operation 10am to 6pm Monday to Friday and 10am to 1pm Saturday and Sunday. This covers the whole Wirral population and was developed by Wirral Primary Care Collaborative Ltd in conjunction with the LMC.
- *Enhanced Access (EA)*: Enhanced Access expected capacity is fully deployed across PCNs and their respective member practices. Delivery is a combination of weekday evenings (6.30pm to 8.00pm and Saturdays 9am to 5pm); 3 PCNs are utilising a proportion of their EA capacity hours during core practice hours to meet urgent patient demand; the other 2

PCNs focused upon EA being used to transfer routine capacity away from core hours to support urgent, same day demand.

3.7 In the discussion on tobacco dependency it was highlighted that Wirral Council Public Health team lead on smoking cessation in the borough. A report to Health and Wellbeing Board on 21st December 2022 was cited as demonstrating the progress being made in this area of work. The key line of enquiry was about smoking cessation in hospital. The presentation highlighted the smoking cessation offer/support in Wirral University Teaching Hospitals NHS Foundation Trust (WUTH), which is well established both on admission and discharge. It was highlighted that robust pathways were in place to support pregnant women and their partners who smoke. This service is provided by ABL, Wirral's commissioned smoking cessation service provider.

3.8 Formal feedback from the meeting held on 13th January 2023 has not been received at the time of writing. The next review meeting is due on 9th May 2023 and will be held in person. The Place Director will invite members of the Place Based Partnership Board to attend this meeting.

4.0 FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from this report.

5.0 LEGAL IMPLICATIONS

5.1 There are no direct legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

6.1 There are no direct resource implications arising from this report.

7.0 RELEVANT RISKS

7.1 NHS Cheshire and Merseyside is developing a risk framework for application in each of the nine Places. The Wirral Place Based Partnership Board will also be receiving a report on this at a future meeting.

8.0 ENGAGEMENT/CONSULTATION

8.1 Colleagues from partner organisations in Wirral supported the development of the presentation and supporting evidence for the Place Review Meeting. The members of the Place Based Partnership Board received direct feedback after the meeting. Members of the Place Based Partnership Board will also be invited to future Place Review meetings.

9.0 EQUALITY IMPLICATIONS

9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not

discriminate against anyone. No Equality Impact Assessment is required for this report.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner. There are no environmental and climate implications from this report.

11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

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APPENDICES

- Appendix 1 Update on actions from Place Review Meeting, 24th October 2022
- Appendix 2 Adult Social Care Discharge Fund – Slides from Place Review Meeting, 13th December 2022

BACKGROUND PAPERS

Strategic Aims of Integrated Care Systems, accessed at: [NHS England » What are integrated care systems?](#)

NHS Cheshire and Merseyside priorities, accessed at: [Our priorities - NHS Cheshire and Merseyside](#)

SUBJECT HISTORY (last 3 years)

| Council Meeting | Date |
|--------------------------------------|-------------------------------|
| Wirral Place Based Partnership Board | 12 th January 2023 |