



**HEALTH AND WELLBEING BOARD**  
**23<sup>rd</sup> MARCH 2023**

<b>REPORT TITLE:</b>	<b>INTERIM CHESHIRE AND MERSEYSIDE HEALTH AND CARE PARTNERSHIP STRATEGY</b>
<b>REPORT OF:</b>	<b>PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE</b>

**REPORT SUMMARY**

The purpose of this report is to update the Health and Wellbeing Board on the development of the Interim Cheshire and Merseyside Health and Care Partnership Strategy and plans for 2023/24. This report builds on the reports by the Place Director to previous Health and Wellbeing Board meetings about the development of this strategy.

This report affects all wards and is a non-key decision for information.

**RECOMMENDATION/S**

The Health and Wellbeing Board is recommended to note the update on the development of the Interim Cheshire and Merseyside Health and Care Partnership Strategy and plans for 2023/24.

## **SUPPORTING INFORMATION**

### **1.0 REASON/S FOR RECOMMENDATION/S**

- 1.1 It is important to ensure that the Health and Wellbeing Board is engaged in the development of the Integrated Care System (ICS), the impact on Wirral as a place and the establishment of the Cheshire and Merseyside Health and Care Partnership (HCP). This report builds on the previous reports by the Place Director (see subject history) and allows Board members to contribute to the ongoing development of our strategy and plans in Cheshire and Merseyside.

### **2.0 OTHER OPTIONS CONSIDERED**

- 2.1 The arrangements to establish ICSs, Integrated Care Boards (ICBs) and Integrated Care Partnerships (ICPs) are statutory under the provisions of the Health and Social Care Act 2022. There are no other options pertaining to how these will be constituted and governed.
- 2.2 The guidance issued by the Department of Health and Social Care on 29<sup>th</sup> July 2022 outlining the requiring each ICP to produce and publish a strategy is statutory. The production of the Interim Cheshire and Merseyside HCP Strategy is the only available option.

### **3.0 BACKGROUND INFORMATION**

- 3.1 Integrated Care Partnerships (ICPs) will be statutory committees that are jointly formed between the local NHS integrated care board and all upper-tier local authorities that fall within the ICS area. The ICP brings together a broad alliance of partners concerned with improving the care, health and wellbeing of the population, with membership determined locally. The ICP is responsible for producing an integrated care strategy on how to meet the health and wellbeing needs of the population in the ICS area. The Cheshire and Merseyside Health and Care Partnership (HCP) covers all nine Places in the region including Wirral.
- 3.2 On 29<sup>th</sup> July 2022 the Department of Health and Social Care issued statutory guidance that requires each ICP to produce and publish an ICP Strategy by December 2022. As reported to this Board on 2<sup>nd</sup> November 2022, the HCP agreed that the Cheshire and Merseyside strategy should be developed from existing documents and that each Place should contribute to it with their local plans. The Board agreed that the Wirral submission should be based upon the information contained in the Health and Wellbeing Strategy 2022-2027 and Outcomes Framework and information, including life course diagrams, that can be accessed on the Wirral Intelligence Service website - <https://www.wirralintelligenceservice.org/state-of-the-borough/>.
- 3.3 The Wirral submission for the Cheshire and Merseyside Health and Care Partnership Strategy was made on 9<sup>th</sup> November 2022. The submission was shared with this Board on 21<sup>st</sup> December 2022. It was agreed at this meeting that the HCP should be brought, when ratified, to a future meeting of the Board. The Interim Cheshire and Merseyside Health and Care Partnership Strategy can be found in Appendix 1 of this report.

3.4 On 23<sup>rd</sup> December 2022, NHS England published the priorities and operational planning guidance for 2023/24. This guidance set out that each Integrated Care Board must produce a Joint Forward Plan (JFP). The production of a JFP is the responsibility of NHS Cheshire and Merseyside. The JFP will need to be developed through engagement with partners. This will include working with the Cheshire and Merseyside HCP to reflect system strategy and priorities in the JFP. The JFP will therefore be a shared delivery plan for the HCP Strategy, place-based Health and Wellbeing strategies and universal NHS commitments. It will include specific objectives, trajectories and milestones. The plan will also describe the approach and response to consultation with partners. Health and Wellbeing Boards must be involved and must include a statement of their opinion of final JFP. The JFP will be reviewed and updated annually. Appendix 2 sets out the planning requirements and relationships for 2023/24.

3.5 The Interim Cheshire and Merseyside Health and Care Partnership Strategy was considered at the HCP meeting on 17<sup>th</sup> January 2023. As the HCP is not yet a formal joint committee, and following discussions with Local Authority legal representatives, it was recommended and accepted that the HCP strategy remains as a draft interim document. It was agreed that there should be further work to refine and improve the strategy in parallel to formalising the HCP governance. The following next steps were agreed by the HCP:

- the draft interim strategy document would be published on the NHS Cheshire and Merseyside ICB website alongside those of wider partners at their own organisational discretion. This would allow wider access and engagement on the draft strategy with our public during 2023.
- engagement would take place with our communities and HCP members/partners in refining the content, in partnership with Place Health and Wellbeing Boards.
- work would continue to prioritise the areas contained in the draft interim strategy by reviewing population health intelligence and then reviewing, and agreeing, the priorities at a workshop in the March 2023 HCP meeting.
- that NHS Cheshire and Merseyside ICB consider the prioritised areas identified within this draft interim strategy when developing the ICB Five Year Joint Forward Plan, by June 2023 (draft by March 2023) and all HCP members use the interim draft strategy to inform their own organisational plans.
- the HCP would develop an annual plan which details work programmes which deliver these shared priorities and have clear and measurable outcomes. The work programmes will recognise the response to our immediate service pressures as well as our longer-term objectives as members of the HCP.
- the development of a system financial strategy that supports delivery of the final approved HCP Strategy, recognising that this would most likely extend beyond the end of March when the NHS planning process would be completed as part of the NHS operational planning process
- work between Partners would continue with the intention to establish the HCP as a Statutory Joint Committee from July 2023.

- 3.6 NHS Cheshire and Merseyside will be working with stakeholders from across the HCP, including members of Wirral Health and Wellbeing Board to ensure that the Five Year Joint Forward Plan reflects both the priorities from the HCP Interim Strategy, the Health and Wellbeing Board Strategy and NHS operational planning guidance. This will act as a delivery plan for the HCP with a particular focus on the priority actions for 2023-24. As stated above, the JFP will require the ratification of the Health and Wellbeing Board.
- 3.7 The Health and Wellbeing Board is recommended to note the update on the development of the Interim Cheshire and Merseyside Health and Care Partnership Strategy and plans for 2023/24.

#### **4.0 FINANCIAL IMPLICATIONS**

- 4.1 Developing a financial strategy that complements this work will happen during 2023 in reflection of the budgetary projections. As the priorities and plans for 2023-24 are developed it will be possible to develop more detailed. This will enable prioritisation as an HCP.

#### **5.0 LEGAL IMPLICATIONS**

- 5.1 The Health and Care Act 2022 established new NHS bodies known as Integrated Care Boards and required the creation of Integrated Care Partnerships in each local area. The Health and Care Act 2022 did not change the statutory duties of Health and Wellbeing Boards as set in the Health and Social Care Act 2012.
- 5.2 Each Health and Wellbeing Board is responsible assessing the health and wellbeing needs of their population and publishing a joint strategic needs assessment and publishing a joint local health and wellbeing strategy , which sets out the priorities for improving the health and wellbeing of its local population and how the identified needs will be addressed, including addressing health inequalities, and which reflects the evidence of the assessing the health and wellbeing needs of their population and publishing a joint strategic needs assessment.

#### **6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS**

- 6.1 The Integrated Care System will struggle to provide the capacity and resources to deliver the wide range of areas included in the interim strategy. To mitigate this the strategy is being prioritised to allow for more detail delivery plans to be developed and targeted at those areas with the greatest impact on population health and reducing inequalities.

#### **7.0 RELEVANT RISKS**

- 7.1 There is a risk that the financial resources to implement the strategy will not be available in a constrained financial environment.

- 7.2 There is a risk that it will take time to develop and mature the HCP membership and relationships to maximise the full benefits of system working.
- 7.3 There is a risk that a lack of resources to implement the breadth of priorities identified in the strategy could lead to a more limited scale of improvement in the health of our population.
- 7.4 To mitigate these risks the strategy is being prioritised to allow for more detailed delivery plans to be developed targeted at those areas with the greatest impact on population health and reducing inequalities.

## **8.0 ENGAGEMENT/CONSULTATION**

- 8.1 The local approach was designed following discussions with a range of stakeholders including the HCP founder members meeting in September, the Directors of Public Health network, Health and Wellbeing Board feedback from the 9 Places, ICB Executive and Board discussions, Healthwatch organisations and the ICS Population Health Board. The approach taken has been to build from our existing Cheshire and Merseyside strategic plans, and associated documents, pulling the work together into a single strategy.
- 8.2 The content has been further developed through engagement with a range of stakeholders including, Champs Public Health Collaborative, Directors of Public Health, Population Health Board, Health and Wellbeing Boards and subject matter experts related to specific areas such as Healthwatch, ICS programme leads and voluntary community faith and social enterprise (VCFSE) representatives.
- 8.3 The Cheshire and Merseyside Joint Health Scrutiny Committee have also received a copy of the report and provided feedback. The feedback received will be used to support development of the plans within individual programmes of work.
- 8.4 A further period of engagement has been agreed by the HCP, providing additional time and opportunity to enable the full breadth of HCP member partners to add their perspective and expertise to the strategy and identifying the highest priority areas within it. This extended engagement period will also allow the HCP to undertake engagement with our citizens on the priorities and plans, alongside our Place Health and Wellbeing Boards to maintain a single joined up conversation about our plans. It is envisaged that we will utilise existing and established forums across Cheshire and Merseyside to gain further feedback from citizens, the findings of which will be reported back to the HCP as well as to inform the Cheshire and Merseyside Five Year Joint Forward Plan.

## **9.0 EQUALITY IMPLICATIONS**

- 9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. The Council and NHS Cheshire and Merseyside will work in partnership with local and regional partners to develop Place-based Partnership arrangements necessary to deliver improved outcomes in population health by tackling health inequality.

9.2 This report provides an update on the development of the strategy for the Cheshire and Mersey HCP. The strategy is a high-level strategy and therefore does not contain sufficient information to enable an effective Equality Impact Assessment. Impacts would be considered as decisions for implementation are made that would impact on residents.

## 10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, and these principles will guide the development of the HCP Strategy.

## 11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

11.2 The key focus of the draft interim HCP strategy is to reduce health inequalities. It is also intended to support this the Cheshire and Merseyside All Together Fairer recommendations and Beacon Indicators. These are embedded as strategic objectives in the document.

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## APPENDICES

Appendix 1 Interim Cheshire and Merseyside Health and Care Partnership Strategy  
Appendix 2 The planning requirements and relationships

## BACKGROUND PAPERS

- [Guidance on the preparation of integrated care strategies - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/guidance/guidance-on-the-preparation-of-integrated-care-strategies)
- NHS England, *2023/24 Priorities and Operational Planning Guidance*, 23<sup>rd</sup> December 2022, [NHS England » 2023/24 priorities and operational planning guidance](https://www.nhs.uk/2022/12/23/nhs-england-2023-24-priorities-and-operational-planning-guidance/)

## SUBJECT HISTORY (last 3 years)

Council Meeting	Date
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**Previous reports presented to Health and Wellbeing Board:**

Integrated Care System  
Wirral Place Update Report  
Wirral Place Update Report

29<sup>th</sup> September 2022  
2<sup>nd</sup> November 2022  
21<sup>st</sup> December 2022