



HEALTH AND WELLBEING BOARD
23rd MARCH 2023

REPORT TITLE:	WIRRAL PLACE UPDATE REPORT
REPORT OF:	PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE

REPORT SUMMARY

The purpose of this report is to update the Health and Wellbeing Board on the development of Wirral as a “place” within the Integrated Care System (ICS) and of the working arrangements of NHS Cheshire and Merseyside in the borough.

This report affects all wards and is not a key decision.

RECOMMENDATION/S

The Health and Wellbeing Board is recommended to:

1. Note this report and receive similar updates at future meetings.
2. Note the minutes of the Wirral Place Based Partnership Board held on 10th November 2022, 8th December 2022 and 12th January 2023.
3. Request the minutes of the Wirral Place Based Partnership Board from 9th February 2023 and 9th March 2023 when approved.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 It is important to ensure that the Health and Wellbeing Board is engaged in the development of the Integrated Care System (ICS), the impact on Wirral as a place and the work of NHS Cheshire and Merseyside (also referred to as the Integrated Care Board (ICB)) in the borough. Regular briefings will continue to be provided to keep members of the Board informed of progress.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 The arrangements to establish ICSs and ICBs are statutory under the provisions of the Health and Social Care Act 2022, there are no other options pertaining to how ICSs will be constituted and governed.
- 2.2 The Place Director reports to many forums in the borough. This report has historically been received by the Health and Wellbeing Board as this Board provides strategic oversight of all matters pertaining to the health and wellbeing of the borough, including activities in the health and care sector. The Place Based Partnership Board will receive more detailed reports pertaining to health and care strategy and delivery.

3.0 BACKGROUND INFORMATION

3.1 NHS Cheshire and Merseyside

- 3.1.1 Under the Health and Care Act 2022, NHS Cheshire and Merseyside is responsible for implementing the overall NHS strategy in Cheshire and Merseyside, assigning resources, securing assurance, and ensuring partners that the right activities are focused on securing the best outcomes for our communities.
- 3.1.2 NHS Cheshire and Merseyside Board meetings are meetings in public and are held monthly, the meeting venues move around Cheshire and Merseyside. Details of previous Board meetings can be found at [Meeting and event archive - NHS Cheshire and Merseyside](#) and notice of forthcoming meetings can be found at [Upcoming meetings and events - NHS Cheshire and Merseyside](#).

3.2 Wirral Place Based Partnership Board

- 3.2.1 NHS Cheshire and Merseyside is working with each of the nine places in the Cheshire and Merseyside Integrated Care System (ICS) to establish robust governance and assurance mechanisms through strong partnership arrangements. The Wirral Place Based Partnership Board (WPBPB) is the forum where NHS Cheshire and Merseyside will conduct business pertaining to the Borough transparently in the public domain and in collaboration with system partners. These arrangements will also support further delegation of decision making and resources to each borough.

3.2.2 The Health and Wellbeing Board has asked that it should receive minutes from the WPBPB. Appendix 1 contains the approved minutes from the following meetings of the WPBPB:

- 10th November 2022
- 8th December 2022
- 12th January 2023

The Health and Wellbeing Board is asked to note these minutes.

3.2.3 The WPBPB also met on 9th February 2023, the ratified minutes are not available at the time of writing (24th February 2023) as they need to be approved at the meeting on 9th March 2023. The papers and agenda for the February meeting can be found at [Agenda for Wirral Place Based Partnership Board on Thursday, 9th February 2023, 10.00 a.m. | Wirral Council](#). The papers for the March meeting will be available on the Wirral Council website when published. The Health and Wellbeing Board is asked to request these minutes once approved by the WPBPB.

3.3 Planning for 2023/24 – Developing a Wirral Health and Care Delivery Plan

3.3.1 On 23rd December 2022, NHS England published the priorities and operational planning guidance for 2023/24. NHS England is asking systems to focus on the following tasks for 2023/24:

- Prioritise recovering core services and productivity.
- Return to delivering the key ambitions in the NHS Long Term Plan (LTP)
- Continue transforming the NHS for the future.

3.3.2 ICBs have been asked to work with their system partners to develop plans to meet the national objectives set out in this guidance and the local priorities set by systems. To assist them in this, the planning guidance identifies the most critical, evidence-based actions that systems and NHS providers are asked to take to deliver these objectives. These are based on what systems and providers have already demonstrated makes the most difference to patient outcomes, experience, access and safety. These evidence-based actions are grouped into 14 areas:

- Urgent and Emergency Care
- Primary Care
- Community Health Services
- Elective Care
- Cancer
- Diagnostics
- Maternity
- Use of Resources
- Mental Health
- Learning Disability and Autism
- Population Health including prevention and health inequalities
- Workforce
- System working
- Digital Maturity

- 3.3.3 For 2023/24 the NHS is being asked to work with partners to produce two interrelated plans – an Operational Plan and a Joint Forward Plan. The Operational Plan should be triangulated across activity, workforce and finance, and signed off by NHS Cheshire and Merseyside and partner trust and foundation trust boards before the end of March 2023. NHS England has separately set out the requirements for plan submission. The production of the Operational Plan is linked to the agreement of contracts with providers for 2023/24.
- 3.3.4 The Joint Forward Plan (JFP) will need to be developed through engagement with partners. This will include working with the Cheshire and Merseyside Health and Care Partnership (HCP) to reflect system strategy and priorities in the JFP. The JFP will therefore be a shared delivery plan for the HCP Strategy, place-based Health and Wellbeing strategies and universal NHS commitments. It will include specific objectives, trajectories and milestones. The plan will also describe the approach and response to consultation with partners. Health and Wellbeing Boards must be involved and must include a statement of their opinion of final JFP. The JFP will be reviewed and updated annually. The JFP is the subject of a separate paper to this Health and Wellbeing Board.
- 3.3.5 Anticipating the publication of the planning guidance, and the need to produce a Wirral response to this guidance, a series of four workshops were established in Wirral by the Place Director. These workshops involved all NHS provider trusts, primary care, Wirral Council (adult health and care, children and young people's services and public health), Healthwatch Wirral and the voluntary community faith and social enterprise sector (VCFSE). The purpose of these workshops was to support a Wirral response to the planning round 2023/24 that is cognisant of national and Cheshire and Merseyside priorities and deliverables but also includes borough priorities.
- 3.3.6 These workshops will complement work through the Strategy and Transformation Group, Finance Investment and Resources Group and other system meetings to produce a refresh of the Wirral Health and Care Delivery Plan for 2023/24. Whilst this process is being led by NHS Cheshire and Merseyside it has been conducted in partnership and collaboration with key stakeholders in Wirral. As the Wirral Health and Wellbeing Board will receive a final version of the JFP, the Operational Plan and Wirral Health and Care Delivery Plan will come to the Wirral Place Based Partnership Board for approval.

3.4 Place Review Meetings

- 3.4.1 Each of the nine Places in Cheshire and Merseyside will have quarterly review meetings with NHS Cheshire and Merseyside. The second of these review meetings for Wirral took place on 13th January 2023. Given the operational pressures in the health and care system at the time, this meeting was conducted via MS Teams and involved the Place Director (Wirral) and the Associate Director – Finance and Performance (Wirral) from NHS Cheshire and Merseyside and the Director of Adult Care and Health, Wirral Council as well as colleagues from NHS Cheshire and Merseyside.

3.4.2 The review meetings provide an opportunity to discuss key issues how NHS Cheshire and Merseyside is working in each Place with partners and to explore development priorities and options to support ongoing development. The meeting on 13th January 2023 covered the following areas:

- Review of actions from 24th October 2022.
- Financial performance – (i) 2022/23 place forecast and recurrent cost improvement plan (CIP) delivery and (ii) early insight on 2023/24 plans, including progress on recurrent CIP.
- Non-Criteria to Reside (NCTR) progress and the use of the Adult Social Care Hospital Discharge Fund.
- Primary Care.
- Tobacco dependency.

The Place Director gave a presentation on each of these areas, provided supporting evidence and took questions with the support of Wirral Place colleagues.

3.4.3 Detailed feedback from the Wirral Place review meeting held on 24th October 2022 was received by the Wirral Place Based Partnership Board on 12th January 2023. Feedback from the meeting held on 13th January 2023 was provided to the WPBPB held on 9th March 2023. The next review meeting is due on 9th May 2023 and will be held in person. The Place Director will invite members of the Place Based Partnership Board to attend this meeting.

4.0 FINANCIAL IMPLICATIONS

4.1 There are no direct financial implications arising from this report.

4.2 NHS Cheshire and Merseyside is accountable for NHS expenditure and performance within the ICS and in each place. In 2022/23 the Place Director is a budget holder, with the intention to move more delegated authority to them and place partners from 2023/24.

5.0 LEGAL IMPLICATIONS

5.1 There are no direct legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

6.1 NHS Cheshire and Merseyside will continue to work with each place to develop local teams and ensure the appropriate deployment of resources to support borough-based delivery.

7.0 RELEVANT RISKS

7.1 Arrangements to assess and share risks and gains across providers will be fully established and supported by transparency around resource availability and allocation within the place.

7.2 The Council and NHS Cheshire and Merseyside will mitigate risks through working closely with partners to gain insight into all areas of risks to enable mitigating actions to be put in place.

7.3 NHS Cheshire and Merseyside is developing a risk management and assurance framework, which will include place. This will enable the WPBPB to manage risks identified in their work directly or through supporting governance arrangements.

8.0 ENGAGEMENT/CONSULTATION

8.1 NHS Cheshire and Merseyside will work with system partners to continue to develop and update their communication plan to ensure that all key stakeholders are engaged as place arrangements develop.

8.2 Neighbourhood areas are the fundamental platform for engagement working with residents and providers of each neighbourhood. Design, delivery, and improvement are shaped through co-production with communities.

8.3 The resident's voice will be embedded within neighbourhood and place arrangements driving priorities and ensuring public voice involvement in design and decision making. The Council and place partners will utilise existing networks for effective reach into communities.

8.4 The Wirral Place Based Partnership Board has voluntary, community, faith, and social enterprise (VCFSE) sector representation, which will be embedded in all elements of population planning, decision making and delivery. VCFSE sector intelligence and insight will be collated, including wider community feedback, to ensure the Wirral Place Based Partnership Board can hear from critical voices within different communities, escalate priority issues, and act on these issues.

9.0 EQUALITY IMPLICATIONS

9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. The Council and NHS Cheshire and Merseyside will work in partnership with local and regional partners to develop Place-based Partnership arrangements necessary to deliver improved outcomes in population health by tackling health inequality. No Equality Impact Assessment is required for this report.

9.2 Impact assessments were undertaken as part of the legislative process for the Health and Care Act 2022, which led to the establishment of ICSs. These can be found at [Health and Care Act 2022: combined impact assessments - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/publications/health-and-care-act-2022-combined-impact-assessments).

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 There are no direct environmental or climate implications as a result of this report.

10.2 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, and these principles will guide the development of the Place-based Partnership in Wirral.

11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

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APPENDICES

Appendix 1 Wirral Place Based Partnership Board Approved Minutes

BACKGROUND PAPERS

- Health and Care Act, 2022 - <https://www.legislation.gov.uk/ukpga/2012/7/contents/enacted>
- NHS England website, integrated care section - <https://www.cheshireandmerseyside.nhs.uk/>
- NHS Cheshire and Merseyside website - [Home - NHS Cheshire and Merseyside](#)
- NHS England, *The NHS Long Term Plan*, 7th January 2019, [NHS Long Term Plan » The NHS Long Term Plan](#)
- NHS England, *2023/24 Priorities and Operational Planning Guidance*, 23rd December 2022, [NHS England » 2023/24 priorities and operational planning guidance](#)

SUBJECT HISTORY (last 3 years)

Council Meeting	Date
Previous reports presented to Health and Wellbeing Board:	
Integrated Care System Project Update	16 th June 2021
Integrated Care System and Integrated Care Partnership Developments	20 th July 2021
Integrated Care System Developments	29 th September 2021
Integrated Care System Project Update	3 rd November 2021
Integrated Care System Update	15 th December 2021
Integrated Care System Update	9 th February 2022
Integrated Care System Update	23 rd March 2022
Integrated Care System Update	28 th July 2022
Integrated Care System	29 th September 2022
Wirral Place Update Report	2 nd November 2022

<p>Wirral Place Update Report</p> <p>Previous reports presented to Adult Social Care and Public Health Committee:</p> <p>Strategic Developments in the NHS Proposals for Integrated Care Partnership Integrated Care System and Integrated Care Partnership Developments Integrated Care Partnerships Update Integrated Care System Integrated Care System</p> <p>Previous reports presented to Partnerships Committee</p> <p>Strategic Developments in the NHS Strategic Developments in the NHS Strategic Developments in the NHS Integrated Care System Integrated Care System Update Integrated Care System</p>	<p>21st December 2022</p> <p>2nd March 2021 7th June 2021 29th July 2021 13th October 2021 3rd March 2022 25th July 2022</p> <p>9th November 2020 13th January 2021 29th June 2021 28th September 2021 2nd February 2022 1st March 2022</p>
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