

Wirral Council: Regeneration Programme

Update report from Programme Assurance Monitoring
(PAM)

Reporting period: Quarter 3 (Oct-Dec 2024)

Prepared by: Regeneration PMO



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1.0 Background

The Regeneration Programme consists of 12 key programme areas consisting of 38 active projects. Programme areas are listed below:

- Hind Street
- Birkenhead Town Centre
- Birkenhead Waterfront
- Central Birkenhead
- Secombe River Corridor
- Northside
- Wirral Waters
- Strategic Transport
- New Ferry
- Liscard
- Dock Branch Neighbourhood
- District Heat Network





2.0 Programme Assurance Monitoring (PAM)

Programme Assurance Monitoring (PAM) dashboards are available for scrutiny at a range of Boards and meetings both internal, and with delivery partners. Once initiated, all projects and programmes are reported through the Programme Assurance Monitoring (PAM) system. This includes monitoring progress against risk, budget, schedule, and overall delivery confidence. This system reports on a quarterly basis.

To note, RAG ratings are measured as shown in section 2.1. As a result of different criteria in other reporting forums, some projects will be reported at different RAG statuses in other reports for the purpose of grant returns to external funders (such as MHCLG), as they use different parameters of measurement.

This report shows a snapshot of data captured within Regen PMO for the Regeneration Programme. Detailed individual project and programme RAID logs, project plans and project management documentation are managed, and quality assured for each project listed in this report.

2.1 RAG Ratings

	Successful delivery appears unachievable
	Successful delivery appears feasible but requires review
	Successful delivery appears probable
	Successful delivery to time, cost, and quality is likely

3.0 PMO Reporting

Birkenhead Town Centre

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Joy: Health and Wellbeing Hub (Open Door Charity)	RIBA 3	Amber	↑ Increased
House of Fraser (Design/Delivery)	Timeline and outputs under review. Once clarified, this will be reported through the PAM system for future reporting.		
New Birkenhead Market	RIBA 3	Amber	↑ Increased
Price Street Car Park	Timeline and outputs under review. Once clarified, this will be reported through the PAM system for future reporting.		
Sub-station delivery	RIBA 3	Amber	↔ Static

Key updates and milestones:

- The programme remains amber whilst clear delivery plans are developed for several of the sites. Following the development of these delivery plans, a business case will be developed setting out the investment needed for delivery; this will be presented to Homes England and form part of the submission to Ministry of Housing, Communities, and Local Government to conclude the Locally Led Urban Development Corporation competition. This will include funding for a core regeneration delivery team and associated technical expertise; funding to acquire; for predevelopment work, and to bring sites forward for delivery.
- Birkenhead Market is progressing with a contractor being appointed next quarter. Timeline will remain uncertain until design and build contractor appointed.
- Masterplan consultations have now ended and will be reported to Economy, Regeneration and Housing Committee in March 2025 for a decision on adoption. The Town Centre is the focus of 5-year business plan, and we are developing this with Regen Future Partnerships with a focus on Homes England priorities for investment.

Key risks and mitigations:

- There is a financial challenge linked to the design development of the masterplan given the Council's current financial position. To mitigate this challenge, delivery plans are progressing for the retail core including the St Werburgh's masterplan area, Birkenhead Town Centre masterplan area, and adjacent areas including Hind Street.
- Where projects are rated amber for delivery confidence, these will remain amber until there is a clear delivery plan which is expected Q4 2024/25. Officers continue to monitor this progress.
- Any project risks relating to grant conditions continue to be closely monitored. Work packages are being accelerated to give confidence to funders and reduce risk of clawback.
- There are risks around Bio-Diversity Net Gain against projects with vacant sites. An officer led group has been established to mitigate this and escalate specific issues across the Regeneration Programme as they emerge.

- Stakeholder engagement is ongoing and clear priorities and investment opportunities are being identified.
- The sub-station project is still on time and budget and is currently progressing with a Grant Funding Agreement expected to be finalised in Q4, when the project confidence measure can be moved to green.

Project	Grant/s	Total costs	Total budget	Budget remaining
Joy: Health & Wellbeing Hub (Open Door Charity)	Simplification Pathfinder	£533,384	£4,231,809	£3,697,975
Birkenhead Market Permanent Development	Simplification Pathfinder	£684,698	£10,000,000	£9,315,302
Price Street Car Park	Simplification Pathfinder	£0	£3,307,707	£3,307,707
Sub Station Delivery	N/A	£5,509	£4,500,000	£4,494,491

Birkenhead Town Centre projects	2024			2025			2026			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Price Street Car Park	Timeline and outputs currently under review, delivery plan in development.									
Health and Wellbeing Hub (Joy)	RIBA 3	RIBA 4	RIBA 5				RIBA 6	RIBA 7		
House of Fraser site redevelopment	Timeline and outputs currently under review, delivery plan in development.									
Birkenhead Market design / deliver* <i>plan to be confirmed by contractor on appointment.</i>	RIBA 3	RIBA 4	RIBA 5				RIBA 6	RIBA 7		
Sub-station delivery	Stage 3 - Delivery								Stage 4	

Birkenhead Waterfront

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
International Battle of the Atlantic	RIBA 3	Green	↓ Reduced
The Priory	RIBA 2	Amber	↔ Static

Transport Museum	RIBA 2	Amber	↔ Static
Waterfront Infrastructure	RIBA 4	Amber	↑ Increased
Woodside Ferry Pontoon	RIBA 4	Green	↔ Static
Woodside Ferry Village Enhancements	RIBA 3	Amber	↔ Static

Key updates and milestones:

- Progress continues for the primary infrastructure project at Birkenhead Waterfront with the main contractor appointed. The project is on track with RIBA 3 works finalised in October 2024 and RIBA 4 is currently making good progress.
- December 2024 saw several key milestones met including the adoption of the Woodside Masterplan at Economy, Regeneration and Housing Committee.
- Merseytravel have appointed a contractor for the pontoon and link bridge replacement - work has now commenced and is currently on programme.

Key risks and mitigations:

- Waterfront Infrastructure: Key dates on critical path leading up to signing construction contract have been impacted by delays to the programme. Current critical path item outstanding is escalated to Senior Leadership Team and continues to be closely monitored by officers.
- Important to provide accurate spend profile information and key milestones. Dedicated resource to manage the overall programme. Spend profiles to be recalibrated once tender returns / programme information received from contractors.

Project	Grant/s	Total costs	Total budget	Budget remaining
International Battle of the Atlantic Centre	Simplification Pathfinder	£397,082	£3,328,437	£2,931,335
The Priory	Simplification Pathfinder	£59,400	£353,430	£408,501
Transport Museum	Simplification Pathfinder	£0	£4,500,000	£4,500,000
Waterfront Infrastructure	Simplification Pathfinder	£522,788	£11,836,721	£11,313,933
Woodside Ferry Pontoon	Simplification Pathfinder	£3,116,307	£7,910,407	£4,794,100
Woodside Ferry Village Enhancements	Simplification Pathfinder	£28,951	£1,145,654	£1,116,703

Birkenhead Waterfront projects	2024			2025			2026			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
International Battle of the Atlantic	RIBA 3		RIBA 4	RIBA 5			RIBA 6	RIBA 7		
Woodside Ferry Pontoon	RIBA 5		RIBA 6	RIBA 7						
Woodside Ferry Village Enhancements	RIBA 0									

The Priory	RIBA 2		RIBA 3		RIBA 4	RIBA 5	RIBA 7	
Waterfront Infrastructure	RIBA 3		RIBA 4		RIBA 5		RIBA 6	RIBA 7
Transport Museum	RIBA 1	RIBA 2	RIBA 3	RIBA 4	RIBA 5		RIBA 6	RIBA 7

Central Birkenhead

Status this period: Yellow

Status last reported: Yellow

Project	Stage	Delivery Confidence	Change since last report
Argyle Street Creative Hub	RIBA 5	Green	↓ Reduced
Education Engagement Network	Stage 3 – Delivery	Green	↔ Static
Charing Cross / Grange Road	RIBA 5	Amber	↑ Increased
Conway Street / Europa Boulevard	RIBA 5	Amber	↑ Increased
Future Yard	RIBA 3	Amber	↔ Static
Start Yard	RIBA 5	Green	↔ Static

Key updates and milestones:

- Conway Street / Europa Boulevard / Charing Cross / Grange Road works 41% complete.
- Broadly all projects have an appropriate trajectory to be delivered within the funding timelines and associated output requirements. The two projects that Graham's are delivering are now actively onsite and on programme.

Key risks and mitigations:

- Future Yard: Stage 1 of the project has now been completed successfully – risks relate to Stage 2. Officers continue to monitor progress via the appropriate governance channels and risk will reduce following amendment to the grant funding agreement to make the reallocation funds available. Future Yard successfully complied with all reallocation pre grant conditions in advance of the deadline of the 20 January 2025.
- Charing Cross / Grange Road / Conway Street / Europa Boulevard: Monthly dashboards on progress, monitored through Simplification Pathfinder Board.

Project	Grant/s	Total costs	Total budget	Budget remaining
Argyle Street Creative Hub	Simplification Pathfinder	£1,697,851	£1,697,851	£0
Education Engagement Network	Simplification Pathfinder	£1,050,321	£1,194,000	£143,679

Charing Cross/Grange Road	Simplification Pathfinder	£3,436,906	£3,076,217	-£360,689
Conway Street/Europa Boulevard	Simplification Pathfinder	£4,206,838	£12,782,754	£8,575,916
Future Yard	Simplification Pathfinder	£362,646	£1,748,365	£1,385,719
Start Yard	Simplification Pathfinder	£227,700	£227,700	£0

	2024		2025				2026			
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Central Birkenhead projects										
Education Engagement Network	RIBA 3						RIBA 4			
Egerton House	RIBA 7									
Argyle Street Creative Hub	RIBA 5	RIBA 6	RIBA 7							
Start Yard phase 2	RIBA 7									
Future Yard phase 2 and 3	RIBA 3		RIBA 4	RIBA 5	RIBA 6	RIBA 7				
Charing Cross and Grange Road	RIBA 5			RIBA 7						
Conway Street and Europa Boulevard	RIBA 5			RIBA 7						

Dock Branch Neighbourhood

Status this period: Red

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Dock Branch Infrastructure	RIBA 3	Red	↑ Increased

Key updates and milestones:

- Status has been escalated this period from amber to red. Liverpool City Region Combined Authority (LCRCA) has indicated that the City Region Sustainable Transport Settlement (CRSTS1) programme is now fully allocated and has instead included the project in the pipeline for CRSTS2 funding. The CRSTS2 pipeline is subject to ongoing discussions with officers.
- In November 2024, Policy and Resources Committee approved plans to acquire southern section of rail network – key to development of Dock Branch Neighbourhood and Hind Street Urban Village.
- Timeline and future reporting will be reviewed in line with CRSTS2 timescales.

Key risks and mitigations:

- Uncertainty and delay in funding has affected the projects delivery confidence. Unless further development funding is provided following the completion of the bridge and structural surveys the project may be paused for extended periods between now and 2027. Timeline and future reporting will be reviewed in line with CRSTS2 timescales.
- Cost increase risk mitigations:
 - Early contractor engagement and constant monitoring of economic conditions.
 - Possible early purchase of materials and goods by contractor to avoid material shortages.
 - Cost plan with built-in mitigation for inflation and contingency
 - Early engagement with key stakeholders: using BirkenEd's Place, online engagement, and workshops.
 - Strict adherence to LCRCA gateway process and programme.
 - Inspection for assessments and intrusive surveys being conducted on all bridges/tunnel to determine costs.
 - Working closely with Highways and Combined Authority to understand available funding/resource that could support programme.

Project	Grant/s	Total costs	Total budget	Budget remaining
Dock Branch Infrastructure	Birkenhead Central Gateway	£2,166,103	£2,655,382	£489,279

	2026				2027				2028				2029
Dock Branch Neighbourhood	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Dock Branch Infrastructure	RIBA 4				RIBA 5				RIB A 6	RIB A 7			

Hind Street

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Hind Street Site Development	RIBA 3	Amber	↔ Static

Key updates and milestones:

- Grant funding from both Homes England and LCRCA approved in principle - subject to the Council meeting the funding conditions. Work is ongoing to meet those conditions.
- Ion have now been reappointed to continue the development management works required to secure planning and develop the detailed design of the scheme to increase deliverability and cost certainty.
- In October 2024, two reports were considered and approved by Policy Resources Committee - one to enter into the Master Development Agreement with Ion, the other to enter into the Grant Funding Agreement with LCRCA and Homes England for the primary enabling works; to enter into the remediation and infrastructure contract to undertake those works; and to appoint Ion to undertake the development management of that contract on behalf of the Council.

Key risks and mitigations:

- Discussions ongoing for the acquisition of Dock Branch Line with a report considered by Committee in October which approved the acquisition of the southern section. The planning application was endorsed by Planning Committee in January 2025.
- Continue regular meetings with highways authority and design team - traffic modelling is now underway.
- Close engagement with funding partners at all levels to understand funding requirements and ensure project meets all requirements before submitting business case.
- Contingencies and cost inflation assumptions have been factored in.
- Delivery Confidence is downgraded to amber due to a requirement for an attenuation tank which is currently unfunded.

Project	Grant/s	Total costs	Total budget	Budget remaining
Hind Street-Delivery 21-22	-	£1,115,243	£915,238	-£200,005* <i>there is pipeline budget to cover shortfall</i>
Hind Street - Hybrid Planning Application 22-23	-	£1,553,893	£1,463,233	£90,660
Hind Street - Business Case Costs (Homes England) 22-23	-	£62,240	£69,740	£7,500
Hind Street - Land Assembly Professional Fees 22-23	-	£363,074	£362,382	-£692
Hind Street - Relocation of PRI (Gas Governor) 22-23	-	£802,104	£802,104	£0

Hind Street Movement Strategy Project 21-22	Birkenhead Central Gateway	£328,754	£329,139	£386
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Hind Street	2025/26	2027/28	2028/29	2029/30	2030/31	2031/32	
Primary Enabling Works	RIBA 5	RIBA 6	RIBA 7				
Phase A	RIBA 4		RIBA 5			RIBA A 6	RIBA 7
Phase B	RIBA 2		RIBA 3	RIBA 4	RIBA 5		

Liscard Town Centre

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Community Hub	RIBA 1	Amber	↔ Static
Seaview Road Car Park Redevelopment	RIBA 1	Amber	↔ Static
Town Centre Regeneration and Public Realm Interventions	RIBA 2	Amber	↔ Static

Key updates and milestones:

- Community Hub - The opportunity to extend the funding period beyond March 2026 is considered to increase delivery confidence. There is still uncertainty regarding whether a new community hub is viable therefore contingency options are being identified.

- Seaview Road Car Park Redevelopment - Delivery confidence has moved to amber due to confirmation of Levelling Up Funding from MHCLG, but Memorandum of Understanding signing remains outstanding.
- Town Centre Regeneration and Public Realm Interventions - There are ongoing discussions regarding the scope of the scheme to ensure that we can meet the delivery programme.

Key risks and mitigations:

- Status this period remains at amber. Work is progressing with the main risk being that timescales for delivery are tight. However, MHCLG have provided an opportunity for the Council to potentially extend the funding period beyond March 2026, which would support delivery.
- A Liscard Programme Board has been established to provide a mechanism to escalate issues, manage risk and implement mitigation measures. Liscard Programme Board is now in place, which reports to the Strategic Growth Board, providing a clear route to escalate issues and implement mitigation measures. Oversight is also provided by the Simplification Pathfinder Board.

Project	Grant/s	Total costs	Total budget	Budget remaining
Community Hub	Simplification Pathfinder	£0	£667,005	£667,005
Seaview Road Car Park Redevelopment	Simplification Pathfinder	£8000	£5,752,997	£5,774,997
Town Centre Regeneration and Public Realm Interventions	Simplification Pathfinder	£67,059	£5,752,997	£5,685,938
Liscard Regeneration Delivery (LCRCA 80k funding) 21-22	-	£190,159	£190,000	-£159

Liscard	2025				2026				2027			
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Town Centre Regeneration and Public Realm Interventions	RIBA 2	RIBA 3	RIBA 4	RIBA 5	RIBA 6	RIBA 7						
Community Hub	RIBA 2			RIBA 3	RIBA 4	RIBA 5			RIBA 6	RIBA 7		
Seaview Road Car Park Redevelopment	RIBA 1	RIBA 2	RIBA 3		RIBA 4		RIBA 5					

Northside

Status this period: Yellow

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Business Relocation Sites	RIBA 0	Yellow	↓ Reduced
FINSA Relocation	RIBA 0	Green	↔ Static

Key updates and milestones:

- Work is progressing with the Northside Neighbourhood Framework being adopted by the Council at ERH Committee on 16 July 2024, so is now the official regeneration strategy for the area.
- FINSA relocation progressing now with a prospect of a start on site for construction in 2025.

Key risks and mitigations:

- Ongoing work with Freeport team to identify and progress development opportunities.

	2026				2027				2028				2029			
Northside	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Business Relocation Sites		RIBA 1	RIBA 2	RIBA 3	RIBA 4	RIBA 5	RIBA 6	RIBA 7								

Seacombe River Corridor

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Eureka! Victoria Place Landscaping	RIBA 2	Yellow	↓ Reduced
Wallasey Town Hall Annexes	RIBA 1	Amber	↔ Static

Key updates and milestones:

- Change control has been formally approved by MHCLG. Timescales are challenging for the delivery of the Brownfield Land Release Fund (BLRF2) for the annexes due to need to procure a developer.
- Masterplan approved at Economy, Regeneration and Housing Committee on 4 December 2024.
- Council have commissioned a commercial property consultant to identify a viable scheme and commence soft market testing for a delivery partner.
- Grant Funding Agreement has been entered into with Eureka! (UK) LTD.

Key risks and mitigations:

- Establish cross-departmental Board to identify and monitor key outcomes and establish stakeholder engagement strategy with key partners.
- Change control request approved by MHCLG to provide flexibility. This additional flexibility built into masterplan.
- Funding has been confirmed and clear programme established with control mechanisms.

Project	Grant/s	Total costs	Total budget	Budget remaining
Eureka! Landscaping	Simplification Pathfinder	£79,555	£2,118,000	£2,038,445
Wallasey Town Hall – Annexes Site Enabling Works	-	£0	£1,766,000	£1,766,000
Demolition Works – WTH North and South Annexe	-	£460,414	£487,452	£27,038

Seacombe River Corridor	2025				2026			
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Wallasey Town Hall North and South Annexes	RIBA 1	RIBA 2	RIBA 3		RIBA 4			
Eureka! Victoria Place Landscaping	RIBA 3		RIBA 4	RIBA 5	RIBA 6	RIBA 7		

Wirral Waters - Northbank

Status this period: Amber

Status last reported: Red

Project	Stage	Delivery Confidence	Change since last report
Care Facility Site	Stage 2 – Initiation and Planning	Yellow	↔ Static
Convenience Store	Stage 2 – Initiation and Planning	Green	↔ Static

Millers Quay	RIBA 5	Green	↔ Static
Northbank West	Not applicable whilst at stage 0		
Redbridge Quays Phase 2	RIBA 3	Green	↔ Static

Key updates and milestones:

- Delivery confidence has improved to amber. The first phase of Miller's Quay completed in September and by the end of the quarter 75% of the 150 available units had either been let or were under offer, demonstrating very strong demand for this type of accommodation in this location. The second phase - a further 350 units - are scheduled to complete in early 2025.
- Discussions between the Council and Homes England continue with the aim of opening the door to additional grant funding for vacant sites on Northbank which require additional viability funding. This could, in turn, see development momentum reestablished on Northbank.
- Redbridge Quay phase 2 is currently still in development and a planning application is expected soon. Peel are in discussion with an alternative provider for the proposed Care facility. Peel have been advised that a revised planning application will be required for this scheme. Neither Redbridge Quays Phase 2 nor the Care Facility require additional grant funding so there is prospect that construction could start on these sites in 2025.
- Sainsburys have submitted a planning application to construct a new convenience store at the junction of Dock Road and Duke Street immediately adjacent to Miller's Quay which would provide amenity facilities for residents of that scheme and the wider area.

Key risks and mitigations:

- Ongoing dialogue with Peel, Homes England and LCRCA to investigate public sector funding support to maintain development momentum on Northbank.

Project	Grant/s	Total costs to Dec 2024	Total budget	Budget remaining
The Hythe Acquisition and Associated Costs	-	£0	£5,255,000	£5,255,000

Wirral Waters - Northbank	2024/25		2025/26			2027/28				
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Redbridge Quays Phase 2	RIBA 4			RIBA 5			RIB A 6	RIBA 7		
Millers Quay	RIBA 7									
Care Facility Site	RIBA 2		RIBA 3							
Convenience Store	RIBA 3		RIBA 4		RIBA 5	RIB A 6	RIBA 7			

Wirral Waters – Four Bridges

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Egerton Village	RIBA 2	Amber	↔ Static

Key updates and milestones:

- The delivery confidence rating remains amber. ERH Committee resolved not to progress with the MKH project at this point in time because of the financial risks the proposed deal potentially exposed the Council to, so that project is now on hold.
- Egerton Village grant novation has not yet been completed so that scheme has not progressed and there is no agreed start on site date, although hopeful of a start in 2025.

Key risks and mitigations:

- **Egerton Village** - Whilst there is still full confidence that the project will go ahead, time is passing, and these delays could prove to be costly the longer that they continue. In order to rectify this, communication needs to continue between parties and Officers will monitor this closely through the Regen governance routes (feeding into Strategic Growth Board).

Project	Grant/s	Total costs to Dec 2024	Total budget	Budget remaining
Wirral Waters Investment Fund – Egerton Village	-	£0	£7,000,000	£7,000,000

Strategic Transport

Status this period: Amber

Status last reported: Amber

Project	Stage	Delivery Confidence	Change since last report
Birkenhead Road ATF4	RIBA 2	Yellow	↑ Increased
Duke Street (from Park Road North to Duke Street Bridge) ATF2	RIBA 4	Yellow	↑ Increased

Price Street	RIBA 2	Yellow	↑ Increased
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Updates and mitigations this period:

- The programme will always remain as amber given that the delivery of active travel schemes can result in significant challenges and objections, by their nature.
- Mass Transit - Outline business case completed but further funding is now required to progress to next stage of business case. Awaiting response from the Combined Authority on Gateway 3 submission. Workshop scheduled for March 2025 (joint for Regen & ECET Committee).
- Active Travel schemes (various) - Work is now supported by the development of the Core Active Travel Network approved Jan 2024. This will agree the wider network and support wider understanding of strategic approach.

Key risks and mitigations:

- Project Managers work with finance to closely monitor spend and forecasts - any issues to be escalated.
- Monitoring workload of Project Managers.
- Ongoing discussions with the Combined Authority as part CRSTS Pipeline development.

Project	Grant/s	Total costs to Dec 2024	Total budget	Budget remaining
Birkenhead Road ATF4	Active Travel Fund Tranche 4	£172,821	£412,595	£239,774
Duke Street (From Park Road North to Duke Street Bridge) ATF2	Active Travel Fund Tranche 2	£103,306	£478,885	£375,579
Price Street	Active Travel Fund Tranche 4	£152,421	£535,492	£383,071

Strategic Transport	2025				2026					2027			
	Q 4	Q 1	Q2		Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3
Duke Street from Park Road North to Duke Street Bridge ATF2	RIBA 4	RIB A 5	RIB A 6	RIB A 7									
Birkenhead Road ATF4	RIBA 4												
Price Street ATF4	RIBA 4												

New Ferry

Status this period: Yellow

Status last reported: Yellow

Project	Stage	Delivery Confidence	Change since last report
New Ferry Housing Development	RIBA 5	Green	↔ Static
New Ferry Town Centre Highways and Environmental Improvements	RIBA 4	Amber	↔ Static

Key updates and milestones:

- The project is running slightly behind schedule on account of minor delays to the residential development works getting underway. The public realm and highways works are at an advanced stage in their design, and it is our intention to tender these towards Spring 2025.

Key risks and mitigations:

- Public Realm improvements: An additional £1.2m of Pathfinder monies has been secured as agreed at December 2024's Economy, Regeneration and Housing Committee. Options have been costed that align with the budget(s) available to ensure a scheme is delivered.
- Options to mitigate the shortfall being explored through the Pathfinder programme.

Project	Grant/s	Total costs	Total budget	Budget remaining
New Ferry Housing Redevelopment	Simplification Pathfinder	£683,416	£2,590,266	£1,906,850

New Ferry Town Centre Highways and Environmental Improvements	Simplification Pathfinder	£210,399	£1,830,105 <i>*plus</i> £450,000 <i>Strategic Acquisition Fund</i>	£1,619,706 <i>*plus</i> £450,000 <i>Strategic Acquisition Fund</i>
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New Ferry	2025				2026				2027				
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	
New Ferry Housing Redevelopment - Phase 1	RIBA 5	RIBA 6	RIBA 7										
New Ferry Housing Redevelopment - Phase 2			RIBA 5				RIBA 6	RIBA 7					
New Ferry Town Centre Highways and Environmental Improvements	RIBA 4	RIBA 5				RIBA 6	RIBA 7						

District Heat Network

Status this period: Green

Status last reported: N/A

Project	Project Stage	Delivery Confidence	Change since last report
Birkenhead Heat Network	RIBA 2	Green	↔ Static

Key updates and milestones:

- Work is progressing to deliver the essential infrastructure for a low carbon heat source at forthcoming developments Wirral wide. The reserved matters application includes an energy centre, which utilises water source heat pumps as the main heat source, and associated pipe network.
- Programme is on track - market engagement took place ahead of a procurement process in early 2025. There was a positive response from market engagement which gives confidence that there will be engagement when going out to the public.

Project	Grant/s	Total costs to Dec 2024	Total budget	Budget remaining
Birkenhead Heat Network	Department for Energy Security and Net Zero (DESNZ)	£344,000	£887,000	£543,000

	2024		2025			2026				
District Heat Network	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
Birkenhead Heat Network	RIBA 3						RIBA 4			

UK Shared Prosperity Fund (UKSPF)

Key updates and milestones:

The 2022-25 Wirral UKSPF Programme is based on 3 investment priorities and has a split allocation of both revenue and capital funding:

1. Communities and Place (2022-2025): a mixed delivery of public realm, community safety, high street interventions, Borough of Culture and volunteering projects.
2. Local Business (2023-2025): delivery of universal place-based business support services and bespoke business growth interventions.
3. People and Skills (2024-2025): delivery of employment support services and recruitment & redundancy support.

The current programme is ending; all funds must be defrayed by the Council by 31st March 2025; there is no mechanism to claim or roll forward any funding or activity beyond this point. As at Quarter 3 2024/25 Wirral Council returned an expenditure claim to LCRCA at 101% of expenditure profile, representing 71% of total programme spend.

Key risks and mitigations:

- All funding must be defrayed and all activity completed by 31 March 2025 to avoid underspending the allocation UKSPF Funds to Wirral LA.
- Current expenditure is on track against profile and funding for the final quarter is committed via a contract/Purchase Order or grant funding agreement and is being closely monitored by colleagues across Regeneration and Place directorate.

Full Programme Expenditure at Yr3 Q3 December 2024:

Theme	Spend to date	Y3 Q3 Profile	% Against Profile	Total Budget	% of Total Budget
Communities & Place	£1,110,789.51	£1,206,853.18	92.04%	£1,532,552.00	72.48%
People and Skills	£980,532.57	£1,079,644.32	90.82%	£1,511,216.00	64.88%
Local Business	£700,290.01	£471,249.47	148.60%	£924,544.00	75.75%
Management & Admin	£142,534.16	£134,162.00	106.24%	£153,328.00	92.96%
Total	£2,934,155.25	£2,891,908.97	101.46%	£4,121,639.18	71.19%