



## **ECONOMY, REGENERATION & HOUSING COMMITTEE**

**Wednesday 12<sup>th</sup> March 2025**

|                      |                                             |
|----------------------|---------------------------------------------|
| <b>REPORT TITLE:</b> | <b>REGENERATION PROGRAMME UPDATE</b>        |
| <b>REPORT OF:</b>    | <b>DIRECTOR OF REGENERATION &amp; PLACE</b> |

### **REPORT SUMMARY**

This report provides the latest programme monitoring information for the Regeneration and Place Directorate. The design and content of the report was developed following an agreement to provide regular monitoring reports this Committee on an informative basis back in February 2024. The last report was presented to this Committee in September 2024.

This matter affects all Wards within the Borough and supports the delivery of the Local Plan.

This is an informative report and not a key decision.

### **RECOMMENDATION/S**

The Economy, Regeneration and Housing Committee is recommended to note the contents of the programme monitoring report attached in Appendix A to this report and highlight any areas requiring further clarification or action.

## SUPPORTING INFORMATION

### 1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 To ensure that this Committee has the opportunity to monitor, review and challenge performance and delivery of programmes of the Council's Regeneration and Place Directorate.

### 2.0 OTHER OPTIONS CONSIDERED

- 2.1 Various alternative option to update members on this subject matter are possible including setting up a working group or informal workshops. After consultation with members of this Committee, scheduled update reports in this format has been agreed as an appropriate way forward.

### 3.0 BACKGROUND INFORMATION

- 3.1 The programme monitoring Report (Appendix A) has been structured around twelve programme areas relating to masterplans. The data (budget and Red Amber Green (RAG) rating) contained in the report relates to Quarter 3 2024 (period from October to December 2024). However, this has been reviewed by programme leads to ensure that they are reflective of recent work for the oversight of the Committee's work programme.
- 3.2 The information has been extracted from the Regeneration and Place Directorate's internal programme assurance monitoring system (PAM), which is reviewed and updated on a quarterly basis. This system derives a delivery confidence RAG rating for each programme based on the individual RAG ratings for schedule, budget and risk.
- 3.3 The supporting narrative in the report has been strengthened with programme and project leads from the Regeneration & Place Directorate, providing a narrative to further explain RAG ratings, milestones and mitigating actions.
- 3.4 Key monitoring areas for Members of the Economy, Regeneration & Housing Committee to are set out in paragraphs 3.5 to 3.7 below.

#### **Risk scoring approach**

- 3.5 As a result of different risk scoring criteria in other reporting forums, some projects may have been reported at a different RAG status in other reports for the purpose of grant returns. For example, monitoring returns to MHCLG require different RAG scoring criteria.

#### **Quality and timing of monitoring**

- 3.6 The quality and timing of monitoring continues to improve. This is the result of regular quality assurance and increased compliance through the use of Power BI and PMO oversight. The PAM system is a continuously improving process.

#### **PAM Finance**

- 3.7 There is ongoing work between the Regeneration & Place Programme Management Office (PMO) and the Finance team to develop a system that can be used in PAM

that can monitor financial information across the programme areas. The figures shown in the report have been extracted from the Finance team's monitoring reports and have been agreed by programme lead

#### **4.0 FINANCIAL IMPLICATIONS**

4.1 Whilst the programmes and projects within referred to within this report have a detailed financial profile, given that this report is for information there are no direct financial implications arising out of the recommendations within this report.

#### **5.0 LEGAL IMPLICATIONS**

5.1 There are no direct legal implications arising out of the recommendations within this report.

#### **6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS**

6.1 There are no direct resource implications arising out of the recommendations within this report.

#### **7.0 RELEVANT RISKS**

7.1 A key area of risk arising from this report relate to the individual programme areas and can be detailed on request. Mitigating actions have been included as detailed in accordance with the delivery confidence RAG ratings.

7.2 A revised governance structure is now in place which has oversight of these risks and the associated mitigating actions. Data from the Programme Assurance Monitoring dashboards is available for scrutiny at Boards within this structure and is circulated to Investment and Change Board on a quarterly basis.

7. Key risks faced by the Directorate are recorded in the programme area Risk Registers which are regularly monitored and reviewed.

#### **8.0 ENGAGEMENT/CONSULTATION**

8.1 A informative piece of work was presented to Economy, Regeneration & Housing Committee in February 2024 to review current performance monitoring arrangements and to define an improved approach.

8.2 It was agreed that a further report would be presented on a regular basis where they would receive the data is available via the PAM PowerBI reports.

8.3 Six-monthly updates to this Committee, such as this report, are scheduled.

#### **9.0 EQUALITY IMPLICATIONS**

9.1 Whilst there are no direct equality implications arising from this report, any associated actions arising from the delivery will continue to be monitored by the Regeneration PMO to assess any equality issues and mitigate any negative impact that may emerge.

9.2 An overarching equality impact assessment has also been completed regarding The Local Plan. This report makes no material changes at this stage, the document can be viewed here: [Wirral Local Plan EIA - Feb 2022](#)

## 10.0 ENVIRONMENT, BIODIVERSITY AND CLIMATE CHANGE IMPLICATIONS

10.1 There are no direct environmental implications arising out of the recommendations within this report.

## 11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 There are no direct community wealth implications arising out of the recommendations within this report.

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## APPENDICES

Appendix 1: Regeneration Programme Update Report Q3 2024/25

## BACKGROUND PAPERS

Data and performance information held in Regeneration & Place's PMO Programme Assurance Monitoring Systems and accessed via the Council's business intelligence system Power BI.

## TERMS OF REFERENCE

This report is being considered by the Economy, Regeneration & Housing Committee in accordance with Section 3.2(f) of its Terms of Reference, providing a view of performance, budget monitoring and risk management in relation to the Committee's functions.

## SUBJECT HISTORY

| Council Meeting                                                                        | Date     |
|----------------------------------------------------------------------------------------|----------|
| Economy, Regeneration and Housing Committee<br>Regeneration Portfolio Overview         | Feb-2024 |
| Economy Regeneration and Housing Committee:<br>Regeneration Programme Highlight Report | Sep-2024 |