

**WIRRAL PLACE BASED PARTNERSHIP BOARD****12<sup>th</sup> JANUARY 2023**

<b>REPORT TITLE:</b>	<b>PLACE REVIEW MEETINGS</b>
<b>REPORT OF:</b>	<b>PLACE DIRECTOR (WIRRAL), NHS CHESHIRE AND MERSEYSIDE</b>

**REPORT SUMMARY**

Each of the nine Places in Cheshire and Merseyside will have quarterly review meetings with NHS Cheshire and Merseyside. The first of these review meetings for Wirral took place on 24<sup>th</sup> October 2022. This report provides an update on this meeting for the Place Based Partnership Board.

This matter affects all Wards within the Borough.

**RECOMMENDATION/S**

It is recommended that the Wirral Place Based Partnership Board:

- (1) Notes the presentation that was given at the Place Review Meeting on 24<sup>th</sup> October 2022.
- (2) Notes the feedback from NHS Cheshire and Merseyside following the Place Review Meeting.
- (3) Requests an update on the actions taken in response to this feedback.

## **SUPPORTING INFORMATION**

### **1.0 REASON/S FOR RECOMMENDATION/S**

- 1.1 The Wirral Place Based Partnership Board is the principal meeting through which NHS Cheshire and Merseyside will undertake its business in the borough with partners. The Place Review Meetings are a mechanism through which each Place, in this case Wirral, can discuss key issues regarding how NHS Cheshire and Merseyside is working in each Place with partners and explore development priorities and options to support ongoing development. The Wirral Place Based Partnership Board should therefore engage in, receive feedback from and take action following these meetings.

### **2.0 OTHER OPTIONS CONSIDERED**

- 2.1 The Place Review Meeting approach was developed by a working group from across Cheshire and Merseyside Integrated Care System. A range of approaches were considered and it was agreed that a programme of quarterly review meetings should be put in place, arranged by the Place Director with system partners.

### **3.0 BACKGROUND INFORMATION**

- 3.1 Each of the nine Places in Cheshire and Merseyside will have quarterly review meetings with NHS Cheshire and Merseyside. The first of these review meetings for Wirral took place on 24<sup>th</sup> October 2022. In addition to the Place Director, the Chief Executive, Assistant Chief Executive, Director of Performance and Planning and Associate Director of Programme Delivery and Assurance attended from NHS Cheshire and Merseyside. Wirral system partners were represented by the Chief Executive, Wirral Community Health and Care NHS Foundation Trust, the Chief Strategy Officer, Wirral University Teaching Hospitals NHS Foundation Trust and a representative of the Primary Care Networks in Wirral.
- 3.2 The review meetings provide an opportunity to discuss key issues how NHS Cheshire and Merseyside is working in each Place with partners and to explore development priorities and options to support ongoing development, based upon a self-assessment return. The Place visits will also include an exploration of key system delivery issues. The focus of the October meeting was on the Wirral Place plans for winter.
- 3.3 The meeting on 24<sup>th</sup> October 2022 commenced with a presentation from the Place Director, which covered system actions around urgent care and the outcome of the Place Maturity self-assessment. These slides are included in Appendix 1 of this report.
- 3.4 Each place was asked to complete the Place Maturity Framework self-assessment, which was also supported by an online survey link to gather an evidenced understanding of key stakeholder perspectives. The members of

the Wirral Place Based Partnership Board were asked to complete this survey.

3.5 There were four domains against which each Place was been asked to provide a self-assessment and supporting evidence, these are:

- **Ambition and Vision** – (i) clarity of purpose and vision, (ii) objectives and priorities and (iii) population health management to address health inequalities.
- **Leadership and Culture** – (i) Place based leadership, (ii) partnership working, (iii) culture, organisational development, values and behaviours and (iv) responding to the voice of our communities and public and patient engagement.
- **Design and delivery** – (i) financial framework, (ii) planning and delivery of integrated services, (iii) Enabler; Digital and (iv) Enabler: Estates and assets.
- **Governance** – evidence of Place Based Partnership Board and supporting groups.

Each Place was asked to assess their level of maturity against each domain. There are four levels of maturity – emerging, evolving, established and thriving – each with criteria to measure against. Each Place was also asked to provide a summary of the key evidence which supports the rating given and areas for further development.

3.6 The feedback from the meeting held on 24<sup>th</sup> October 2022 was received on 5<sup>th</sup> December 2022. The key points are:

- **Urgent Care and Non-Criteria to Reside (NCTR)** - request for more detail on the work in the Wirral system stratifying NCTR and the outputs of this work.
- **Domiciliary care and care home provision** – request to share the work undertaken on the strategic mapping of the care home marketplace including risk analysis. Suggestion that, as a system, Wirral needs to make a declaration and commitment around the number of care hours/packages that the system intends to buy, providing assurance to the domiciliary care market. Consideration should also be given to setting a target that can be tracked and managed.
- **Winter Plan** - Further consideration on how the Wirral share of the national allocation to support the adult social care workforce will be spent, with a suggestion to think about ‘disruptive innovation’.
- **Place Based Partnership Board (PBPB) Development** – the Wirral PBPB clearly recognises its current position in terms of maturity and would benefit from a defined development programme. NHS Cheshire and

Merseyside can support the PBPB with a routine standard set of reports for both finance and performance to enable reporting on impact and delivery at a local level.

- **Additional Roles Reimbursement Scheme (ARRS)** - encouragement to consider the opportunities here and continue to engage and develop relationships. NHS Cheshire and Merseyside can support primary care networks with their transformation journey but needs to clear on the development need so that they can understand how they can best support.
- **Social Care Contract** – A request to keep NHS Cheshire and Merseyside up to date on Wirral Council's decisions on the social worker contracts with NHS providers.

A response will be prepared to this feedback.

3.7 The next review meeting is due on 13<sup>th</sup> January 2023. The Place Director has invited members of the Place Based Partnership Board to attend this meeting.

#### **4.0 FINANCIAL IMPLICATIONS**

4.1 There are no direct financial implications arising from this report.

#### **5.0 LEGAL IMPLICATIONS**

5.1 There are no direct legal implications arising from this report.

#### **6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS**

6.1 There are no direct resource implications arising from this report.

#### **7.0 RELEVANT RISKS**

7.1 NHS Cheshire and Merseyside is developing a risk framework for application in each of the nine Places. The Wirral Place Based Partnership Board will also be receiving a report on this at a future meeting.

#### **8.0 ENGAGEMENT/CONSULTATION**

8.1 The members of the Place Based Partnership Board were engaged in the completion of a survey that supported assessment against the Place Maturity Framework. Members of the Place Based Partnership Board will also be invited to future Place Review meetings.

#### **9.0 EQUALITY IMPLICATIONS**

9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. No Equality Impact Assessment is required for this report.

## 10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

10.1 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner. There are no environmental and climate implications from this report.

## 11.0 COMMUNITY WEALTH IMPLICATIONS

11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

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## APPENDICES

Appendix 1 Wirral Place Review Meeting Slides

## BACKGROUND PAPERS

Strategic Aims of Integrated Care Systems, accessed at: [NHS England » What are integrated care systems?](#)

NHS Cheshire and Merseyside priorities, accessed at: [Our priorities - NHS Cheshire and Merseyside](#)

## SUBJECT HISTORY (last 3 years)

Council Meeting	Date