

WIRRAL PLACE BASED PARTNERSHIP BOARD**22 June 2023**

REPORT TITLE:	WIRRAL HEALTH AND CARE PLAN 2023-2024
REPORT OF:	ASSOCIATE DIRECTOR FOR TRANSFORMATION AND PARTNERSHIPS (WIRRAL) NHS CHESHIRE AND MERSEYSIDE

REPORT SUMMARY

Wirral Place is part of the Cheshire and Merseyside Health and Care Partnership which became a statutory organisation on the 1st July 2022. The development of Cheshire and Merseyside Health and Care Partnership – our statutory Integrated Care Partnership (ICP) – is a partnership that brings NHS services together with local authorities and other local partners to collectively plan health and care services to meet the needs of the local population. The formation of the ICP is a real opportunity for us to work together across organisations to deliver the improvements that we want to see in the health and wellbeing of our residents.

This Health and Care Plan is our collective plan on Wirral, for how the health and care organisations across Wirral will work together to progress with our agreed priorities areas of work. The Plan has been agreed following four workshops which had representation from across Wirral key stakeholders. This plan is cognisant of the actions needed to improve the current position on Wirral for health and care services and to meet the ask of key Wirral and National policies and strategies.

This matter affects all Wards within the Borough.

RECOMMENDATION

The Wirral Place Based Partnership Board is asked to endorse this Wirral Health and Care Plan.

SUPPORTING INFORMATION

1.0 REASON/S FOR RECOMMENDATION/S

- 1.1 Our Health and Care Plan sets out the key health and care priorities that the Wirral Place will need to deliver this year or progress with significantly. This Plan has been developed collaboratively with commissioners from NHS and the Local Authority and also our key stakeholders, including the Community Faith Voluntary and Social Enterprise Sector. By asking for the Wirral Place Based Partnership Board to endorse the Plan, it will ensure formal endorsement of the Plan by Wirral Place and will also enable our Health and Care Plan to be in the public domain. There will also be a requirement to demonstrate progress against the delivery of the priorities within the Plan to evidence the progress made, which will be reported to the Wirral Place Based Partnership Board.

2.0 OTHER OPTIONS CONSIDERED

- 2.1 The Health and Care Plan is a collaborative plan across the Wirral Place and therefore the endorsement of the Plan is required by the Wirral Place Partnership Board.

3.0 BACKGROUND INFORMATION

- 3.1 The Health and Care Plan is to outline the Wirral Place key health and care priorities for 2023/24 and how we will continue to adhere to the core principles, adopted in 2022/23, in the way that we work:-

- Start with Population Health
- Ensure that we are tackling Health Inequalities
- Consider the wider determinants of health
- Make decisions that are evidence based – including Joint Strategic Needs Assessment (JSNA)
- Deliver good outcomes and be safe and effective
- Have co-production and clinical engagement from beginning
- Adopt a collaborative approach
- Optimise the use of our collective resources to get the best outcomes – including finance and our workforce
- Focus on acting sooner with an emphasis on prevention and being person centered
- Learn from people's lived experience
- Aim to support people to stay well and independent
- Continue to develop place based services – enhancing the neighbourhood/community delivery

3.2 As a Wirral Place there are a number of key national, regional and Wirral specific strategy and policy requirements. The key documents that our priorities are cognisant of, and that we will progress with delivery of their specific aims, are:-

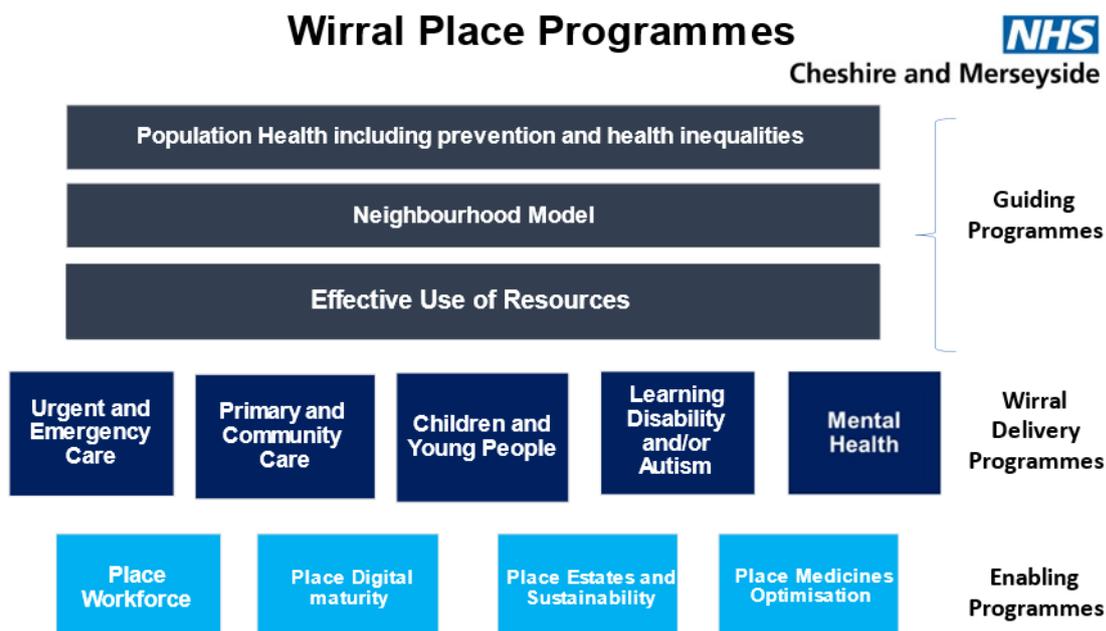
- Wirral Plan 2021 – 26
- Health and Wellbeing Strategy 2022 - 27
- SEND Wirral Statement of Action
- NHS Core 20 plus 5
- NHS Planning Guidance 2023 – 24

3.3 To agree our priorities, four Monthly planning workshops were held between December 2022 and April 2023 involving all partner organisations from Wirral Health and Care system:-

- Workshop one – setting the scene, original financial challenge of £120m, review of current priorities within the 2022/23 Delivery plan, identifying our priorities
- Workshop two – developing the Wirral Plan and confirming our priorities in the context of wider health improvement across the Borough
- Workshop three – focus on our key areas, Workforce, Primary Care, Mental Health and improving the health of our Neighbourhoods
- Workshop four - developing the planning delivery framework, identifying priority schemes and funding sources

3.4 Following these Wirral Place workshops we agreed our priorities and their themes. As a result we have developed collectively the Wirral Health and Care Plan which is attached as Appendix 1.

3.5 The Framework below shows our priorities which are under three broad themes of guiding programmes, delivery programmes and enabling programmes.



- 3.6 Within the Guiding Programmes there are three priorities:-
- Population Health including prevention and health inequalities – which encompasses the work to implement the Wirral Health and Wellbeing Strategy
 - Neighbourhood Model – a refreshed approach to this programme which is now a community led initiative to reduce increasing health inequalities across Wirral, moving from focusing on ill health to promoting wellbeing.
 - Effective Use of Resources - this programme of work will to ensure that every Wirral pound for health and care is used to its maximum.
- 3.7 The figure above shows the 5 Wirral Delivery programmes which are our key priority areas for delivering change in 2023/24. These 5 programmes have key actions required to deliver improvements to health and care services in Wirral and require specific actions by Wirral. Alongside these there are also programmes that are led by Cheshire and Merseyside ISC but Wirral Place will support the implementation of the outputs from these programmes in Wirral. These are all key NHS national programmes:-
- Elective recovery
 - Diagnostics
 - Maternity
 - Cancer.
- 3.8 The final theme of enabling programmes has four programmes that will each support the successful delivery of the Health and Care Plan priorities.
- 3.9 The priority programmes in our Health and Care plan have developed a Strategic Outcome Framework which are attached as Appendix 2. These share high level detail of aims of the programme and an outline of the delivery plan for that programme. We have now identified the Senior Responsible Officer, programme leads and project support for each of the programmes and the oversight and assurance of progress of each priority will be reported as shown in the figure below.

Programme Reporting



Updates from all the Programmes will be shared with the Place Based Partnership Board.

4.0 FINANCIAL IMPLICATIONS

- 4.1 There are potential financial implications arising from this report, the work programmes that are a key priority, particularly for the improvements required in the unscheduled care programme have already required additional funding which have been agreed by Wirral key partners. The Use of Resources programme will focus on identifying opportunities to deliver further efficiencies to spending on Wirral. If there are further calls on resources beyond those mentioned above, approval will be sought through the appropriate processes.

5.0 LEGAL IMPLICATIONS

- 5.1 There are no direct legal implications arising from this report.

6.0 RESOURCE IMPLICATIONS: STAFFING, ICT AND ASSETS

- 6.1 The Health and Care Plan includes programmes of work that are already in progress in the Borough and a number of these are 'must do's' for the Wirral Place to complete. This work should already be supported with the appropriate resources and, where it is not, discussions will be required around the resource requirements to support delivery.

7.0 RELEVANT RISKS

- 7.1 Within the Health and Care Plan there are some 'must do's that do require to be completed within timescales during 2023/24. The Plan and its deliverables will be monitored monthly and escalation to key partners will take place if progress of achievements and expected outcomes are not realised. Alongside this, the risks associated with each of the programmes within the Plan are managed within each work programme. The Wirral Place Based Partnership Board will also be developing a risk framework in 2023/24.

8.0 ENGAGEMENT/CONSULTATION

- 8.1 The Wirral Health and Care Plan has been developed collaboratively across key stakeholders across the Place through the four workshops and also the Strategy and Transformation Group meetings.

9.0 EQUALITY IMPLICATIONS

- 9.1 Wirral Council and NHS Cheshire and Merseyside have a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. Within the Health and Care Plan there is a framework for our approach to tackling health inequalities and each programme of work will complete impact assessments to ensure any adverse impact is identified and mitigating actions but in place where possible. An Equality Impact Assessment is not required for this report but each programme will need to complete one.

10.0 ENVIRONMENT AND CLIMATE IMPLICATIONS

- 10.1 Wirral Council and NHS Cheshire and Merseyside are committed to carrying out their work in an environmentally responsible manner, and these principles will guide the delivery of the Place Director's objectives in Wirral.

11.0 COMMUNITY WEALTH IMPLICATIONS

- 11.1 Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral.

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APPENDICES

Appendix 1 Wirral Health and Care Plan
Appendix 2 Strategic Outcome Frameworks

The appendices may not be suitable to view for people with disabilities, users of assistive technology or mobile phone devices. Please contact nesta.hawker@nhs.net if you would like this document in an accessible format.

BACKGROUND PAPERS

- NHS Core 20 plus 5
- NHS Planning Guidance 23/24
- Wirral Plan 2021 – 26
- Health and Wellbeing Strategy
- Statement of Education Needs and Disability (SEND) Wirral Statement of Action

SUBJECT HISTORY (last 3 years)

Council Meeting	Date