

Title	Developing our Wirral Health and Care Plan for 2024/25
Authors	Simon Banks, Place Director
Report for	Wirral Place Based Partnership Board
Date of Meeting	23 rd November 2023

Report Purpose and Recommendations

The purpose of this report is to provide the Wirral Place Based Partnership Board with an update on the proposed approach to the planning round for the 2024/25 contract year. This will result in the refresh of the Wirral Health and Care Plan 2023/24 for 2024/25 thus aligning NHS, local authority and wider Place priorities.

It is recommended that the Wirral Place Based Partnership Board notes the proposed approach for the 2024/25 planning round and supports the production of the Wirral Health and Care Plan 2024/25.

Key Risks

The report relates to the following key strategic risks identified in the Place Delivery Assurance Framework presented to the Wirral Place Based Partnership Board on 19th October 2023:

- *PDAF 1 Service Delivery:* Wirral system partners are unable to deliver the priority programmes within the Wirral Health and Care Plan which will result in poorer outcomes and greater inequalities for our population.
- *PDAF 2 Children and Young People:* The Wirral health and care system is unable to meet the needs of children and young people with complex and/or additional needs leading to long term health issues, increased inequalities and demands on services.
- *PDAF 3 Collaboration:* Leaders and organisations in the Wirral health and care system may not work together effectively to improve population health and healthcare.
- *PDAF 4 Workforce:* The Wirral health and care system is unable to recruit, develop and retain staff to create a diverse health and care workforce with the skills and experience required to deliver the strategic objectives.
- *PDAF 5 Finance:* Poor financial performance in the Wirral health and care system leads to a negative impact and increased monitoring and regulation.
- *PDAF 6 Community Wealth Building:* The focus on responding to current service priorities and demands diverts resource and attention from delivery of longer-term initiatives in our strategies that support the broader social and economic development of the borough.

Governance journey

Date	Forum	Report Title	Purpose/Decision
16 th November 2023	Strategy and Transformation Group	Developing our Wirral Health and Care Plan for 2024/25	To be confirmed at November meeting of Wirral Place Based Partnership Board.

1	Narrative
1.1.1	NHS Cheshire and Merseyside, working with system partners, undertook its first full contract and planning cycle for the financial year 2023/24. The second contract and planning cycle, for the year 2024/25, provides an opportunity to learn from 2023/24 and improve our processes and engagement across all nine Places.
1.1.2	For the financial year 2023/24, NHS Cheshire and Merseyside in Wirral Place worked with system partners to develop a Wirral Health and Care Plan. This Plan was endorsed by the Wirral Place Based Partnership Board on 22 nd June 2023. The Plan took account of the Wirral Plan 2026, Wirral Health and Wellbeing Strategy 2022-2027, the interim Cheshire and Merseyside Health and Care Partnership Strategy and NHS operational planning guidance. The Wirral Health and Care Plan subsequently influenced NHS Cheshire and Merseyside's Joint Forward Plan 2023-2028.
1.1.3	NHS operational planning guidance is expected during November 2023. NHS Cheshire and Merseyside will also be required to update the Joint Forward Plan by March 2024. Contracts will also need to be agreed with providers, within the NHS and other sectors, during this time. The planning round 2024/25 therefore needs to adopt a consistent approach across all nine Places, whilst also taking account of the specific local needs of each Place.
1.1.4	The PowerPoint presentation in Appendix One is a discussion document that outlines the commissioning intentions for NHS Cheshire and Merseyside for the 2024/25 planning round. It also sets out the proposed approach to planning for 2024/25. The Wirral Place Based Partnership Board is asked to note the proposals set out in this document.
1.1.5	Within a consistent approach to developing commissioning intentions and system plans for 2024/25 there will be a need to develop plans for each Place. For Wirral, this will mean the refresh of the Wirral Health and Care Plan for the coming year. As with the 2023/24 planning round, this will be taken forward through a series of workshops with system partners in December 2023 and January, February and March 2024. The supporting groups to the Wirral Place Based Partnership Board, particularly the Strategy and Transformation Group and the Finance and Investment Group, will also have a key role in shaping the final plan. Oversight will also be provided through the Place Director and System Chief Executive Officers Group.
1.1.6	The Wirral Place Based Partnership Board will receive the final Wirral Health and Care Plan 2025/26 for endorsement. This will then shape the report that the Board receives on programme delivery from the Wirral Improvement Team.
1.1.7	It is recommended that the Wirral Place Based Partnership Board supports the development of the Wirral Health and Care Plan 2024/25.

2	Implications
2.1	<p><i>Risk Mitigation and Assurance</i></p> <p>The Wirral Health and Care Plan 2024/25 will provide controls and assurances to mitigate the risks in the Place Delivery Assurance Framework.</p>
2.2	<p><i>Financial</i></p> <p>The financial settlement for the NHS and local authorities for 2024/25 is still awaited. It is anticipated that there will be no discretionary growth in the funding allocated to the NHS in 2024/25 and that the health and care sector will continue to face considerable</p>

	financial pressures.
2.3	<i>Legal and regulatory</i> It is a legal and regulatory requirement for NHS Cheshire and Merseyside to develop and publish a Joint Forward Plan.
2.4	<i>Resources</i> The Wirral Health and Care Plan 2024/25 will be delivered through the combined resources of the organisations who are part of the Wirral health and care system. The Wirral Place Based Partnership Board and supporting groups will provide oversight of and seek assurance on the delivery of the Plan.
2.5	<i>Engagement and consultation</i> Engagement with system partners will take place as part of the planning round 2024/25. Wirral specific workshops have been arranged for December 2023 and January, February and March 2024.
2.6	<i>Equality</i> NHS Cheshire and Merseyside has a legal requirement to make sure their policies, and the way they carry out their work, do not discriminate against anyone. No Equality Impact Assessment (EIA) is required for this report, although impact assessments will be required for any service changes proposed through the planning round 2024/25.
2.7	<i>Environment and Climate</i> NHS Cheshire and Merseyside is committed to carrying out their work in an environmentally responsible manner, these principles will be followed through the planning round 2024/25.
2.8	<i>Community Wealth Building</i> Community Wealth Building in Wirral focusses on partnerships and collaboration. These partnerships are led by Wirral Council with external partners and stakeholders, including residents. NHS Cheshire and Merseyside will support the Council in community wealth building by ensuring health and care organisations in the borough have a focus on reducing health inequalities and contribute to the development of a resilient and inclusive economy for Wirral. The Wirral Health and Care Plan 2024/25 will seek to contribute to community wealth building.

3	Conclusion
3.1	It is recommended that the Wirral Place Based Partnership Board notes the proposed approach for the 2024/25 planning round and supports the production of the Wirral Health and Care Plan 2024/25.

4	Appendices
4.1	Appendix One: Planning for 2024-25 - Developing our Plans - Discussion Document

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