

WIRRAL PLACE BASED PARTNERSHIP BOARD

Thursday, 19 October 2023

PRESENT:

Simon Banks	Chair and Place Director, NHS Cheshire and Merseyside
Abel Adegoke	Primary Care
James Barclay	Wirral Improvement Team
Jo Chwalko	Wirral Community Health and Care NHS Foundation Trust
Ian Cubbin	Primary Care
Suzanne Edwards	Cheshire and Wirral Partnership NHS Foundation Trust
Julian Eyre	Wirral Improvement Team
Liz Hartley	Children's Services, Wirral Council
Graham Hodgkinson	Director of Adults, Health and Strategic Commissioning, Wirral Council
Carol Johnson-Eyre	Citizens Advice Wirral
Dr David Jones	Primary Care
Martin McDowell	NHS Cheshire and Merseyside
Councillor Kieran Murphy	Wirral Council
Justine Molyneux	Voluntary, community, faith and social enterprise sector
Lorna Quigley	Associate Director Quality and Safety Improvement, NHS Cheshire and Merseyside
Paul Satoor	CEO, Wirral Council
Kirsteen Sheppard	Healthwatch Wirral
Iain Stewart	Head of Transformation and Partnerships, NHS Cheshire and Merseyside
Dr Stephen Wright	Primary Care
David McGovern	Wirral University Teaching Hospital NHS Foundation Trust
(Ali Hughes)	
Vicki Shaw	Head of Legal Services, Wirral Council
Mike Jones	Secretary

45 **APOLOGIES**

Apologies for absence were received from:

Janelle Holmes, WUTH

Karen Howell, Wirral CHC

Cllr Julie McManus, Wirral Council

Councillor Simon Mountney, Wirral Council

Simone White, Children's Services, Wirral Council

46 **DECLARATIONS OF INTEREST**

The Chair invited members to declare any interests they had in items on the agenda. No interests were declared.

47 **MINUTES**

Resolved - That the minutes of the meeting held on 28 September 2023 be agreed.

48 **ACTION LOG**

This was the first meeting under the new agenda structure and there were no items on the Action Log.

49 **WELCOME AND INTRODUCTION**

The Chair welcomed the members of the Board, officers and those watching the webcast to the meeting.

50 **PLACE QUALITY AND PERFORMANCE REPORT INCLUDING C-DIFFICILE**

The Associate Director of Quality and Safety presented this report which provided oversight of Key Performance metrics relating to Wirral Place. It was noted that rates of C-Difficile were high but had reduced. The rates of Escherichia coli (E.coli) remained of concern as well as rates of seasonal flu. A workshop was to be held after the meeting where the style of reporting could be considered. A report on Talking Therapies was suggested as a future agenda item.

Resolved – That the performance in relation to Health Care Associated Infections and the actions being undertaken be noted.

51 **PLACE FINANCE REPORT INCORPORATING POOLED FUND UPDATE**

The Associate Director of Finance, NHS Cheshire and Merseyside presented this report which provided a high-level update of the Month 5 financial position for the Wirral health and care system.

Members were assured that the financial risks involved were separated between NHS and Council as they delivered their statutory duties. It was noted that the NHS was developing a financial recovery plan for its overspend.

Resolved – That

- 1. the Wirral care and health system year-to-date variance from plan of £8.3m at Month 5 be noted and that the forecast out-turn deficit is currently in line with plan of £25.6m although all system partners have acknowledged significant risks to this position.**
- 2. it be noted that the forecast position for the Pooled fund at Month 5 is currently a balanced planned budget position.**
- 3. it be noted that the shared risk arrangements are limited to the Better Care Fund only, which is reporting a balanced budget position.**
- 4. it be noted that the 2023/24 Section 75 agreement (NOTE ACT) has been sent for legal review and is scheduled for sign off from both parties at upcoming committee meetings in line with their respective governance requirements.**

52 DEVELOPING A RISK MANAGEMENT FRAMEWORK FOR WIRRAL PLACE PARTNERSHIP ARRANGEMENTS

The Place Director (Wirral), NHS Cheshire and Merseyside presented this report which provided details on how NHS Cheshire and Merseyside's Risk Management Framework would be applied in Wirral, setting out the key components of the Risk Management Framework and included a draft Place Delivery Assurance Framework. The framework would be applied through partner organisations and it would be brought back quarterly. It was noted that the strategic objectives in the Risk Management Framework applied to the Integrated Care System, which covers the NHS and all local authorities in Cheshire and Merseyside and other partners. It was agreed that, to ensure that the local application of the Framework reflects the strategic objectives of the borough, reference should be made to the Wirral Plan 2026 in the risk summary documents.

Members clarified the particular organisations involved.

Resolved – That

- 1. the work to apply NHS Cheshire and Merseyside's Risk Management Framework to the Wirral Place Partnership governance arrangements be noted.**
- 2. it be noted that the application of the Risk Management Framework will be undertaken through engagement with partner organisations in Wirral.**
- 3. the work to develop a Place Delivery Assurance Framework and risk registers for the supporting groups to the Board be endorsed.**
- 4. an update be requested on the development of the Risk Management Framework and an updated PDAF at the December 2023 meeting of the Board and quarterly thereafter.**

53 **WIRRAL HEALTH AND CARE PLAN DASHBOARD**

The Programme Director, Wirral Improvement Team, introduced this report which presented the performance dashboard for the programmes within the Wirral Place Health and Care Plan. The report aimed to provide the Board with information and assurance on the progress of the Programmes associated with the Wirral Health and Care plan 2023-24. It was noted that the dashboard was presented live to the Strategy and Transformation Group monthly, and that the overall programme was rated green in the red-amber-green rating system.

Resolved – That this report which provides assurance on the delivery and oversight of the Health and Care plan programmes be noted.

54 **UNSCHEDULED CARE PROGRAMME DELIVERY**

The Programme Manager for Wirral Improvement Team introduced this report which provided information and assurance on the work of the Unscheduled Care Improvement Programme for Wirral. The main measure for success of the programme was the numbers of patients who were classified as 'Non-Criteria to Reside' and this had improved from 124 in August 2023 to 117 in September 2023. There had been improvements in lengths of stay too as a direct result of the development of the Transfer of Care Hub. In addition, a Winter Plan was being finalised.

Members commented that the work relied upon all partners helping each other, and that it showed a shift in the system to early intervention, prevention and a Home First approach.

Resolved – That the update be noted.

55 **PRIMARY CARE NETWORKS**

The Head of Transformation and Partnerships (Wirral), NHS Cheshire and Merseyside, gave a presentation to the Board on the work of Primary Care Networks (PCNs). The presentation identified the areas of the borough served by five Primary Care Networks (PCNs) and also defined the role of Neighbourhoods. PCNs are groups of general medical practices, covering about 30-50,000 people in a predominately geographical area though there were links between some areas. They had been working toward enhanced access at different times with some recruitment. It was noted that demand was above pre-pandemic levels.

Members discussed the assistance available through additional non-clinical roles including pharmacies, wellbeing coaches and other professionals.

Resolved – That the contents of the presentation be noted.

56 MENTAL HEALTH URGENT RESPONSE CENTRE

The Director of Operations, Cheshire and Wirral Partnership NHS Foundation Trust, presented this report which detailed the development of a Mental Health Urgent Response Centre (URC) on the Wirral. This work is being led by Cheshire and Wirral Partnership NHS Foundation Trust (CWP) with the support of partner organisations. This project was to enable the development of suitable and sustainable accommodation to deliver and support modern models of care in the most appropriate setting in terms of service users in mental health crisis, including those where the police needed to refer people. The plans were based upon a new build facility on the footprint of Arrow Park Hospital. The Strategic Outline Case had been presented to Wirral Place Based Strategy and Transformation Group and was supported by partners and recommended to the Wirral Place Based Partnership Board. It was noted that Wirral was an outlier nationally by not having a facility.

Resolved – That the following be approved:

- 1. the strategic fit within the context of Place, System and National Priorities;**
- 2. the identification of the preferred way forward;**
- 3. engagement with the ICB and NHSE to consider potential funding routes;**
- 4. engagement with WUTH to progress the commercial case;**
- 5. the governance as noted in the management case; and**
- 6. undertaking further work to this Strategic Outline Business Case once a funding stream has been identified and subsequent progression to development of the Outline Business Case.**

57 FINANCE AND INVESTMENT GROUP

The Chair introduced this report which presented the key issues from the Finance, Investment and Resource Group which was one of the four key governance and assurance groups supported the Wirral Place Based Partnership Board.

Resolved – That the content of the report from the Finance, Investment and Resources Group be noted.

58 PRIMARY CARE GROUP

The Chair introduced the highlight report from the Primary Care Group which was one of the four key governance and assurance groups supported the Wirral Place Based Partnership Board.

Resolved – the content of the report from the Primary Care Group be noted.

59 **STRATEGY AND TRANSFORMATION GROUP**

The Chair introduced the highlight report from the Strategy and Transformation Group which was one of the four key governance and assurance groups supported the Wirral Place Based Partnership Board.

Resolved – the content of the report from the Strategy and Transformation Group be noted.

60 **PUBLIC AND MEMBER QUESTIONS**

There were no questions from the public or members and no petitions or statements.

61 **WIRRAL PLACE BASED PARTNERSHIP WORK PROGRAMME**

The Head of Legal introduced this report which presented the future work programme of the Board.

Other items had been suggested during the meeting and under this item, which were:

- A report on Talking Therapies
- Risk Framework to be presented every quarter
- A refresh of Risk Management in December 2023
- A report on the impact of additional roles in PCNs
- A report on a Frailty pilot project in January or February 2024 (Population Health Management model in primary and community care)

Resolved – That, subject to the additional items detailed in the minutes, the work programme for the Wirral Place Based Partnership Board for the remainder of the 2023/24 municipal year be noted.

62 **ANY OTHER BUSINESS**

There was no other business.

63 **FUTURE MEETINGS**

Future meetings were noted as:

10am on 23 November 2023

10am on 21 December 2023

10am on 25 January 2024
